

EUROPEAN NEWS

Staff strike at US bases in Germany

More than 10,000 workers employed by the US and other military services in Germany staged warning strikes yesterday, demanding new pay contracts and other guarantees as a result of troop reductions in Germany, union officials said. AF reports from Stuttgart.

A US military official said it was not immediately clear if the strikes were affecting movements of US troops and equipment from Germany to Saudi Arabia.

Those movements are being conducted to bolster Western forces faced off against Iraq.

French construction

Growth in the French construction industry is expected to slow to 2.5 per cent in 1990 and 0.5 per cent in 1991, according to Mr Jean Domange, chairman of France's National Building Federation (FNEB), Renter reports from Paris.

The construction industry should experience the same progressive slowdown seen in the French economy as a whole," Mr Domange told the French financial daily Les Echos in an interview.

He added that "after 3.5 per cent growth in 1989 and 2.5 per cent expected in 1990, we are only forecasting 0.5 per cent in 1991."

EC plan to save fish stocks

THE European Community's executive Commission is expected to unveil an emergency plan on Wednesday to save EC fish stocks depleted by years of overfishing, EC officials said, Renter reports from Brussels.

The reasons for action, they argue, have as much to do with economics as ecology - if the seas are fished clean now there will be nothing left to catch in the future.

"We're not cranking ecologists. If we don't change our ways soon, we're heading straight for catastrophe," one commission official said. Top of EC Fisheries Commissioner Mr Manuel Marín's list is a ban on drift nets, the indiscriminate

Bulgarian PM fights for political life

By Judy Dempsey

A NATIONWIDE strike called yesterday by Podkrepa, Bulgaria's independent trade union, failed to win mass support and may allow Mr Andrei Lukanov, the prime minister, to remain in power for another few days.

The strike, organised by Mr Konstantin Trenchev, the leader of Podkrepa, was aimed at forcing out Mr Lukanov from office, even though his ruling Bulgarian Socialist Party won a comfortable majority in last June's first free elections.

The strike virtually paralysed transport in the capital Sofia. Support for the opposition Union of Democratic Forces, a loose coalition of 16 political groupings, and Podkrepa is greatest in the large cities.

The Union, which has more than 500,000 paid-up members, said all domestic and international flights had been cancelled. However, a spokesman at the airport blamed stoppages on fog.

At Bulgarian radio, journalists said they had staged symbolic strikes, as had staff at hospitals, where doctors said they would stop work for an hour.

Despite conflicting reports about the success of the strike, Podkrepa said it would continue it until Mr Lukanov's government resigned.



Supporters of Podkrepa trade union join an anti-government rally in Sofia yesterday

It is clear that a battle of wills is taking place between the BSP on one side and the UDF and Podkrepa on the other.

So far, Mr Lukanov has survived a no-confidence vote. Last Friday, 201 parliamentary deputies backed his budget proposals while 159 UDF deputies opposed him.

After the result, the UDF said it would withdraw from parliament, making Mr Lukanov's reform attempts almost impossible.

At issue - and despite the BSP's victory at the elections - is the perception by growing sections of the population that Mr Lukanov is not dismantling the old communist apparatus.

This remains strong in the countryside and in enterprises.

Mr Lukanov has vowed to speed up the reforms, if he receives support from the UDF. But it appears the UDF is determined to continue its opposition at a time when the country is facing its worst food shortages since the Second World War.

Kohl urges industry to help feed Soviet Union

By David Goodhart in Bonn

CHANCELLOR Helmut Kohl yesterday urged his country's industries to join a nationwide campaign to send food to the Soviet Union.

He said President Mikhail Gorbachev had asked him for quick private aid. Bonn has already sent potatoes and other food.

Mr Kohl is sending his closest foreign policy adviser, Mr Horst Teltschik, and experts from five Bonn ministries to Moscow today to investigate what it needs.

According to some German officials, Bonn's food aid will be worth DM150m (£193m).

The Bonn operation, to be modelled partly on the US supply of "care packets" to post-war Germany, is being described as the biggest aid operation since the war.

Emergency aid for the Soviet Union was first mooted in the US earlier this month; several other countries are also planning aid programmes. Along with several other prominent German politicians, is due to appear on German TV to appeal for money for the "Help Russia" campaign organised by the magazine, Stern, and by the Caritas organisation, formed specifically to co-ordinate the aid. Several other German aid bodies are also involved.

Mr Kohl has already stressed that it is vital to ensure efficient delivery of the aid otherwise potential gives will become discouraged. Germany provided a large amount of the foreign aid sent after the Armenian earthquake.

The Bonn government has indicated that it is ready to release some of the DM600m (£207.6m) worth of emergency food supplies that have been stored in west Berlin to be used in the event of another slice of the city.

Next month Brussels will decide on the level for next year, which is likely to be cut from 20 per cent to between 11 and 15 per cent.

It is planned that Bundeswehr drivers should be armed, for defence against hijack, which could cause problems with the Soviet authorities.

EC ministers balk at Commission's social measures

By Lucy Kellaway in Brussels

THE EUROPEAN Commission yesterday suffered a serious setback in its attempts to build a "social Europe" as a complement to the single market.

In their first discussion on the Commission's new package of proposed social legislation, social affairs ministers from the Twelve argued that the Commission was acting illegally in the way it was presenting some of the proposals.

At yesterday's council meeting in Brussels a majority of member states reacted badly to a proposal designed to improve the lot of part-time workers, arguing that its legal basis was wrong.

The Commission, which is anxious to see as many of its social affairs directives adopted as soon as possible, had presented it in a form that would only need the support of a qualified majority of member states. Ministers said yesterday that the proposals - like all other EC social measures - had to have unanimous support in order to be approved.

The matter is of central importance to the Commission's so-called "social action programme", as the proposals themselves stand a good chance of being adopted on a qualified majority, on a unanimous basis the chances are negligible.

The UK strongly opposes the content of the directive on part-time work, which insists that such workers should be entitled to the same benefits and conditions as full-time workers. The UK's anxiety would only succeed in increasing the costs of employing part-time workers. Germany is also concerned that the proposals would be incompatible with its existing social security system.

The opposition from several member states was publicly noted yesterday by the UK, which has been the most vocal voice in its opposition to the EC's draft social policy.

Mr Eric Forth, Britain's junior employment minister, said that there was "a slowness of realisation that this is a lot of serious work to be done" before the directives could be passed.

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EC agrees shipbuilding package

By Lucy Kellaway in Brussels

EUROPEAN industry ministers yesterday agreed on new conditions for rationalising and reducing subsidies to the European shipbuilding industry. These will provide for a further three years of protection for shipyards, but under stricter conditions.

Agreement on the directive was complicated by the need to deal with the former east German shipbuilding yards, which in terms of output are the second most important in the Community. However, they are not likely to be able to comply with the EC's new rules.

Despite grumbling from

some member states such as Denmark and Holland, which would have liked tougher terms to be applied, the directive leaves the way open for special treatment for the east German yards.

It acknowledges the particular difficulties of the east German shipbuilding industry, but says that it is not yet clear how much aid would be justifiable. The yards have no published accounts and it is not clear how many of its Comecon orders will be respected.

The Commission is to consider the matter once the facts are known, and will then invite

a submission from the German government on its plans for the industry.

The new scheme - the seventh EC shipbuilding directive - will run for three years and replace the existing one, which expires at the end of 1990.

It provides for a steady reduction in subsidies, although the precise level is not laid down in the directive itself but set periodically by the Commission.

Next month Brussels will decide on the level for next year, which is likely to be cut from 20 per cent to between 11 and 15 per cent.

Gloom in Efta after talks with EC fail

By David Buchan in Brussels

GOVERNMENTS of the European Free Trade Association (Efta) will find it very hard to persuade the people in their countries to accept rules - over which they have little or no control - for a common economic zone with the European Community, a senior Efta diplomat warned yesterday.

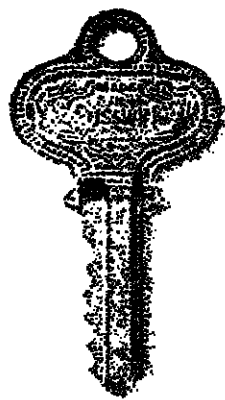
Speaking after high-level talks last week failed to produce a political breakthrough, Mr Benedikt von Tschering, Switzerland's ambassador to the EC (the Swiss currently hold the Efta presidency), said it would be "very difficult" to present to our parliaments and peoples a treaty that would affect them directly but give them little say in the treaty's present or future content.

Last week, Efta negotiators offered demands which Brussels officials complain would virtually amount to replicating EC institutions at the level of the 19 states that would make up the European Economic Area (EEA).

Brussels is keen to offer Efta no more than consultation on the drafting of Community legislation - which would turn the core of the EEA rubric - so as to preserve autonomy of Community decision-making.

As a result of this institutional deadlock, a formal review of the complex EEA negotiations by ministers from the 12 EC and seven Efta states now look likely to slip from next week to December 15.

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Problems seen for east Europe in fostering entrepreneurs

By John Wyles and Sari Gilbert in Rome

THE BASIC problem involved in the passage of east European economies from state to private ownership is to encourage the emergence of an entrepreneurial class, Mr Guido Carli, Italy's Treasury Minister, told an FT conference here yesterday.

In a keynote address on the political and economic scene in Europe over the next 10 years, he stressed the difficulties which would arise in east European countries as social inequalities emerged.

Economic and monetary union in western Europe would become the fulcrum of the continent's development in the next decade, said Mr Carli, because it would be "a point of certainty".

As a result of moving to a single currency based on the Ecu, the European Community would have such a central role in international monetary affairs that the question could arise of relocating in Europe some of the post-war monetary institutions such as the World Bank and the IMF.

Mr Gustav Bager, director general of Hungary's finance ministry, forecast that the privatisation process in his country would be dominated by foreign investment in the first half of the decade. In the second half, however, it would be driven principally by Hungarian owners and managers and, "more critically, entrepreneurs."

Foreign investors had been given full legal protection and also the possibility of majority ownership of joint ventures. At the same time, trade was being progressively liberalised so that by next year 98 per cent of convertible currency imports would be able to enter the country without an import licence.

Reporting on Poland's economic adjustment programme, Professor Karol Lukowski, an adviser to the deputy prime minister, listed the achievements so far as a broadly liberalised price system with drastically reduced subsidies, equal tax and credit systems in all economic sectors, abolition of rationing, and the domestic convertibility of the zloty on the current account together with the removal of quantitative restrictions and drastic tariff reductions.

Dr Karol Trdlicova, of Czechoslovakia's Institute of Economics, stressed the unfavourable political and social background to economic reform in her country. There was a widespread fear of inflation and unemployment, resistance to working harder to



CONFERENCE

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maintain the previous standard of living, and tensions created by the separatist movement in Slovakia.

But internal macro-economic realities, such as falling GNP, inflation, and soaring unemployment, would inevitably also "weigh heavily" on the foreign investor's mind.

Internal and external difficulties were offset by a series of positive points such as the area's high education standards, its broad social equality, and its tradition of discipline.

In addition, vast financial resources were to be made available by western governments and international financial institutions.

Western bankers would, therefore, hardly be able to ignore the vast development potential created by the need for financial and technical advice, the "extraordinary demand" for infrastructure development, and the growing trend toward privatisation which, in eastern Europe, would be the major "barometer of economic transformation".

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Rail workers begin strike in east Germany

By David Goodhart in Bonn

MOST OF east Germany's 250,000 rail workers yesterday downed tools, in the first serious strike since German unity. The stoppage, which threatens to be the first shot in a lengthy dispute, is in support of demands for no redundancies and for wages to be raised to 50-60 per cent of the west German level.

Despite a round of pay rises soon after monetary union in July pay levels in east Germany were 40-45 per cent of west German levels.

Support for action could grow in the new year, after subsidies for rents and heating are removed. The all-German rail union claimed 97 per cent of its east German members were supporting the action.

Average monthly pay on east German railways is between DM1,100 (£380) and DM1,500 (£510) compared with DM2,000 (£630) to DM2,500 (£810) in west Germany. The east German rail system currently employs 250,000 people on 14,000 kilometres of track, compared with 200,000 west German rail workers on 27,000 km; a major round of redundancies is expected.

Chancellor Helmut Kohl yesterday chaired a meeting of German business leaders, designed to promote swifter investment in east Germany, the fourth such this year. The IFO economic institute in Munich believes that DM22bn will be invested next year by west German companies.

Mr Otto Lambrecht, the Free Democrat leader, said business needed real incentives. He also complained about the Christian Democrats' decision to postpone to 1994 a cut in corporate tax levels.

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At the end of last week Mr Michael Glos, finance spokesman of the Christian Democrat/Christian Social Union group in the Bundestag, said that the reduction would have to be postponed until the legislative period beginning in 1994.

Chemicals region puts its hope in Kohl

Leslie Colfitt finds a 'Chancellor bonus' still paying dividends in depressed Merseburg

IN THIS soot-blackened heart of the former east German chemicals industry - as elsewhere in the five new eastern Länder - the result of the first all-German general election next Sunday seems a foregone conclusion.

"We are not even conducting an election campaign in the western sense," admitted Mr Wolfgang Janka, deputy president of Merseburg district. Mr Janka is a member of Chancellor Kohl's Christian Democrats (CDU), which jumped to victory in east Germany's three previous elections this year.

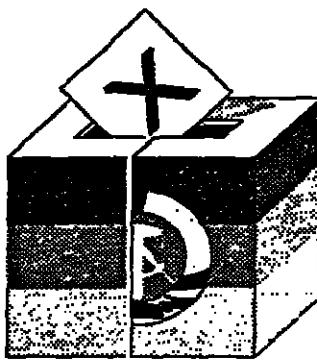
Even in Merseburg, a prewar Socialist stronghold, the CDU captured 31 per cent in local elections last May, against the Social Democrats' 21 per cent. The vote mirrored the result countrywide.

"We are still operating with a Chancellor bonus," said Mr Herwig Hübner. He is the CDU mayor of Merseburg, a town of 45,000 situated in the similarly named district of 118,000 and located midway between Halle and Leipzig in the recovered Land of Saxony-Anhalt.

Typically for local politics in the east, he heads a grand coalition of parties in the town assembly. Mr Hübner fears the "Kohl dividend" could be whittled away in this ravaged industrial heartland of east Germany, where infants suffer acute respiratory illnesses and the cancer rate is far above average.

Just as the hopes of ordinary east Germans are fixed on Mr Kohl and his promise of prosperity, so Merseburg and every town and district in east Germany relies almost entirely on funds from Bonn for survival.

This dependence is unlikely to decrease in coming years, as the largest employers and potential taxpayers in



German elections

Merseburg district, the Buna and Leuna chemicals giants, are piling up huge deficits and face a highly uncertain future. Most of their more than 40,000 employees are on short-time work, which will end next June when they are likely to join the ranks of the unemployed.

Mr Herbert John was elected president of Merseburg district last June and is the only head of an east German district to belong to New Forum, the movement which helped topple the Communist regime last autumn.

In his cluttered office in ancient Merseburg Castle, replete with a parrot - "no room for the bird in my one-and-a-half-room flat" - Mr John (41) warned that a "gigantic political time-bomb" was ticking away in the district.

His prediction was that if the Bonn government was not prepared to assume the debts of the chemicals

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Merseburg officials revealed an ambitious infrastructure project which could create jobs but requires heavy financing from the west. They want to recultivate a desolate moonscape in the west of their district which was created by decades of open-cast brown coal mining.

The east German chemicals industry was based on highly-polluting brown coal to produce petrol at Leuna, originally built during the First World War as an ammonia plant, and synthetic rubber at Buna, built in 1936 by the Nazis.

A gaping hole, 100 metres deep, 12 kilometres long and 4 km wide, is all that remains of 16 villages which were razed to make way for the gigantic bucket-wheel coal excavators. Filling the hole with water from the Saale River would create one of the largest lakes in Germany and cost an estimated DM800m (£276m). The reclamation scheme would provide jobs in the construction industry and an attraction in the landlocked southern part of east Germany.

The idyllic eastern part of Merseburg district is dotted with castles which could be converted to small hotels. It contains the magnificent former spa of Bad Lauchstädt which has a restored wooden theatre and opera house designed by Goethe.

Investment in roads, clean air and water, repairs to dilapidated villages and restoration of the ancient centre of Merseburg, would be needed to turn the region into a haven for the gentler forms of tourism. But Bonn is already struggling with escalating public deficits connected with emergency spending for east Germany.

Thus, a growing number of people in Merseburg district, as elsewhere in the east, now commute to work in west Germany, returning at weekends.

Outlook for champagne goes flat

By William Dawkins in Paris

FRANCE'S champagne producers recorded a sparkling increase in profits and sales last year, but their immediate future looks flat, warns a Bank of France study.

Sales of the country's top 72 champagne houses rose by an average of just over 12 per cent in 1989. But the report warns that producers face a slowdown or even a complete stop to growth. The French held their position last year as the leading race of champagne drinkers, representing 62 per cent of the world market.

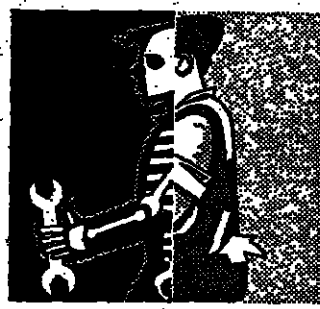
The breakdown earlier this year of the traditional agreements, under which growers undertook to supply a pre-arranged proportion of the crop to champagne houses, plus a smaller than expected harvest this year, has pushed up grape prices sharply.

Added to last year's crop shortages, this is likely to lead to increases of 10-20 per cent in the price of champagne, fear leading producers.

The study also highlights the diminishing number of small family-owned champagne houses, increasingly being taken over by more larger and profitable groups able to fund the high investment and export costs needed.

System faces radical treatment

Part-private prescription for Czechs' disease of the centre



HEALTH IN EASTERN EUROPE

IF ECONOMIC reconstruction is the first priority in formerly communist countries such as Czechoslovakia, reform of corruptly-managed and cash-starved social welfare services must come a close second.

In Prague, the task of improving within a cost the quality of health care has fallen to Mr Martin Bojar, a 49-year-old neurologist and Civic Forum activist from Charles University. On a recent visit to London, he explained the nature of Czechoslovakia's health care dilemma and discussed some radical options for reform.

Some of his ideas - such as

Some of the ideas for a costless overhaul are far more radical than anything being considered for the British NHS, writes Michael Prowse

the introduction of mandatory health insurance and a big expansion of private medicine - appear far more radical than anything considered in the UK. Czechoslovakia's expenditure on health care, a high proportion given the low overall standard of living. But this expenditure, which has risen rapidly in recent years, appears to buy little.

Mortality rates are among the highest in Europe - higher even than in Poland or the Soviet Union. Life expectancy at birth is five or six years lower than in western Europe.

As in the rest of eastern Europe, such grim statistics are partly a consequence of heavy industrial pollution and unhealthy lifestyles. But they also reflect the way health care has been organised during the communist decades.

Like all other aspects of social and economic life, the medical profession was subject to totalitarian control. In a paper advocating reforms, Mr Bojar and others argue that state monopoly undermines the motivation of health workers and dehumanises the service. The fact that loyalty to the Communist Party, rather than ability or hard work, was the main factor determining promotion has had disastrous implications for the calibre of senior personnel.

Motivation was also impaired by salary structures. Mr Bojar, as a deputy head of department at a prestigious medical school, earned Kcs3,300 (£71) a month, the average for unskilled industrial workers.

Inefficiency on the supply side was matched by inequity in the distribution of care. In theory, Czechoslovakia's national health service offered free treatment on an equal basis to all citizens regardless of their income or rank.

The reality was different, with relatively prosperous regions and privileged groups - such as party officials and the army - monopolising a disproportionate share of resources.

In practice, it was not possible to prevent private medicine

because doctors supplemented their incomes by selling treatment in an extensive black-market.

In the short term, Mr Bojar plans three reforms, which he claims enjoy widespread support. The first is to improve the motivation of general practitioners by basing their salaries on a capitation formula. This is intended to make them responsible for patients.

The second is to allow workers to take time off for minor illnesses without queuing for a doctor's certificate. Some workers may abuse their new freedom, he says, but doctors will have more time to concentrate on important tasks.

The third reform is to legalise the blackmarket in health care. Activity outside the state sector cannot be prevented, says Mr Bojar, but it can be regulated and taxed. It is also a convenient way of raising the income of hospital doctors.

In the longer term, a radical transformation of Czech medicine appears likely. Objectives include an expansion of primary care relative to the hospital sector (a goal in many western countries) and the elimination of state monopolies in all sectors, including the manufacture of drugs and equipment and the training of health workers.

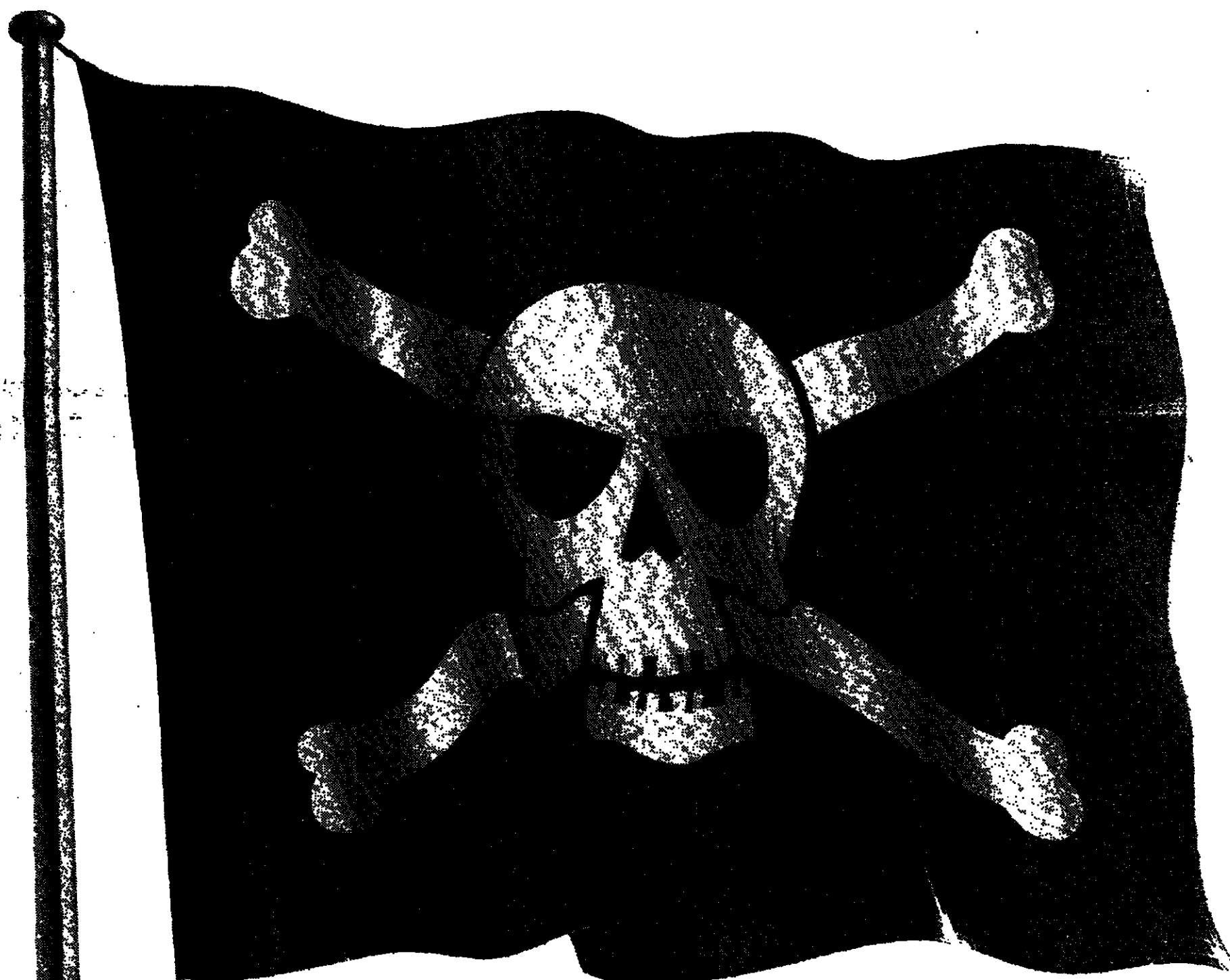
In formulating reforms, Mr Bojar intends to poach some of the best ideas from the more successful western health care systems. Britain's National Health Service is certainly not seen as a model. Indeed, Mr Bojar points out that Britain's post-war government sent a delegation to Prague in 1946 to find out how a state health system could be run. The NHS is thus at least partly modelled on the system Mr Bojar is struggling to reform.

The big question is the extent to which Czechoslovakia will rely on market forces in health care. In the short run, Mr Bojar expects private medicine to account for 5 to 10 per cent of the Czech health care market. But in the medium term he would not be unhappy if it accounted for as much as 20 per cent - a far bigger share than seems likely in the UK.

He is also keen to introduce a mandatory system of health insurance. In Prague, this is regarded as a more transparent and efficient method of financing care than direct public subsidies.

A booklet on reform recently published by the Czech health ministry says that health insurance (whether organised by the state or private bodies) is the best system because it defends the interests of citizens, motivates individuals to care about their own health, and gives institutions incentives to provide high quality services.

Mr Bojar does not rule out the introduction of several tiers of health insurance, so that those willing and able to pay higher premiums would receive a better standard of care. In the British debate about the future of the NHS, even right-wing reformers were unwilling openly to recommend such an unequalitarian option.



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INTERNATIONAL NEWS

Concern in Tokyo over year's largest corporate failure

By Robert Thomson in Tokyo

THE FAILURE yesterday of Kyowa Corporation, a Japanese steel frame builder with heavy property exposure and outstanding debts of ¥150bn (¥990m), has heightened concern that many small and medium-sized companies will fall victim to softening property prices and tighter controls on real estate related lending.

Kyowa, an unlisted company, filed for protection yesterday with the Tokyo district court in the largest bankruptcy this year, although government officials expect the case will not be the last among companies which have diversified from core businesses into property development.

Meanwhile, Mr Yasushi Mieno, the governor of the Bank of Japan, said yesterday that a package of tax and monetary measures is needed to bring land prices down. He said that attention should be placed not on the present downturn, but on ways of ensuring that prices fall further.

Mr Mieno has previously said that he would welcome a gradual fall in land prices. The present price weakness is most evident in the condominium market, with a slump in second-hand prices, and a decline from 90 per cent to around 60 per cent this year in the proportion of units sold within a month of being offered for sale.

Kyowa's problems apparently arose from its housing and golf course development projects, as the company reported that the steel frame business has remained strong. An official at Teikoku Data Bank, a credit research agency, said that Kyowa had been



Mieno: package needed

undermined by the sharp rise in interest rates over the past year and increased Ministry of Finance restrictions on real estate lending. The company's demise appears to be typical of the fate facing other small and medium-sized non-property companies which attempted to profit from Japanese property boom in recent years but which are vulnerable in the changed financial conditions this year.

"There will certainly be more cases like this," said a real estate analyst. "The real question is whether a listed company will go under. At the moment there are doubts about a couple of companies, but they could get through okay," a property specialist at a British securities house said.

Problems could reach a critical point early next year, as construction companies have rushed to fulfil outstanding contracts in recent months, with condominium starts up 65 per cent in September.

Keidanren chairman, 79, to resign amid age row

By Stefan Wagstyl in Tokyo

MR Eishiro Saito, 79, chairman of the Keidanren, the Japanese employers' federation, yesterday announced his intention to resign next month after almost five years in office.

His successor will be Mr Gaisai Hiraiwa, 76, vice-chairman, who first challenged Mr Saito for the chairmanship in 1986 and has made no secret of his ambitions ever since.

Mr Hiraiwa will face a tough challenge trying to rejuvenate the Keidanren, which has seen its influence decline in recent years as individual Japanese companies have grown wealthier, more powerful and more self-confident in their dealings with the government.

He is chairman of Tokyo Electric Power, the electricity company. A graduate of the law department of Tokyo University, the alma mater of many of Japan's top businessmen, he joined Tokyo Electric Power in 1951. He was president from 1976 to 1984 and has been chairman since then. He became a vice-chairman of the Keidanren in 1978.

Mr Hiraiwa has strong links with the UK, partly through establishing contracts for the reprocessing of the UK's nuclear waste. He was made an Honorary Knight Commander of the Order of the

British Empire in 1987.

He had hoped to take over earlier this year when Mr Saito's second two-year term in office was ending but was forced to retreat in the face of Mr Saito's refusal to retire. Mr Saito, who is also chairman of Nissan, secured a third term, declaring "no marathon runner would think of retirement before he starts a race".

Mr Saito was particularly annoyed by calls that he should give way to a younger man. However, he had also been criticised for inadequate leadership during the country's Recruit scandal in which Japanese business ethics were called into question.

It now appears that he may have decided then to remain in office only a few months longer, to dispel any suggestion that he had been pushed out sooner than he wanted to go. Mr Saito's resignation and Mr Hiraiwa's appointment are to be endorsed at a general meeting next month.

The same meeting is expected to support rule changes limiting to 70 the age at which chairmen and vice-chairmen can be inaugurated. Mr Saito is 79 years old and the new rules aim at rejuvenation. I decided to take the initiative."

Chinese dissidents face treason charges

By Our Foreign Staff

THE Chinese authorities have charged two alleged leaders of last year's pro-democracy movement with plotting to overthrow the government, a crime punishable by death.

Chen Zeming, publisher of the now-banned Economic Studies Weekly, and Wang Jintao, its editor, face the most serious charges to be brought so far against people involved in the pro-democracy movement.

Relatives of the two men have received notices that Chen and Wang had been accused of "plotting to overthrow the government and counter-revolutionary incitement". Hon Xiaotian, Wang's wife, had been campaigning for his release.

The government's move, more than a year after the two men were arrested, indicates its desire to wrap up remaining cases from the protest movement.

The government is said to be preparing to hold trials for alleged ringleaders of the 1989 protests, which began with student marches in Peking in April that year.

The movement was crushed when the army opened fire on protesters in Peking on June 3, killing hundreds and wounding thousands. At the moment there are a handful of dissidents remain in jail, the human rights group, Asia Watch, believes China still holds 960 prisoners of conscience.

Hundreds of protesters have been sent to labour camps, a punishment that requires no trial. Dozens of others have been tried secretly, and at least 18 are known to have been executed.

Wang Jintao has been in China's main political prison, Qincheng, north of Peking, since his arrest in Guangzhou late last year. He is widely feared for his biting appraisal of the regime's weakness than any physical act of rebellion.

China's economic zones win praise

MR Jiang Zemin, general secretary of China's Communist Party, yesterday indicated Peking's continuing support for selective economic reforms when he praised the work of five special economic zones set up in southern coastal areas in 1979-80, John Elliott writes from Hong Kong.

Mr Jiang said that the zones' success showed that policies of opening up the economy were correct. He was speaking at a tenth anniversary ceremony in Shenzhen, the most capitalist zone, which abuts Hong Kong. But he excluded any mention of further reforms in the zones. This was a blow for Shenzhen, which had hoped to open a stock exchange.

Cambodia deal

Hun Sen, Cambodian prime minister, has rejected proposals that government should be transferred to United Nations peacekeepers as outlined in a draft peace accord approved by foreign powers in Paris at the weekend, Reuters reports from Bangkok.

THE MIDDLE EAST

Bush administration revives nuclear spectre

By Peter Riddell, US Editor, in Washington

PRESIDENT George Bush and his senior advisers have been making increasingly strong warnings in the past few days about the dangers of Iraq's possession of nuclear weapons - even talking of the possibility that Iraq may have a crude device within months.

However, several specialists in nuclear proliferation believe that the administration is exaggerating the immediate dangers.

Mr Bush told US forces in the Saudi desert last Thursday that those who measured the Iraqi nuclear timetable in years "may be seriously underestimating the gravity of the threat".

On Sunday, Mr Brent Scowcroft, the president's national security adviser,

quoted estimates ranging from months to as much as 10 years. He said that allowing sanctions to run for a year or two years raised the possibility the US could face a nuclear-armed Iraq.

Mr Dick Cheney, the defence secretary, said the estimates ranged from a worst case assumption of a year or less for having some kind of crude device, to between five and 10 years for having a deliverable weapon.

To back this claim, Mr Cheney said Iraq had made efforts to develop the capacity internally to produce highly enriched uranium, a prerequisite for being able to produce a nuclear device.

Mr Cheney said that such a device "wouldn't be anything you could deliver from an airplane, it wouldn't be

anything that could be weaponised, but it would be capable of doing some damage, of producing some kind of yield, a very crude system."

The administration's greater emphasis on this point comes in part because the Iraqi nuclear threat is by far the justification for military action most acceptable to the US public: some 64 per cent believe that preventing Iraq from acquiring nuclear weapons is a good enough reason to take military action according to a New York Times/CBS poll.

The general view is that it will take long to develop a deliverable device. The most pessimistic Israeli assessment is that Iraq will need at least two years to begin warhead production and most

analyses suggest that Iraq still faces big technical problems in creating a nuclear arsenal, which could take five or more years to overcome.

Yet there is a general agreement that by the mid-1990s Iraq could have developed a nuclear arsenal and, moreover, the long-range missiles to pose a threat not only to Israel and the Middle East but also to parts of Europe.

Consequently, destruction of Iraq's missile and nuclear capacity will be a priority of any attack.

And even if Iraq does meet the conditions of the existing United Nations Security Council resolution and withdraws from Kuwait, the US will press for action to deal with the acquisition of such weapons.



Edvard Shevardnadze, the Soviet foreign minister, right, in discussions with Tariq Aziz, his Iraqi counterpart, in Moscow yesterday

MOSCOW WARNS BAGHDAD OVER RENEGED HOSTAGE DEAL

THE Soviet Union yesterday warned it would tighten its attitude towards Baghdad unless Soviet nationals detained in Iraq were freed, Our Foreign Staff writes.

The warning came as Moscow hosted a fresh round of talks before Thursday's UN Security Council meeting to discuss a resolution backing the use of force against Iraq. Mr Vitaly Churkin, Soviet foreign ministry spokesman, said that if Iraq did not allow the remaining 3,000 Soviet detainees to leave "this will complicate the present situation even further and force us to take a tougher attitude."

The spokesman claimed Iraq had reneged on a deal, reached last month

between President Saddam Hussein and Mr Yegor Gerasimov, the Soviet envoy, to free all Soviet hostages. Only 350 had in fact been freed, Mr Churkin said.

Yesterday Mr Edvard Shevardnadze, the Soviet foreign minister, met Mr Tariq Aziz, his Iraqi counterpart, to discuss evacuation plans for the Soviet hostages and implementation of UN Security Council resolutions against Baghdad.

Mr Shevardnadze is due to fly to New York for Thursday's Security Council meeting, at which the UN is pressing for a resolution backing the use of force against Iraq unless it withdraws from Kuwait within a specified period. Prince

Sand al-Faisal, the Saudi foreign minister, will meet Mr Shevardnadze in Moscow on the eve of the UN meeting.

Meanwhile, Mr Saddam yesterday agreed to free three US citizens in response to a plea from their relatives.

Robert Taylor in Stockholm adds: Iraq's parliament yesterday agreed to free all 68 Swedes held in the country after a letter to Mr Saddam from Mr Ingvar Carlsson, the Swedish prime minister.

Mr Carlsson said that Sweden "wanted to work for a peaceful solution" to the Gulf crisis but said it was "difficult to do so as long as Swedes were being held in Iraq against their will".

British commanders forecast a 'swift war'

BRITAIN'S top military commanders yesterday predicted a "swift war" against Iraq and they played down the threat posed by the deployment of additional Iraqi forces to the front, Tony Walker writes from Riyadh.

Li Gen Sir Peter de la Billiere, commander of Britain's forces in Saudi Arabia, predicted the conflict would be over in days or weeks, and questioned the quality of the additional 250,000 troops Iraq says it is sending to confront the US-led multinational force.

"I think it will be a swift war," he told a news conference in Riyadh. "We're not out there to fight a long operation."

That is why we have not prepared to become involved until we're quite satisfied we've got enough forces in theatre to complete the task swiftly."

He left no doubt that in the event of war Iraq would be subject to devastating air strikes and artillery barrages.

Air Chief Marshall Patrick Hine, the commander in chief of UK air forces, said the proposed UN resolution backing eventual force against Iraq, to be debated by the Security Council this week, would help to focus the attention of Iraqi President Saddam Hussein on the need to respond quickly to international demands for his unconditional withdrawal from Kuwait.

Gangs threaten Israelis employing Arabs

By Hugh Carnegie in Jerusalem

THE ISRAELI authorities yesterday moved to halt a wave of violent intimidation in Jerusalem by Jewish extremists who have been trying to force Jewish shop owners to stop employing Arabs.

The extremists' campaign, evoking memories of anti-Jewish violence in pre-war Germany, has appealed mainstream politicians.

Shops in several Jewish neighbourhoods announced they had sacked their Arab

workers and displayed specially printed signs declaring: "No Arabs employed here."

This followed threats against them by members of the extremist Kach movement founded by Rabbi Meir Kahane, who was murdered in New York earlier this month.

One vegetable store owner, who fired five Arabs but continued to employ a sixth, had his premises burnt out on Sunday. A Jewish butcher who was stabbed recently by a

Kach activist while defending one of his Arab employees later sacked them and posted a "No Arabs" sign, saying his livelihood was threatened if he refused.

Yesterday three leading Kach figures were arrested by police, allegedly in the act of intimidating shopkeepers. Mr Dan Meridor, the justice minister in the right-wing government, said the police would do everything to stop the intimidation.

US snubs Iraqi plan to avoid 'accidents'

By Lamine Andoni in Amman

AS the US rallies support for a UN resolution to authorise the use of force against Iraqi troops in Kuwait, Iraqi officials say they are still awaiting a reply to a proposal to avoid accidental air and naval clashes that might trigger a war.

The Iraqi proposal, first conveyed on August 21, urged the US to agree to a meeting of experts from both sides to prevent accidental air and naval clashes that might trigger a war.

US officials confirmed receipt of the Iraqi memorandum but said Washington, suspecting that President Saddam Hussein would seek to blame the US in case of an accident, chose to ignore the request.

From the Iraqi viewpoint, the US is deliberately ignoring the suggestion in order to have a pretext to start its own campaign. Iraq implied that it was seeking to update a previous bilateral deal signed in 1987, three months after Iraqi warplanes accidentally hit the USS Stark in the Gulf and killed 37 servicemen.

Both sides refuse to reveal the provisions of the 1987 agreement, but a western military analyst in the region said yesterday that under the accord, signed during the Iran-Iraq war, Iraqi pilots would give a special call signal identifying themselves to American warships without alerting the Iranian forces.

The set-up, however, is no longer valid following the end of the Gulf war in 1988 and the US has refused to allow such alliances after the invasion of Kuwait.

The Iraqis, in their memorandum, said they were ready to discuss a new arrangement for the Gulf crisis, but the US is reluctant to enter into bilateral contacts or give away any information about the deployment of US forces.

"Such agreements involve an exchange of information which does not seem possible at this stage of relations between Iraq and the US," said the analyst.

The Iraqi note was in response to a US warning to Iraqi armed forces to stay clear of US ships in the Gulf and the illumination of Iraqi ships and aircraft by US radar would be considered a hostile act.

Philippines growth slows down sharply

PHILIPPINES economic growth slowed sharply in the first nine months of 1990, with manufacturing output growth below half its 1989 level, Reuters reports from Manila.

Confirming a sharp downturn in the economy, the National Statistical Coordination Board said growth in real gross domestic product fell to 2.5 per cent in the first nine months, compared with 5.6 per cent in the same period last year.

The manufacturing sector, hit by an electric power shortage in the second and third quarters, grew by just 2.5 per cent against 6.07 per cent.

Mr Jesus Estanislao, the finance secretary, said at the weekend that he expected growth in real gross national product to be around 3.5 per cent for the full year, against 5.7 per cent last year.

He projected growth would fall further to under 2.5 per cent in 1991.

A team from the International Monetary Fund has been in Manila to draw up a new funding agreement with the Philippines.

Meanwhile, an opposition senator, Mr Ernesto Maceda, who is chairman of the Senate defence committee, called on President Corason Aquino to "do a Thatcher" and resign immediately.

Mr Aquino says he will not stand again, but will finish his term in spite of the deteriorating economy and threats from army dissidents to oust her. Elections are 18 months away.

Taiwan bull market consternation

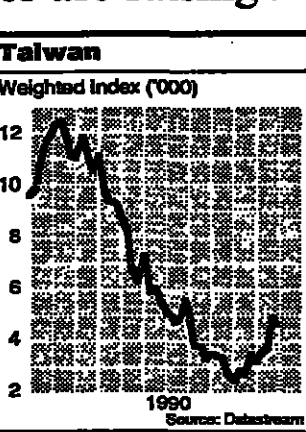
Rebounding shares are raising new fears, writes Peter Wickenden

A DAILY phone-in programme on Taiwan's national radio station aired a call this week from a worried investor, who complained that his workers were again becoming lazy and distracted, and finding excuses to shirk off the job. It was a problem he had hoped was a thing of the past.

The workers were to be found, he lamented, in the local stock brokerage, gazing excitedly as the numbers turned red across the wall of monitors and milling at the counter to place their orders.

Much to the consternation of employers, government officials and prospective foreign investors, the Taiwan stock market appears to be soaring again. After an eight-month, 80 per cent slide from 12,682 points in February to 2,520 points on October 1, the index has rebounded by 83 per cent in the last seven weeks. On Thursday it barged its way through the 4,500-point resistance level while analysts said strong profit taking must be triggered, and added another 6 per cent to complete 10 straight days of gains.

The market is reacting to recent easing of liquidity by the central bank after a year and a half of tight measures to restrain money supply growth. Extra funds channelled to local banks were intended to help small companies get over a period of slumping exports and general economic slowdown in the first half of the year. But a lot of the money found its way into stocks when the market



price/earnings ratio had dropped to a reasonable 20 after nearing the 100 mark over the past year.

The economy was in poor shape, with declining output and export growth and rising inflation well before the Gulf crisis began in August. But if the government's figures for the second half are correct, the effect of the oil price rise has been small, and some officials are claiming the economy is already on the mend.

Exports have risen for three months in a row and export orders in October were 18 per cent up on October last year. They have been given a belated shot in the arm by a 5 per cent depreciation of the Taiwan dollar against the US dollar this year, and a larger fall against other major currencies.

An expectation that the Taiwan dollar must rise again, coupled with swelling overseas investment, has brought for-

sign exchange reserves from their two-year low in July of US\$63.6bn to more than US\$70bn in November. A large jump in the Taiwan dollar yesterday suggests that "hot money" is now coming in to ride the stock market rally while it lasts.

The consumer price index rose by 3 per cent in September and had been expected to rise by more than 6 per cent in October as oil price increases filtered through. Instead it fell 2.1 per cent. And after six consecutive months of decline, industrial production saw gains in September and October.

A steady stream of good economic news has come on top of more stable politics in the second half, and a noticeable improvement in law and order since former General Hau Pei-tsun took over as premier in the spring. In the latest in a series of crime sweeps, the police this week hauled in the last man on the list of Taiwan's 10 most-wanted criminals.

Although many industrialists and private economists do not agree that the economy has bottomed out, there has been a rekindling of investor confidence. The several million small investors, who had made liberal use of illegal margin loans and were caught as the market slid, now see some hope of recovering at least some of their losses.

The big players turn their attention to a different industrial sector each day in an attempt to attract more and

more capital back to the market, and individual investors cannot resist the temptation, says Gary Yu of Grand Cathay Securities. Trading volume on the stock exchange has leapt from less than 500m shares a day in August to nearly 2bn shares a day this month.

Mr Dixon Ho of W.I. Carr in Taipei says that the world-wide rally has not made individual investors any more cautious or long term in their strategies, and the nature of the market does not appear to have changed. They want their money back quickly; the recovery since August has been peppered with heart-stopping daily falls of up to 5 per cent as punters rushed to take profits and avoid getting caught in another crash. After a period of relative sanity, the volatility is back.

And the government's attempt to increase the influence of steady institutional investment has so far had no effect. Since pension funds are allowed to buy stocks in October, they have only invested a fraction of the sums available.

Fearing that productivity in industry will fall off again and the passion for what the government calls "money gains" is returning, one member of the cabinet has reportedly suggested delaying the planned opening of the stock market to direct investment by foreign institutions. But the Securities and Exchange Commission said that the opening would go ahead, probably by the end of this year.

Ivory Coast opposition wins first seats

By Kevin Brown in Sydney

THE Ivory Coast opposition gained seats in parliament for the first time after an election ending 30 years of one-party rule, but which still ensured a huge majority for President Felix Houphouët-Boigny, Reuters reports from Abidjan.

With most of the votes counted, the opposition had won 10 of the 175 assembly seats. Mr Houphouët-Boigny's ruling Democratic Party of Ivory Coast (DPIC) took 160, an independent candidate won a seat and the remaining 14 were still undecided, according to results from the Interior Ministry.

Turnout was a meagre 30 per cent to 35 per cent of the country's 4.7m voters, far below the 60 per cent who last month gave Mr Houphouët-Boigny, 85, a resounding victory in the country's first contested presidential election.

Opposition leaders claimed people stayed away because they were afraid of the military presence at some polling stations or expected massive fraud by the DPIC. But diplomats and political analysts said the opposition failed to mount an organised campaign and was under-financed.

Africa's longest-serving leader, now in his seventh five-year term as president of the former French colony, Mr Houphouët-Boigny reluctantly authorised multi-party politics after violent demonstrations.

During campaigning the official media hammered on the theme of unity and electing candidates "who speak the same language".

Papua New Guinea accused of atrocities

By Kevin Brown in Sydney

AT LEAST 19 people were executed without trial and more than 50 ill-treated or tortured by Papua New Guinea security forces trying to control a secessionist uprising on the copper-rich island of Bougainville, according to Amnesty International.

In a damning report, Amnesty's Australian branch said yesterday the PNG army and police were guilty of widespread human rights violations, and urged the Australian government to review the use of military aid to Papua New Guinea.

Amnesty said it had documented evidence that 19 people had been killed in apparent extra-judicial executions, or after being tortured in police or military custody.

"We also received reports that members of the security forces attacked over 40 villages, burning houses, beating and sexually abusing villagers, and killing dozens of people as young as three months," Amnesty said.

Reports of violations of human rights began to emerge shortly after the PNG government launched a counter-insurgency operation against the rebel Bougainville Revolutionary Army (BRA) in early 1989, and increased after a state of emergency was imposed, giving the security forces immunity from prosecution.

Amnesty said victims included journalists, religious workers, politicians, doctors and government workers. The

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AMERICAN NEWS

Exports sweeten a shrinking American cake

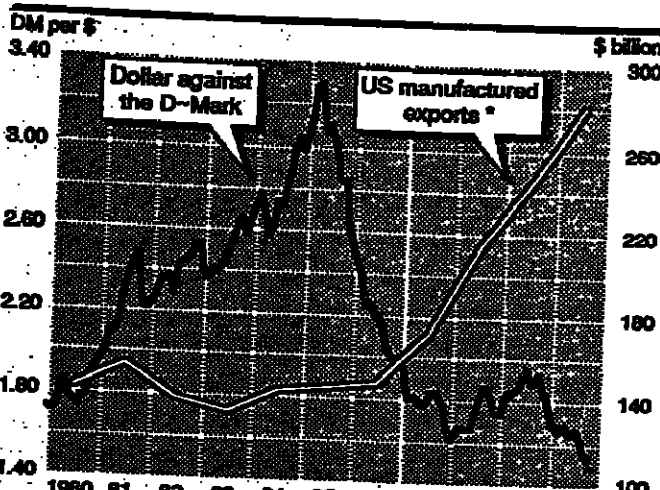
Some economists see trade as the only prospect for recovery, writes Michael Prowse

WITH the dollar touching new post-war lows against the D-Mark almost every week, US manufacturing industry seems to be growing more confident of its ability to compete in world markets.

A recent survey by the National Association of Manufacturers showed that member companies expected the share of exports in total sales to reach 20 per cent by 1993. This represents a doubling of the export share since the early 1980s - a significant development for a business community that has hitherto placed little emphasis on foreign markets. Members said they expected export growth of 8 per cent this year and 25 per cent by 1993.

With the US economy on the brink of recession, forecasts of domestic sales are gloomy. Exports account for a growing proportion of US economic growth: 38 per cent in 1989 and more than 40 per cent in the first half of this year, according to the NAM survey. Some economists now regard exports as the only source of economic salvation.

"Exports provide the only significant prospect for economic recovery," says Mr Fred Bergsten, director of the Institute for International Economics in Washington. The fragility of the banking system will undermine attempts to provide a direct stimulus by lowering interest rates, he adds.



Mr Robert Hormatz, vice-chairman of Goldman Sachs International, is also bullish about exports. "I think we will get a big increase," he says, citing not just the dollar's fall but the likelihood of higher military sales in the wake of the Gulf crisis and the fact that "important trading partners of the US, such as Mexico, are benefiting from higher oil prices".

The US current account deficit peaked in 1987 at \$162bn or 3.5 per cent of gross national product. By last year it had narrowed to \$110bn and most analysts expect further shrinkage in the early 1990s, at least as a share of GNP.

bled. Exports of chemicals, aircraft and computer and office machines rose by about 70 per cent.

Even a weak sector, such as motor vehicles, saw exports rise nearly a quarter in dollar terms. These big increases in exports, however, were more than matched by higher imports. As a result the overall manufacturing trade deficit (excluding military sales) rose from \$101bn in 1985 to nearly \$120bn last year.

US manufacturers gained ground in western Europe, sharply reducing the deficit with the EC. But the deficit with both Japan and east Asia widened.

The recovery of US exports reflects two factors: the worldwide economic boom of the late 1980s and the sharp depreciation of the US exchange rate. In mid-1988 the dollar was trading at about DM83 and ¥270, by late 1989 it had slumped to DM145 and ¥130.

The dollar rallied during 1988 and 1989 but plunged again this year as interest rates fell in the US and rose elsewhere. This week the dollar was trading at about DM147 and ¥128.

The relative importance of dollar devaluation and faster growth of overseas demand is hotly disputed. Only a third of the companies in the NAM survey said a big fall in the dollar would lead to a large increase in exports; 40 per cent saw only minor increases while 20 per cent predicted no significant effect.

A spokesman for IBM, the computer manufacturer, says: "The dollar's fall does not have much impact on us because our manufacturing base is so diversified. IBM has 33 factories in 13 countries."

Dow Chemical was also sceptical about the impact of exchange rate fluctuations. Strong overseas sales in the late 1980s reflect a "booming world economy" and high capacity utilisation. It has "nothing to do with exchange rates", says Mr Richard Patterson, a Dow executive based in Washington.

Many economists, however, remain convinced of the benefits of a competitive exchange rate. Mr William Cline of the Institute for International Economics says that in the absence of the 1985-87 dollar correction, the trade deficit was "headed for \$300bn or more". He expects the dollar's recent sharp fall to help bring about a reduction in the deficit to about \$60bn by 1995 - or less than 1 per cent of GNP. The jury on the dollar remains out.

But one thing is certain: depreciation alone will not save the US economy from recession. Exports still account for only about 12 per cent of GNP; no amount of buoyancy, therefore, can offset a serious slump in domestic demand. At best, exports are likely to remain the icing on an otherwise shrinking cake.

Venezuela draws up business debt plan

By Joseph Mann in Caracas

VENEZUELA'S President Carlos Andrés Pérez unveiled at the weekend a government programme to help the country's private sector repay its medium- and long-term external debt.

The plan, which will cost the government an estimated \$800m (£306m), should solve one of the problems that has been "distorting the economic process" in Venezuela, the president said.

As it will force many Venezuelan businesses to absorb large foreign exchange losses it is unpopular in the private sector. However, it should end a problem that dates back to 1983, when authorities ordered the first in a series of large devaluations of the bolívar.

Under the programme, companies whose external debts are registered with the central bank will be able to obtain foreign currency at a subsidised exchange rate - 12 bolívars per US dollar, according to Mr Pérez - to cover repayment of part of their outstanding principal and interest.

The companies must repay the remainder of their foreign obligations at the free-market exchange rate, which last Friday closed at just over 50 bolívars to the dollar.

Eligible companies with debts of \$10m or less will be able to obtain 35 per cent of their total outstanding principal from the central bank at

the subsidised exchange rate, while debtors owing more than \$10m will receive 20-year government bonds (paying 4 per cent annual interest) covering 70 per cent of outstanding principal.

Other government bonds (eight years, no interest) will be offered to cover 70 per cent of accrued interest on registered private-sector foreign debt. Businesses have until December 22 to accept the plan.

Venezuela's private-sector external debt - comprised of about \$3.1bn in principal and hundreds of millions of dollars in unpaid interest - has been a headache for the Pérez government and international bankers alike.

Soon after taking office in February 1989 the Pérez administration froze agreements, made under previous governments, whereby private debtors could obtain foreign exchange from the central bank at subsidised exchange rates far below the free-market rate.

Since then private companies and foreign banks have been urging the government to work out some sort of financing plan.

Setback for Collor in election run-off

By Christina Lamb in Brasília

PRESIDENT Fernando Collor de Mello of Brazil suffered a serious setback in Sunday's run-off elections for state governors. Candidates favourable to the president had yesterday either lost or were heading for defeat in all five principal states.

Final results brought losses in Rio Grande do Sul and Paraná and defeat looked likely in Minas Gerais. The most serious loss was in São Paulo, the biggest state, responsible for 50 per cent of Brazil's gross national product.

Equally embarrassing, the leader of the government in the Senate lost in Espírito Santo while elections in Mr Collor's home state of Alagoas were delayed by allegations of corruption.

The results will hit Mr Collor's economic stabilisation programme. They will be seen as a vote of no confidence in his policies and will enable a powerful opposition bloc to form. State governors can also jeopardise the government's anti-inflation drive through high spending.

Mr Luiz Antonio Fleury, the new São Paulo governor, intends to form a coalition of seven governors hostile to the government's austerity programme under the leadership of his mentor, Mr Orestes Quercia, the present governor who hopes to run for president in 1994.

The president is now at his most isolated since taking office in March. The results are a turnaround from first-round elections, held on October 3, when nine of the 11 governors elected were generally pro-Collor.

The shift in opinion reflects an increasing inability to bring inflation under control; this month it is expected to be 19 per cent. It also coincides with a series of congressional defeats which has forced Mr Collor to seek political support for his policies.

He has, for the first time, started negotiations with both Senate and Congress and was hoping that Sunday's elections would result in a more sympathetic hearing.

Guerrillas' new military hardware changes El Salvadorean war equation

By Tim Coome in Managua

THE DOZEN A-37 jets belonging to the El Salvadorean government are the state's most lethal, and until the weekend, were the least vulnerable of its airborne counter-insurgency weapons.

That was until a portable SAM (surface-to-air missile) fired by guerrillas from the Faribundo Martí Liberation Front brought one down for the first time in the 11-year civil war.

President Alfredo Cristiani describes the appearance of the SAMs as creating "an extremely dangerous situation".

The FMLN's signal to behind-the-scenes peace bro-

kers is that, after years of military stalemate, the balance is shifting in its favour.

In the past month, the FMLN has demonstrated several other new weapons systems it has obtained.

Primitive heavy artillery guns, misleadingly termed "catapults", are being made from large concrete sewer-tubes. These are packed with a domestic cooking-gas cylinder jammed with explosives, with another gas-filled cylinder below. The gas tank is triggered and propels explosive up to almost a mile away.

Such simple weapons recently destroyed half a dozen helicopters at the main airbase

of Ilopango. Another killed a number of civilians in the capital when it missed its target - the army headquarters. An entire block of houses was destroyed.

In its "mini-offensive" of the past week, the FMLN has been using more accurate, co-ordinated mortar barrages against army positions and has begun reorganising its troops along the lines of a conventional army.

Under the cover of SAM missiles, a co-ordinated guerrilla offensive is now feasible.

This could overwhelm key military bases and cripple the air force, either on land or in the air. Without air cover,

army casualties could well exceed those of the guerrillas, reversing the usual trend.

The morale of the concept army is already wavering behind its hard-line and controversial leadership. Pushed to extremes, morale could even collapse.

The army was stretched to breaking point in the November 1988 offensive. Western diplomats are unanimous in telling foreign journalists that the FMLN has the weapons and manpower to launch an offensive on a similar - or even on a larger - scale.

The timing and likelihood of such an offensive is now a matter of weighing the political

risks. Blame for the heavy civilian casualties in the last offensive was laid at the FMLN's door, even though aerial bombardments by government forces were the direct cause of many civilian injuries.

The fact that the FMLN is now equipped with SAMs has changed this equation.

If an offensive were launched, the US Congress would immediately restore the \$43m in frozen military aid. But with US public concern presently focused on the Gulf, it is doubtful that Congress would approve additional military aid to El Salvador's colonels.

US administrators already

view El Salvador's badly tarnished human rights record and out-dated, non-merit-based, promotional structure as key obstacles to army reform. This in turn renders a political settlement with the guerrillas far less likely.

The air force has fewer than 60 combat-ready aircraft and helicopters. Costing up to \$10m each, major losses of air power could not be sustained. Equipment could not be readily replaced with only \$43m in defrosted aid and little prospect of additional support from the US.

El Salvador's army may, therefore, be about to learn what the US did in Vietnam

and the Soviet Union in Afghanistan. When faced with effective anti-aircraft defences, air power is not a determinate factor to the outcome of a limited war.

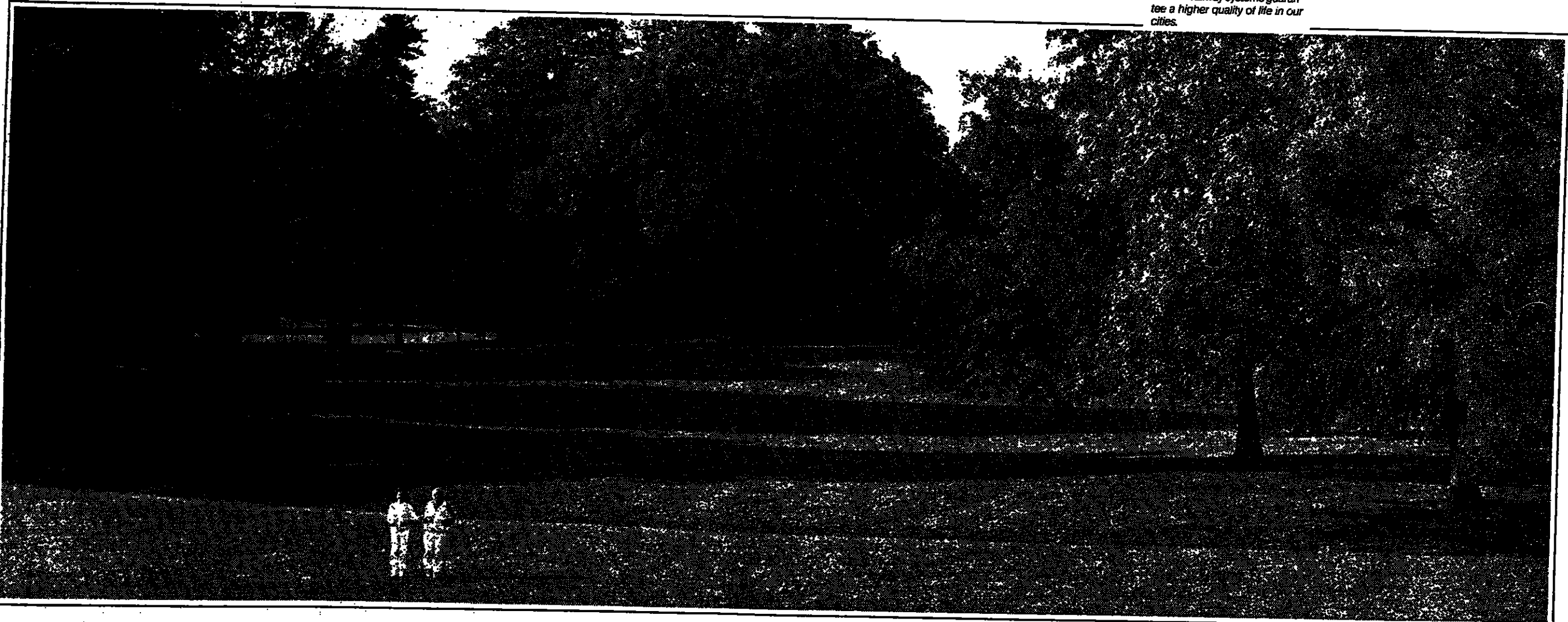
Political compromise and progress at the negotiating table must also play a role.

The warning signals are there. But President Cristiani's recalcitrant colonels may fail to heed them.

If they do so, and if the latest - as yet - undiscovered - peace terms being put forward by the UN mediator, Mr Alvaro de Soto, fail to bear fruit, then the biggest offensive of the war may be about to explode.

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WORLD TRADE NEWS

Sofia, Moscow to discuss switch to hard-currency payments

FRANTIC negotiations take place over the next few weeks between Bulgaria and the Soviet Union on how to make the switch from the transferable rouble to hard currency payments, due to begin on January 1, Judy Dempsey, recently in Sofia, reports.

Mr Ivan Dragnevski, head of the Bulgarian National Bank, recently indicated both countries may be forced to

exchange goods on a barter system but that the prices will be fixed in dollars and set on world market levels.

"I think we will manage," said Mr Dragnevski, who, despite appalling shortages in Bulgaria, remains optimistic an agreement will be reached.

Soviet exports to Bulgaria have been cut in recent months, and Bulgarian imports of 11.6m tonnes of oil

from the Soviet Union also have been reduced. This had led to power cuts in industry and homes.

Even if an agreement is reached, the problem remains that Bulgaria has neither the goods to export to the Soviet Union nor the hard currency to import crucial raw materials from the Soviet Union or the west. Its reserves have fallen below \$100m (\$51m).

Bilateral agreements signed with the then east Germany for 1990 have fallen through because of German unification. East Germany was Bulgaria's second biggest trading partner, the Soviet Union was its primary market and over 80 per cent of Bulgaria's total trade was with Comecon countries. Mr Dragnevski said Poland, Hungary and Czechoslovakia were now more inter-

ested in trading with western countries, a move which will only lead to greater raw materials shortages for Bulgaria.

Bulgarian economists believe that even if the Soviet Union insists on direct hard currency payments instead of barter, it does not have the available hard currency nor the goods to export. "There is all this talk that the Soviet Union will gain from the Gulf

crisis because of its oil reserves, but the fact is, it cannot get the oil out of the ground," one economist said.

Economists think that given the economic crisis sweeping eastern Europe and the Soviet Union, a return to barter cannot be ruled out, unless western countries offer a huge food aid programme. But this would not solve Bulgaria's long-term economic problems.

Salinas seeks US co-operation over free trade pact

MEXICO'S President Carlos Salinas has expressed concern about the resurgence of protectionist US attitudes on the eve of talks with President George Bush, according to an interview published in the Monterrey newspaper *El Norte*, Richard Johns reports from Monterrey.

The Mexican president demanded the US give "reciprocity to our unilateral trade opening". In general, the meeting, which opened yesterday and is the sixth between the two leaders, is aimed at helping prepare US opinion for forthcoming talks on a free trade pact.

Border frictions are expected to be the most contentious issue in talks in the Bush-Salinas talks. Non-trade barriers, a constant Mexican preoccupation, will be discussed, including the recent embargo on US imports of tuna fish on ecological grounds.

The welcome for Mr Bush will cost this prosperous industrial city - occupied by the US Army in 1943 - about \$100m (US\$34m) according to the regional tourist authorities here.

Monterrey's streets are adorned with US flags, an unlikely sight given historic resentments but one aimed at public opinion north of the border, with the free trade talks coming into perspective, too slowly from Mexico's point of view.

In practice, the most likely concrete outcome will be the setting-up of a binational commission charged with alleviating the frictions caused by illegal immigration.

The US will undoubtedly demand that its mandate also covers environmental protection along the 2,000-mile border.

The Mexican Congress, not the least members of the ruling Institution or Revolutionary

party and Ms Maria Elena Chapa Hernandez, who is secretary of the Chamber of Deputies Foreign Relations Committee, have demanded that Mr Salinas give emphasis to "human rights" abuses of Mexican workers by the US authorities.

At a press conference last Thursday Mr Fernando Solano Mexico's foreign minister, made clear that this subject would be high on the agenda as well, inevitably as the struggle against narcotics trafficking.

Another priority is the Gulf crisis. In practice, free movement of labour and US access to Mexican oil reserves, are bound to figure in the free-trade talks, though Mr Salinas for political reasons has ruled out the latter proposition.

Another topic to be covered is the future of "Central America", understood to include Cuba, with which Mexico enjoys good relations and some influence as far as the US is concerned.

Washington clearly sees Mexico as having an important role in facilitating an accommodation with the last remaining bastion of Marxism in the western hemisphere. Despite its anxiety to start the free-trade talks as soon as possible, Mr Salinas has acquiesced in US insistence that they should await completion of the final bargaining in the Uruguay Round.

Thereafter, approval of the "fast-track" route by a newly constituted US Congress (following mid-term elections) is by no means a foregone conclusion and will require intensive lobbying by the US administration, as well as Mexico. From this point of view Mr Salinas's sixth meeting with Mr Bush in little over two years is a huge public relations exercise.

Czechoslovakia poised to go back to its old partner

Germany is expected to take over the Soviet Union's top position in trade by 1994, writes Leslie Colitt

GERMANY will replace the Soviet Union as Czechoslovakia's largest trading partner within four years, Mr Stanislaw Neubauer, a senior Czechoslovak trade official, has predicted.

Mr Neubauer told the Financial Times that by 1994 Czechoslovakia would conduct a third of its trade with Germany - the same proportion as before the Second World War, when Germany was Czechoslovakia's leading trade partner.

His forecast underscores the key role German industry is expected to play in eastern Europe's reforming economies. But Czechoslovakia's shift away from trade with Moscow - which will be based on hard currency from January 1 - will be difficult. The country remains heavily dependent on Soviet oil and will need to export more, and better goods to pay for it.

This year, trade with Germany will make up only 10 per cent of total Czechoslovak imports and exports. Trade

with the Soviet Union, however, still accounted for nearly 40 per cent of Czechoslovakia's total, despite a drop of about 7 per cent this year largely because of a sharp fall in Soviet oil deliveries.

Mr Neubauer expects trade with the Soviet Union to show an accelerating fall, sliding by perhaps 20 per cent next year. To prevent a complete collapse in trade links, energy and raw materials will continue to be bartered on a large scale, with the US dollar as the basis of prices.

Moscow is expected to deliver 13m tonnes of oil to Czechoslovakia by the end of this year instead of the 16.8m tonnes agreed earlier. Up to 800,000 tonnes of Soviet crude oil will be paid for in hard currency, Mr Neubauer said, noting that the oil, which is pumped into Czechoslovakia through the Druzhba pipeline, will still be cheaper than western supplies.

The drop in Soviet oil imports has given Prague a surplus in trade with Moscow

this year of 800m transferable roubles (\$765m). Negotiations took place recently on repayment of this amount as well as 2bn transferable roubles in Czechoslovak government credits to Moscow for participation in joint ventures on Soviet territory. Moscow agreed to pay part of the amount in goods and raw materials before the end of this year. The remainder is to be used to plug an expected large Czechoslovak deficit next year in trade with the Soviet Union.

Moscow agreed to supply 13m tonnes of oil to Czechoslovakia next year, part of which is to be paid for directly in dollars. Czechoslovakia is seeking to pay for as much of the oil as possible exports of its manufactured goods which, however, will be worth less in dollar terms. Nearly 400,000 tonnes of crude oil were contracted for last month with officials of the Tyumen oilfield in Siberia who agreed to sell the oil to Czechoslovakia in exchange for machinery, construction equipment and con-

sumer goods. Some Czechoslovak companies were planning to produce equipment for the oil industry in co-operation with US manufacturers, Mr Neubauer noted.

Oil is also to be obtained from Iran, which this year supplied Czechoslovakia with up to 400,000 tonnes under a clearing arrangement. The oil will mainly be paid for with machinery and a power station but Mr Neubauer stressed that arms were not part of the deal.

Czechoslovakia has also pursued trade agreements with the Soviet republics which won the right from Moscow to sell a fixed percentage of output

CZECHOSLOVAKIA TRADE (1989)		
	Exports (%)	Imports (%)
Soviet Union	30.5	29.7
Poland	8.5	8.8
W Germany	8.3	9.3
E Germany	8.6	7.5
Austria	4.6	5.5

Source: Economist Intelligence Unit

directly to foreign buyers. Agreements were signed with the Ukraine for iron ore and Uzbekistan for cotton and an accord with Lithuania is in the making.

The practice of bartering goods with the Soviet Union is one which Prague hopes to continue for several years in order to cushion the shift to a market-based economy.

Trade with the former East Germany was especially worrying as east German companies cancelled orders for Czechoslovak goods on a large scale.

Czechoslovak exports of more than 1bn transferable roubles to East Germany last year are

expected to fall to 700m transferable roubles (accountable, that is, to the former East Germany) this year. Czechoslovakia is likely to have a deficit in trade with east Germany of about 800m transferable roubles - equivalent to Dm2bn at an exchange rate of Dm2.34 to the rouble.

But trade with a united Germany is expected to rise substantially as a result of growing numbers of joint ventures and German investments in Czechoslovak industry. The expected financial stake by Volkswagen in the Skoda car company and General Motors' agreement with BAV in Bratislava, involving the Opel car company, would sharply boost trade with Germany.

It is also expected to improve the structure of Czechoslovak exports to the west which were heavily weighted towards fuels, lumber and basic chemicals in contrast with the engineering products which Czechoslovakia sold to pre-war Germany.

Hungarian, Soviet pact initialled

BUDAPEST and Moscow have initialled a trade pact for 1991 to avert a collapse of turnover when the two countries begin trading convertible currency for all deliveries in January, Nicholas Denton reports from Budapest.

The tentative accord, due to be formally confirmed early next month, covers about \$3bn (\$1.5bn) worth of orders, 40 per cent of this year's \$7.5bn two-way trade. Separate arrangements with Soviet republics and companies could bring total trade to \$7bn, roughly the 1990 level, Mr Lajos Berenyi, of the Hungarian Ministry of International Economic Relations, says.

Hungary still assumes a 25 per cent drop in 1991 in trade previously conducted in roubles, compensating this year's fall to take Hungary's eastern trade down to half its 1988 level. Introduction of world market prices for all Soviet oil exports is also expected to contribute to a \$1.5bn deterioration in Hungary's current account next year.

Moscow has offered only 1m tonnes of oil for 1991, against expected deliveries of 4-4.5m tonnes. Hungary will have to make up the shortfall by deals with oil-producing Soviet republics and districts, and deliveries for cash. A \$300m order for 5,000 buses and one of \$400m for pharmaceuticals on the basis of Soviet import needs has pleasantly surprised Hungarian officials.

NTN to build second factory in Germany

NTN Japan's leading bearing maker, is to build a plant in Germany next to its existing subsidiary NTN Kugellagerfabrik, Reuter reports from Tokyo.

The plant will make automobile parts such as wheel hub bearing units.

NTN plans to start construction in mid-1991 for start-up in early 1993 at a monthly production rate of 100,000 bearing units, rising to 120,000 later, the company said.

All units produced at the new plant will initially be supplied to Honda Motor Company's British car assembly plant, which is scheduled to start operations in 1992. Other details have yet to be decided - NTN produces just under 2m ball bearings a month at its wholly owned NTN Kugellagerfabrik unit in Mettmann, 20 km east of Düsseldorf and sells them to European makers of electrical goods and automobiles.

NZ acts on Soviet trade

By Dal Hayward in Wellington

MR Philip Burdon, New Zealand's new minister of trade negotiations, is to visit Moscow next month to try to revive Wellington's NZ\$350m (US\$117m) trade with the Soviet Union.

Last year New Zealand exports to the Soviet Union totalled NZ\$354m; imports stood at NZ\$255m. This year shipments of the two largest commodities, wool and dairy

products, have virtually ceased because of Soviet payment problems. Exports are owed about NZ\$100m.

Mr Burdon said the Soviet Union was "a very important market for us. We view the breakdown in the trading relationship immensely seriously." He was cool on proposals from wool exporters that the government should underwrite future sales. Union.

SCIENCE SCOPE

An innovative computer program dramatically reduces the hours required to model the performance of new missile designs. Called Generic Missile Simulation (GEMS), the software, created by Hughes Aircraft Company, cuts the evaluation time of new missile designs from six months to one to 20 days, depending on the complexity of the missile. The time saving is accomplished because GEMS contains a library of generic building blocks needed for missile system simulation. These building blocks are combined, or modified, as necessary to simulate a new missile design. In the past, each new design required its own, unique simulation software.

State-of-the-art air defense systems built by Hughes protect more than one billion of the free world's population. The Air Defense Ground Environment (ADGE) systems, designed by Hughes for 23 nations, network operations centers, ground-based and airborne sensors, surface-to-air missile bases, and air bases into real-time command and control systems. ADGE systems identify all aircraft approaching their nation's borders, display the aircraft's altitude, speed, and course, and electronically interrogate the aircraft to determine its identity. Future ADGE systems will include a new distributed architecture that will allow them to use more mobile and transportable elements, as well as off-the-shelf commercial computers, for more cost-effective operation.

Airline passengers will soon view movies on personal video screens directly in front of them, make phone calls from their seats, and shop via credit card for in-flight merchandise from shopping channels. These and other features, including satellite-delivered stock market reports and up-to-the-minute news and sports highlights, are part of a new cabin communications and passenger entertainment system that will bring new levels of comfort and convenience to air travel. A team of Hughes, Sony Trans Com Inc., and Hughes-subsidiary Avicor International is developing the system for the new Airbus A330 and A340 jetliners.

Pilots flying special operations helicopters on low-level missions in total darkness, smoke and fog, will be aided by the field-proven Hughes Night Vision System, designated the AN/AAQ-16. HNVs is being installed on U.S. Army MH-47E Chinooks and MH-60K Blackhawks, on U.S. Air Force MH-60G Pavehawks, and a derivative of the system has been selected for the Marine Corps' V-22 tilt rotor aircraft. The system, produced by Hughes Aircraft Company, has been installed on several other military helicopters, including the U.S. Navy's SH-2F Light Airborne Multi-Purpose System (LAMPS) MKI. The turret mounted infrared system provides the crew with TV-like imagery on a cockpit panel display.

U.S. military aircraft crews will now be protected against laser threats. Together with the U.S. Army, Hughes has developed a warning system for U.S. helicopter crews subjected to laser threats. The AN/AVR-2 Laser Detecting Set (LDS) detects, identifies and characterizes optical signals 360-degrees around the aircraft. Interfacing with a Radar Signal Detection Set, the system also functions as an integrated radar and laser warning receiver system. The Army and Marine Corps have successfully completed testing and initiated production of this laser detecting system, which will soon be standard equipment on their combat helicopters.

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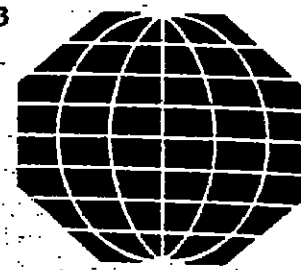
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السوق المالية

Joe Rogaly finds the Chancellor of the Exchequer in a cautious mood on Europe and domestic policy as he bids for the premiership

Major adopts a pragmatic approach to Tory election issues

"I AM not ideologically pure in any way, no doubt on any subject." So, in his own words, Mr. John Major, candidate for the prime ministership of Britain, sums himself up. The accuracy of his self-assessment is unquestionable. As to Europe, he positively jumps after it. If he wins, the right of the Conservative party, who have blessed him as their favourite son, may be disappointed in his rhetoric, and possibly in his actions.

Interviewed at the House of Commons yesterday, the current Chancellor of the Exchequer revealed his essential pragmatism on Europe and issues closer to home.

The politician who strongly favours a parallel currency — the hard Ecu route proposed by the Thatcher government — adopts a balanced approach to the European Community.

"Europe has had a genius in the last 20 years for what, if you are really, you would call a consensus, and if you are impulsive you could call it a fudge, and I have no doubt that when we go through this conference, that it is possible to negotiate a treaty that will be acceptable to the House of Commons that will move Europe forward and keep it forward to the next election. The last person I heard say that was Mr. Douglas Hurd."

But then, Mr. Major, what

about the single currency? "It is economic folly... to go to a single currency without the right form of economic convergence. People may say to me: 'but look at France and Germany, they have both been in the exchange rate mechanism, they have converged a lot in the last ten years...' and yet

"A two speed Europe is unequivocally bad for Europe"

what is happening at the moment? The French economy is contracting, they're reducing interest rates, the German economy is expanding too fast, has very considerable problems ahead of it... and is raising interest rates... If that could happen to two similar nations whose economic policies had been locked together for ten years, what were the perils that could lie ahead on a much wider front?

Yes, but what if Germany and some of its immediate neighbours went ahead with a single currency, leaving the rest of Europe to catch up?

Mr. Major: "I don't want a two speed Europe, I think a two speed Europe is unequivocally bad for Europe, and I find it extraordinary that people who hold themselves out to be the most communistic members of the Community are those that would go ahead on their own and create a two tier Europe. And I would be prepared to bet that the concept of that inner core going ahead, would have not only rigorous opposition from me, from us, it would... have very fierce opposition... from the Spanish, the Greeks, the Portuguese..." He warmed to his theme. "You will never get... convergence... if an inner core goes ahead. That would be the most damaging thing to happen to the EC since its conception." Those who seek clarity in matters relating to the EC will be disappointed.

Mr. Major is plainly in intellectual accord with those who protest that a single currency managed by an independent Eurofed would amount to the transfer of economic decision-making to an offshore and unaccountable authority. "If you were to say to me, can I come back to the House of Commons with a treaty that determined at a future date, Britain will commit itself now to moving to a single currency on such and such a future



On camera: Major (pictured in the Commons above) is seen as the favourite of the right

date, I would have to say to you that the House of Commons would not be remotely likely to accept such a treaty and no British prime minister could come back and invite them to do so."

That seems fairly unequivocal. But he adds: "The most important thing... in negotia-

tions is to obtain a satisfactory outcome." This "sometimes makes it difficult to determine with quite the clarity one would wish, precisely what one's position would be..." The other 11 members of the EC, contemplating next month's inter-governmental conferences, may remember these

words. The election may have been precipitated by party differences over Europe, but many MPs will be voting with the grievances of the constituents at home in mind. Mr. Major, however, is quick to draw the line at recent proposals mooted by the Thatcher-

ite wing of the party. Reacting to Mrs Thatcher's predilection for education vouchers — the scheme aimed at allowing parents greater freedom in choosing schools — he said: "I don't see a role for education vouchers in the short or medium term." Well, how about extending tax relief for private health insurance — perhaps from the elderly to other categories of person? "I have no immediate plans to do that."

The key pillars of the welfare state are, indeed, offered considerable comfort. Education needs a period of peace and quiet, while the changes in the syllabus and the structure bed down, he maintains. "The other area of education I am concerned with... is to try to reproduce the status of education, of the teacher, that I believe they had 20 or 30 years ago, which relatively they don't have today."

Again, "if people think that we have in mind privatising the mainstream structure of the health service, well, I can tell you that we don't."

"I am in favour of diminishing the public sector where it is wise to do so, where the private sector can do things better, because to the extent that we do that, we are more likely to have an efficient and effective public sector."

As to the poll tax — the new local charge for local services and amenities — he is caught between that introduced it and needing to distance himself from it. But he did not rule out the principle of different payments. The re-examination of the poll tax would be discussed

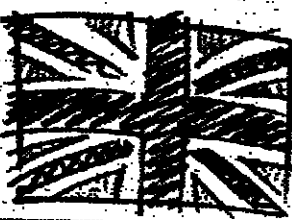
"I'm getting my support from the right... I hate inflation"

without "preconsidered notions."

Mr. Major resisted the temptation to say he would provide a better deal for the poor, on the ground that it would seem like a crude piece of electioneering. And asked whether his plans for teachers' pay affected the government's promise to reduce the standard rate of income tax to 20p he said that target "hasn't got a time frame."

But what about the support he was getting from the right? "Of course I'm getting my support from the right of the party, I hate inflation."

BRITAIN IN BRIEF



Contractor cuts 500 TV jobs

Central Independent Television, the IBA contractor for the Midlands, has announced almost 500 job losses as part of its bid to streamline activities in advance of next year's application to renew its television broadcasting franchise for the next decade. Some 407 jobs are to go from next spring, which means that Central's staff will have been halved over the past three years to reach a new total of just under 1,000. The company blamed the fall in advertising revenue as a result of the recession and changes to the structure of television broadcasting.

UK and Dublin in Ulster talks

Mr Peter Brooke, the Northern Ireland Secretary, and Mr Charles Haughey, Prime Minister of the Republic of Ireland, explored prospects for political progress in the province at an informal meeting yesterday.



Charles Haughey: Trying to find a political formula

Both men were trying to find a formula for resolving the key issue of when the Irish government becomes involved in the inter-party talks process.

One proposal is that the decision on when Dublin enters negotiations should be taken independently by Mr Brooke. The Rev Ian Paisley, Democratic Unionist leader, said he had no difficulty with the suggestion provided he was assured that the Northern Ireland Secretary would not be unduly influenced by nationalists.

Recession to be 'short-lived'

Britain is likely to make a quick recovery from the recession, says a forecast by the Society of Business Economists. It says the economy will remain stagnant until mid-1991 but then recover to show total output in 1992 expanding at 3.2 per cent — more than twice the likely rate for this year. But the society's forecast is unusually gloomy about the outlook for manufacturing, which it says will suffer a fall of investment

of 2.5 per cent next year. This figure is well above this week's Confederation of British Industry forecast of an investment fall of 5.5 per cent in 1991.

OfTel spells out telecoms code

Conditions by which companies entering the British telecommunications industry would be licensed have been spelt out more clearly by OfTel, the regulatory body, and the Department of Trade and Industry. They have indicated that customer interests and environmental concerns will be significant in assessing applications.

When the Government announced its intention to make the British telecoms arena the most liberal in the world by breaking up the monopoly between British Telecom and Mercury Communications, it said it would consider proposals for licences on their merits. However, it did not detail the criteria by which they would be judged.

Sir Bryan Carsberg, OfTel's director-general, has confirmed that the government's presumption will be in favour of licences.

Call for gas price freeze

British Gas was accused of imposing excessively high price increases on 20,000 business customers by the Office of Gas Supply, the industry's regulator.

Mr James McKinnon, Ofgas director-general, asked British Gas to scrap price increases, which were announced in September, in an attempt to end an anomaly which paid some customers to waste gas deliberately.

This is the latest in a series of interventions by the regulator, which have decreased British Gas's freedom of manoeuvre since its privatisation in 1986.

Rover cuts back on car jobs

Rover, the leading UK car maker, is cutting 326 jobs at its Swindon plant, the group's main panel pressing operation. The reduction in the Swindon workforce follows the announcement earlier this month that Rover is also planning to cut a further 490 jobs at its Cowley, Oxford car assembly plant.

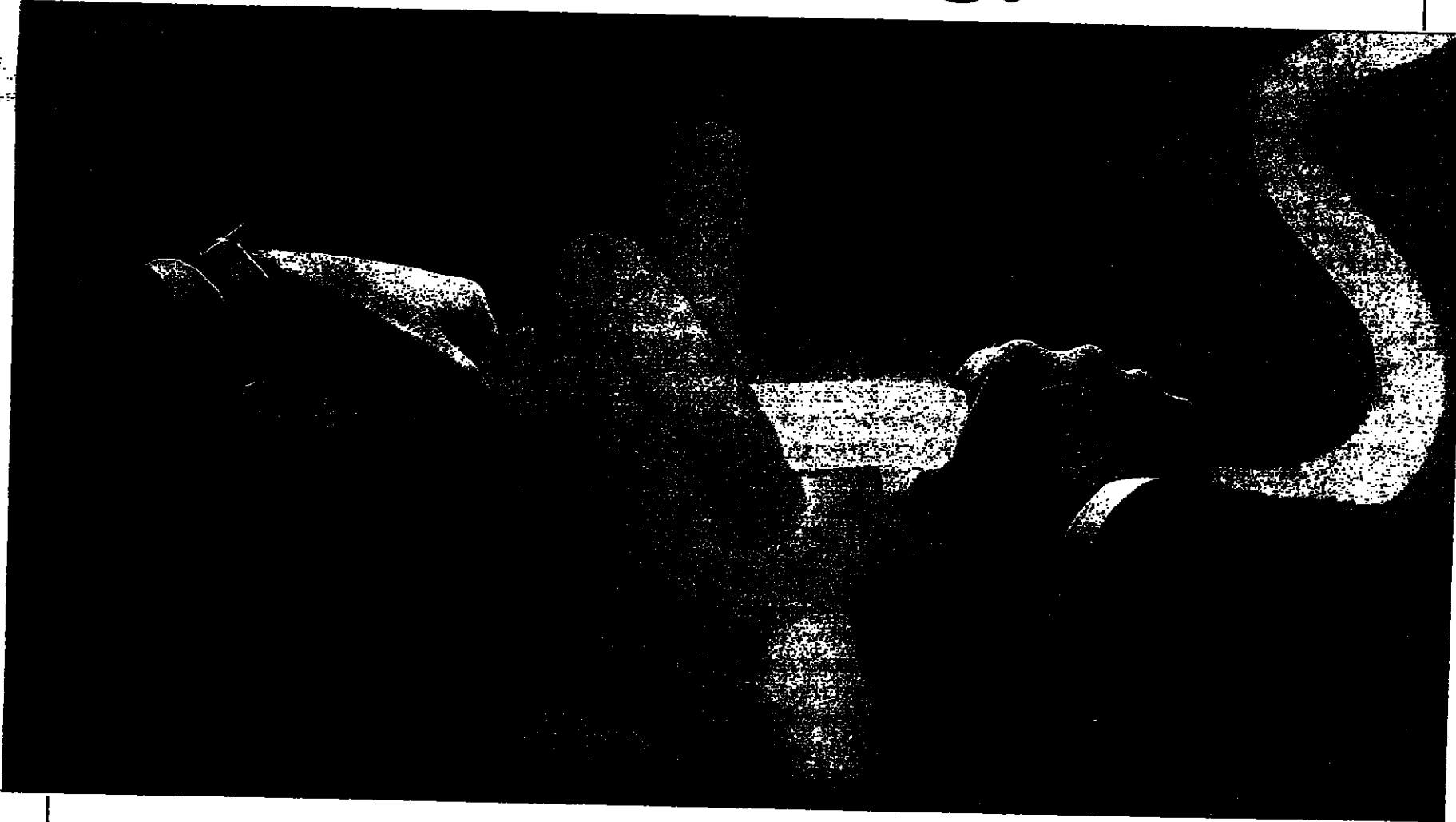
The reduction in the present 3,000 Swindon workforce is a result of falling output at the Cowley plant, where Rover is being forced to lower production of its ageing Maestro and Montego ranges.

Reprieve for working classes

Plans by Westminster City Council to sell seven blocks of flats in Fulham to anyone living or working in the area have been frustrated by the Duke of Westminster and a High Court judge.

Mr Justice Harman agreed with the Duke that the council is still bound by a covenant in a 53-year-old lease requiring it to use the flats as "dwellings for the working classes." The council had argued that the covenant was incapable of being performed because the term "working classes" no longer had any meaning for housing purposes, having been excluded from the housing acts since 1949.

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UK NEWS

Prospect of a new PM intoxicates London markets

By Rachel Johnson, Economics Staff

THE POTENT brew of Tory leadership contest, strong pound and recession have intoxicated London's financial markets with the prospect of an interest rate cut soon – perhaps in the next fortnight.

Interbank rates were yesterday discounting an immediate ¼% point cut. But the authorities have emphasised, via a system of arcane signals to the money markets, that nothing of the sort is about to happen.

The markets' clash with the authorities over interest rates during the leadership crisis has left one thing clear.

Had politics not interfered with economics, a cut would indeed be the perfect opening to the new prime minister's term of office.

The economic reasons for cutting interest rates are sound, becoming compelling with this week's forecasts of a deep, long recession from the Confederation of British Industry, the employers' association.

As a result, speculation yesterday drove the rates at which banks lend to each other down

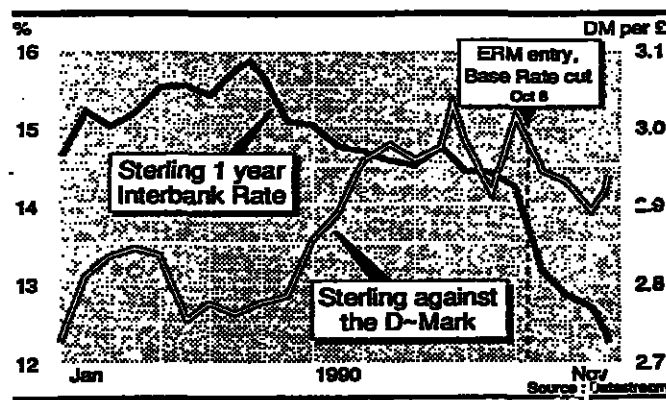
a quarter of a percentage point to 13¼% for three-month sterling, in spite of arm-twisting by the Bank of England to push key interest rates in the other direction.

"Penal lending" was imposed last Friday to ensure that the banking system borrowed from the authorities at the full 14 per cent base rate for an entire fortnight.

With sterling comfortably strong within the exchange rate mechanism – it gained another pfennig against the D-mark to close at DM2.9538 yesterday – the authorities' caution on the interest rate front is not, for once, to stiffen the pound.

On the contrary. Currency strategists argue that a reduction to 11 per cent interest rates by next June – as shown in sterling futures contracts – is already so accepted in the markets that the pound could easily weather a one per cent rate trim by Christmas at least.

Unambiguous evidence of recession and a resilient pound have caused both foreign



exchange and money market traders merrily to discount interest rate cuts.

A cut would clearly add to the popularity of the new conservative leader. But the timing, in the middle of a political crisis, has made City economists wary.

"The last base rate cut was a mess," said Mr Jim O'Neill, currency strategist at Swiss Bank Corporation. Executed on

the same day as sterling joined the ERM, the move left the government open to accusations that cutting rates was forced by Downing St.

The Treasury has not managed to bury these suggestions, although it maintains its easing of conditions was effected for the best of economic reasons. This time round, economists are arguing that there must not be a whiff of suspi-

cion that the economy is being manipulated for political ends.

This defers the prospect of a cut in the very short term, which has been partly responsible for sterling's resilience. With the Chancellor of the Exchequer, Mr John Major, contesting the leadership of the Conservative party, a decision to cut base rates this week seems out of the question.

Should Mr Major win the contest, then the decision would fall to someone else.

The new chancellor, like the teacher taking class for the first time, would probably like to show his tough side first, and relax monetary policy later.

The candidates to succeed Mr Major are thought to be led by the chief secretary to the Treasury, Mr Norman Lamont, ahead of Mr Kenneth Clark and Mr Chris Patten. Mr Lamont's reputation as a tough negotiator makes it unlikely that he would actively seek the gratitude an interest rate cut would evoke from mortgage payers, industry and markets.

Whoever wins will inherit an economy that will not begin to grow again until the final quarter of next year, according to the CBI survey. Against such a gloomy long-term scenario, an immediate interest rate cut would smack of opportunism to some.

With the Treasury's unwillingness to hear more accusations that it has the Tory party's interests more at heart than the economy's, the interest rate cuts to come will be handled with delicacy.

They would naturally follow the publication of November's retail prices index next month, when the RPI is expected to fall from its 10.9 per cent peak. A cut then would restore some of the credibility lost at the last base rate cut and ERM entry on October 5 – which was shortly before the RPI peaked. Alternatively, putting sterling into narrow bands within the exchange rate mechanism might allow larger cuts in base rates, as well as enhancing the new prime minister's European credentials.

Leadership contest raises issue of an independent Bank

By Peter Marsh

MR MICHAEL Heseltine's espousal of independence for the Bank of England will have lent his campaign some private expression of support in this most discreet of institutions.

In recent months, Mr Robin Leigh-Pemberton, the Bank's governor, has dropped a number of public hints that it would welcome an independent role – or "operational autonomy" in Bank jargon – while remaining accountable to parliament.

At the moment, the Bank, the government's banker, has a decidedly junior role to the Treasury in formulating monetary policy.

The Treasury has the final say on all important issues involving, for instance, interest rate adjustments. The Bank provides advice and also executes policy – such as through its intervention on foreign exchange markets to influence sterling.

Bank officials rarely make public policy statements, without first clearing these with the Treasury, for fear that they might contradict the official line.

This reticence is in sharp contrast to the high profile style of the Bundesbank, the powerful German central bank, which has considerable autonomy in relation to the German Finance Ministry, most notably over setting interest rates.

Generally, the partnership between the Treasury and the Bank works well. A special telephone hotline between the two institutions ensures that officials are continually in touch to discuss policy refinements.

The chancellor, Mr John Major, opposes the idea of an independent Bank while Mr Douglas Hurd, the third candidate for prime minister, has not made his views clear on this matter.

The delicate relationship between the two institutions can sometimes run into problems. Mr Leigh-Pemberton advised the government against cutting interest rates at the time of Britain's entry into the European exchange rate mechanism, but was overruled by Mr Major and Mrs Thatcher, possibly mindful of

the Conservative party conference a few days later.

The Bank's subservience to the Treasury may be out of line with developments in the rest of Europe, in the context of economic and monetary union (EMU).

According to the hopes of some nations, pan-European monetary policy in the final stages of EMU would be handled by a new, independent European central bank, modelled on the Bundesbank. It would be linked to a system of national central banks, each of which would have a high degree of autonomy in relation to their governments.

In the past month the Bank, perhaps with an eye on the wider European scene, has appeared to be practicing how it might operate if given broader, more independent powers in monetary policy.

In a number of operations on the domestic money market – mainly involved with lending money to the banking system at high penal interest rates – it has acted vigorously in an effort to adjust upwards the rates that banks use in their lending operations among themselves.

The Bank's machinations have been aimed at reducing the speculation in financial markets in recent weeks that the government will soon bring down the 14 per cent base rate. It has increased banks' interest payments in an effort to persuade them that the time for providing the economy with cheaper money has not yet arrived.

Many commentators have been impressed at the Bank's ability to use innovative ideas in its money market operations. "The Bank has been flexing its muscles," said one money market participant.

At the heart of these operations may be the thought that over the next few years the Bank will be given the powers to take on a more free-ranging monetary role with fewer Treasury-imposed restrictions.

If Mr Heseltine becomes the next Prime Minister, the new sense of independence is likely to come sooner rather than later.

Major emerges as favourite for Tories with slender majorities

By Jimmy Burns and John Authers

MR John Major is the clear favourite to succeed Mrs Thatcher as leader of the Conservative party, according to an FT survey of constituencies around Britain where the Conservative hold on power is regarded as insecure.

Officials in 23 of the so-called marginal seats – the constituencies where the Conservatives command slender majorities – said that weekend canvassing of local opinion had shown a swing in favour of Mr Major, the Chancellor of the Exchequer, in his bid for the leadership.

Among grass root supporters, there appears to be a strong feeling against Mr Michael Heseltine, the former defence secretary and initial challenger, because of the way he is perceived to have contributed to Mrs Thatcher's downfall.

Nevertheless in most of the constituencies, he still comes second, ahead of Mr Douglas

Hurd, the foreign secretary. Mr Hurd remains widely respected as a member of the cabinet but within the small anti-Major camp, he is less favoured than Mr Heseltine as a future prime minister because he is seen as being too old and lacking charisma.

Youth and financial expertise are identified with Mr Major. Those favouring Mr Major also tend to describe him less as a politician in his own right than the natural successor of Mrs Thatcher: the "unity" candidate most likely to respect her legacy.

In Stirling, Scotland, where the Tories won the last election with 948 votes, the Conservative Association's agent Mr Ian Mackie said that 90 per cent of local Tory opinion was behind Mr Major.

"People are saying that Mr Heseltine is too much to the left of the party and becoming fairly pink."

"The feeling is that John

Major with his youth and sound economic background can unite the party."

In the Pro-Major constituency of Basildon, in southern England, local Tory chairman Mr Danny Lovey has written to senior members of the Party warning that the unity of the Tory grassroots would be "severely threatened" by a Mr Heseltine win this week.

The mood, however, in the constituencies generally appears to be more upbeat than it was prior to the Heseltine versus Thatcher ballot.

Party activists are encouraged by weekend opinion polls which show the popularity among the general electorate of all three candidates.

Several local officials said that an "ideal" future cabinet should include Mr Major, Mr Hurd, and Mr Heseltine.



Mrs Thatcher steps out from No 10 for a lunch appointment: tonight could be her last in Downing Street before moving to her house in Dulwich, south London and a new career.

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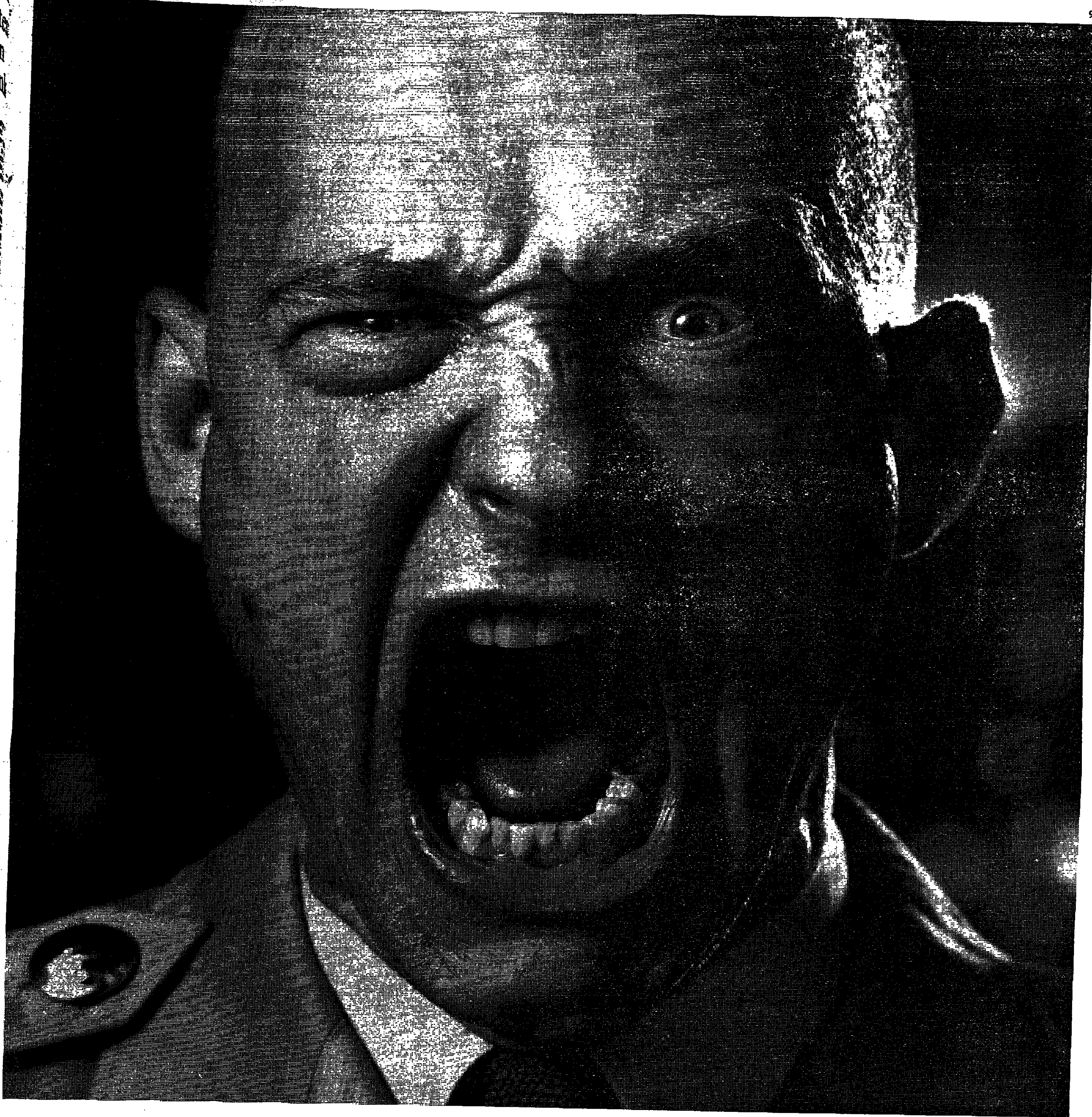
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WHO DOES MORE TO ADAPT THEIR

It is in the area of the rescue and repair of historic buildings in eastern Europe that the British can offer a real lead. Recently, an official British Hotels and tourism will off practice, RMJM, is demonstrat- of eastern Europe that should gladden the hearts of work-starved architects in the UK. There is enormous interest and enthusiasm for younger British design talents in Japan. One architect, Mr David Chipperfield, has just completed three important projects in Japan: the Gotoh Museum in the Chiba Prefecture of Tokyo, the headquarters in Okayama of the Matsumoto Group, and a design store in Tokyo. Mr Nigel Coates, an amusing and radical designer, has found an outlet for his design fantasies in night clubs and restaurants in Tokyo. The high regard which British architects and designers receive abroad makes architecture and design a potential export leader.

There is another area where architects have a great deal to offer: some members of the profession have been in the vanguard when it comes to green issues and the design of "sustainable" environments. Research and development of architectural ideas concerned with energy saving and production are well advanced. The work of a body such as the National Energy Foundation or the Milton Keynes Development Corporation deserves to be broadcast more widely.

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architectural thinking is for export, but it is to be hoped that recent important decisions about infrastructure in London will involve the design profession to raise the finance for the redevelopment of London's County Hall on a prominent Thames-side site is only one highly visible sign of the loss of confidence in the over-supplied London office market.

The high cost of building labour costs (annual growth some 9.5 per cent according to Barclays) and increasing costs of overheads affects architects as well as the developers. The recent lowering of interest rates is expected to be of modest help to developers but is unlikely to lift the clouds of gloom descending over architects' offices.

Although times are changing rapidly for the worse, the combination of a competitive climate and a rapidly growing workload which emerged during the recent property explosion made architects more aware of the need to absorb up to date business and management techniques.

New markets for skilled architects are opening up. The architectural market has become global and the potential for designers in the recovery and redevelopment of eastern Europe is enormous.

The best British architectural firms have a good competitive edge in Europe. Design skills and originality have exported well to Europe and Japan. Sir Norman Foster, famous for his Hongkong & Shanghai Banking Corporation Headquarters in Hong Kong and soon to be more famous in the UK for his splendid new Stansted Airport, is busy in Japan and Europe.

As his "Mediatheque" - new kind of media centre - nears completion in Nimes he has been invited to make a new master plan for the whole city. In Bilbao he has designed the new underground railway system and in Bordeaux he is planning a Business Centre. Mr James Stirling has plenty of work in Germany and is extending the Brera art gallery in Milan. In Lyons there are plans drawn up by Fairhurst of London and Manchester for a \$30m business park, in collabo-

ration with French architects Agca.

One of Britain's best younger architects, Mr Ian Ritchie, has just completed a beautiful small pharmacy near Amiens. Even the French government approves of British architects. Mr Rock Townsend and Mr Robert Macdonald were singled out in a recent French housing ministry competition to design an area of Paris public housing.

In Frankfurt British developers MEPC are planning a major office development using British architects Sidell Gibson. Spain offers enormous opportunities - 30 large retail schemes are in the pipeline. At

houses and castles in that country. There is scope for considerable business applying some of the lessons that have been learned in the struggle to keep and repair historic buildings in Britain.

Hotels and tourism will offer enormous opportunities. An important British architectural practice, RMJM, is demonstrating the end of the cold war by designing a large golf and country club on the river in Moscow.

Another British firm Josic Architects has taken the insightful step of exchanging staff with a Hungarian practice to learn the ropes in their respective countries.

realising the long term potential of the large market.

In the eastern sector of Berlin a prominent British firm, Thorpe Trent is working on a \$300,000sqm business park. Teams of British architects are now visiting Prague helped by the Czech architect Mr Jan Kaplicky of Future Systems who has long been exiled in the UK. In the next few months Mr Richard Rogers, Mr Terry Farrell, Mr Nicholas Grimshaw and Mr James Stirling will have the chance to see one of Europe's finest surviving Baroque cities.

The Selfert Group is working on two hotels, The English Court and the Rossiya in Moscow and on two large commercial developments in Budapest and the eastern sector of unified Berlin. The hotel project in Moscow is in an historic building overlooking Red Square and will provide visiting businessmen with a club-like atmosphere and residential accommodation.

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Deeper and wider

Chiba Prefecture of Tokyo, the headquarters in Okayama of the Matsumoto Group, and a design store in Tokyo. Mr Nigel Coates, an amusing and radical designer, has found an outlet for his design fantasies in night clubs and restaurants in Tokyo. The high regard which British architects and designers receive abroad makes architecture and design a potential export leader.

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In view of the growth the London Docklands Enterprise Zone and the architectural

An outside interest beyond gloating

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Loss of trust

There has been a fall of some 25 per cent in inquiries to the RIBA's clients advisory service and when it comes to small works, which are the serious bread and butter for much of the profession, the decline has been as much as 35 per cent during the first six months of 1990.

There is also the added difficulty for architects caused by the relatively recent introduction of fee bidding in a competitive market. When market forces really bite there is the danger of architect eating architect as rivals allow bids on jobs to fall below RIBA recommended scales in the anxiety to secure work.

The RIBA and Carmarthen Communications now publish quarterly figures called "RIBA Leads" which show that private sector non-housing commissions fell by 23 per cent during the second quarter of 1990 and housing commissions fell by the same amount.

Forecasts show that the office market is likely to fall an additional 20 per cent in the next twelve months and a 15 per cent drop is anticipated in the retail market and a 10 per cent drop in the industrial sector. Demand for new houses is expected to drop by some 15 per cent in the same period.

Geographically the recession appears to be spreading from the South East to the Midlands and the North although Scotland continues to be healthy with an increase in workloads of 22 per cent in the second quarter.

This is probably due to a more mixed approach to business in Scotland where partnerships between the public and private sector seem to be more common and successful than in other regions.

Amiens. Even the French government approves of British architects. Mr Rock Townsend and Mr Robert Macdonald were singled out in a recent French housing ministry competition to design an area of Paris public housing.

In Frankfurt British developers MEPC are planning a major office development using British architects Sidell Gibson. Spain offers enormous opportunities - 30 large retail schemes are in the pipeline. At Seville's Expo '92 the British pavilion by Mr Nicholas Grimshaw looks as though it will be the most exciting on the site. Eastern Europe has its problems for British firms - language, bureaucracy and funding to name but three - but many architectural practices are approaching the challenge in highly enterprising ways, realising the long term potential of the large market.

In the eastern sector of Berlin a prominent British firm, Thorpe Trent is working on a \$300,000sqm business park. Teams of British architects

Silent receiver

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The decline in speculative property development is clearly evident. The London County Hall Development Group to raise the finance for the redevelopment of London's County Hall on a prominent Thames-side site is only one highly visible sign of the loss of confidence in the over-supplied London office market.

The high cost of building labour costs (annual growth some 9.5 per cent according to Barclays) and increasing costs of overheads affects architects as well as the developers. The recent lowering of interest rates is expected to be of modest help to developers but is unlikely to lift the clouds of gloom descending over architects' offices.

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David Colles

MANAGEMENT: The Growing Business

'Enterprise culture'

More political speak than reality

Charles Batchelor explains that despite well-meaning words, the government's approach tends to be unco-ordinated

The British government lacks a clear policy for dealing with small business in spite of all the rhetoric that has been devoted to promoting "the enterprise culture".

The government approach has amounted to "an unco-ordinated collection of individual schemes designed to tackle specific issues - but this does not amount to a small firms policy," according to Steve Johnson of Leeds Business School.

Johnson's assessment was made in a paper presented to the 13th annual Small Firms Policy & Research Conference in Harrogate earlier this month. Unusually, the academics overcame their professional distaste for becoming involved in policy in order to produce several papers with potential policy implications.

Despite the relatively long history of small firms initiatives in the UK - Johnson identified 30 schemes - serious research into the subject only really began to accelerate in the late 1980s, he claims. Most research has been an evaluation of existing policies rather than an attempt to influence the development of new ones.

At present, government initiatives are piecemeal, designed to tackle specific areas where the markets have failed, but lacking any attempt to integrate the different elements, Johnson says. The objectives of the policy are equally unco-ordinated and amount to a general feeling that small firms are "a good thing".

Finally, initiatives are general in their scope and do not discriminate in favour of particularly deserving firms such as fast-growth companies.

Johnson proposes making a clear distinction between social and industrial policies in the small business sector.

Social initiatives should aim at reducing the dependence of disadvantaged groups on welfare benefits and help individuals create their own jobs in businesses which would, for the most part, remain small.

Industrial policy should be aimed at helping smaller companies overcome the bottlenecks which occur when either output or employment levels increase sharply. Rapidly expanding businesses in particular should receive special assistance to help growth.

Assistance offered should be intensive rather than taking the form of a cheque sent from a remote office," Johnson sug-

gests. He warns, however, against attempting to create a single, comprehensive scheme for initiative because this could not possibly meet the diverse needs of all small firms.

Despite the emphasis which has been placed on the creation of an "enterprise culture" over the past decade, the concept remains a difficult one for many small business owners, a study by Jim Curran of Kingston Polytechnic showed.

Curran and his team asked entrepreneurs what the phrase "enterprise culture" meant to them. One in three was unable to say.

One video-hire shop-owner was able to give a definition, but asked whether the enterprise culture related to his own business, replied: "Not really. All we've done is open another video shop."

This tended to confirm previous studies which showed that small business owners regarded themselves as part of a "survival culture" rather than one to do with enterprise.

Curran suggests that the politicians and the civil servants may have indulged in "overkill", and appropriated the term "enterprise culture" for their own ends, leaving small business owners, the supposed embodiment of such a culture, alienated and confused.

Not that the alienation of small business is recent development. Small business groups in many countries have traditionally felt themselves to be outsiders, unable to play a significant role alongside big business interests and the trade unions.

This feeling is compounded by the fragmented nature of small business lobby groups, suggest David Arter of Leeds Business School and Bengt Johansson of Växjö University, Sweden.

In addition, small business owners set greater store on contacts with their accountants, solicitors, trade associations and chambers of commerce than they do on membership of small firms interest groups. This weakens



THE SMALL FIRMS POLICY - ANY IDEA WHAT IT LOOKS LIKE?

the ability of small businesses to influence the policy-makers. Even government policies designed to help business can sometimes fail to achieve the intended result, a study of changes to corporation tax rates and investment allowances made in the 1984 UK Finance Act showed.

The Finance Act promised very substantial reductions in tax which were expected to "encourage and reward enterprise and stimulate innovation". In fact, many smaller companies ended up paying tax at the same or a higher level than the standard rate of corporation tax levied on large companies (those with profits of £500,000 or more), according to Francis Chittenden of Manchester Business School.

Large manufacturing companies were paying tax at 35 per cent in 1984, a rate which fell steadily to just 31 per cent in 1987. Smaller manufacturing companies, in contrast, were paying 39 per cent in 1984 and by 1987, after a dip in payments, were paying no less than 58 per cent.

In every year but one during this period large businesses paid tax at a lower rate than the nominal rate while small businesses paid tax at a higher rate in every year. Chittenden is uncertain why the taxes paid by small businesses did rise - reductions in capital allowances which accompanied the tax cuts may have played a role - but in any event the increases represent a "startling" outcome of policies aimed at reducing taxes, he suggests.

Even where policies do achieve something approaching their intended effect, it may take a long time for the impact to show through. A study of entrepreneurial attitudes in Northern Ireland carried out by Richard Harrison and Mark Hart of the University of Ulster emphasised the importance of family role models in the creation of entrepreneurs.

Schemes designed to encourage enterprise among school children seem to appeal more to children coming from an entrepreneurial background,

the researchers found. The effect of such initiatives is therefore only likely to become apparent in the medium to long-term as the experience of self-employment and business ownership becomes more widespread in the population as a whole, they conclude.

But are small businesses really so important in the economy and do they deserve all the attention that they have received from governments and academics in recent years? According to Alan Hughes of Cambridge University, the "remarkable transformation" which government spokesmen have claimed for the small business sector is not all that it is claimed to be.

The large rise in the number of small manufacturing companies which occurred in the early 1980s is due in large part to changes in the way the official statistics were collected.

A change in definitions added more than 31,000 small businesses to the total in 1984, Hughes points out. In fact, it has been the services sector where most of the growth in numbers of small businesses has taken place.

Small companies employing fewer than 200 people have increased their share of manufacturing employment but this was a trend which began to emerge in the early 1970s, well before the first Thatcher government.

The increased share of small businesses in overall levels of employment and output was the result of a shake-out of employment levels among very large companies rather than a rise among small firms. Employment in small firms was actually fairly stable during the 1980s, he notes.

Worryingly, new companies which have been established have for the most part remained small, employing fewer than 10 people. "The problem for policy is now not so much one of small business creation but of overcoming barriers to growth in the existing small business population," Hughes says.

The Cambridge research is part of an ambitious £1.4m programme funded mainly by the Economic and Social Research Council to form an accurate picture of the state of small business.

Surprisingly, nearly 20 years after the publication of the Bolton Committee report, which stimulated interest in small firms in the UK, many gaps still remain in the small business picture. Filling those gaps may help governments devise more effective policies.

Cash for a 'qualitative leap'

Lucy Kellaway on EC plans for its assistance programme

The European Commission is asking for money sanctioned four years ago to be released in order to provide a "qualitative leap" in assistance it can give to small companies.

Member states originally subscribed £110m to the Commission to be spent on its initiatives for helping small and medium-sized businesses. An extra £25m was also set aside in case it was needed.

In calling on this money the Commission aims to build on what is there already, and try to bring its former three-pronged approach into a single venture.

One of these initiatives was the 187 Euro-Info centres. So far they have dealt with 100,000 enquiries from companies, which Commission officials say is a most encouraging response. The role of these centres is both to explain to companies how to make their way through the confusing

network of EC directives, and to take their hopes and fears back to the policy makers in the Commission.

The Commission is now to make these centres more responsive to business needs, tailoring the information to suit each centre's particular region, and giving out more information about other EC initiatives. The plan is to make the centres more professional, and eventually to make them pay their own way, starting with nominal charges for information.

The EC's Business Co-Operation Network - an electronic matchmaking service designed to bring together companies in different countries in mergers, joint ventures or other co-operation - is to be extended both inside and outside the Community. At the moment it holds 25,000 profiles of companies looking for partners, a data base which is to be expanded, updated, and

to which new services will be added, such as companies looking to join in research co-operation projects.

The Partnership scheme - under which the EC brings together for a few days small and medium sized companies in depressed regions with potential investors and partners from outside - is to be doubled in force, and broadened to include border regions and sectors where special help is needed.

Other planned initiatives include a pilot programme to help small companies with their marketing in Europe, and a new scheme that would provide training for managers of small businesses on how to deal with 1992.

Above all, the Commission is trying to incorporate small and medium sized businesses into its overall EC business strategy, and help them to face the new challenges of the single market.

Bridging the innovative divide

Charles Batchelor on problems of harnessing academic support

How can industry and the academic world do more to support innovation? This was the subject which brought 50 business people, academics, small business owners and the Prince of Wales together for a brainstorming session at St John's Innovation Centre in Cambridge last Friday.

The Cambridge meeting, organised by Business in the Community, the umbrella organisation for Britain's enterprise agencies, represented yet another attempt to discover why the British are apparently good at inventing things but bad at creating businesses and making money from their inventions.

One proposal was that large companies, universities and polytechnics should create a single, easily-identifiable point of contact for the inventor or small company. In a large company this could be a small department with special responsibility for this area - British Petroleum, for example, has a BP Innovation Centre, which handles BP's investments in small, innovative companies and product proposals which have arisen from

outside academic research. For academic institutions the problems are those of finding possible commercial use for their research and channeling requests from businesses for help with research to the most appropriate department or researcher. Several universities and colleges found the best answer was to set up a separate company.

The company managers can take a purely commercial approach to maximise profits for the university and to ensure that the academics meet the deadlines set by the businesspeople. A frequent complaint from companies which commission university research is that academics have no appreciation of commercial timescales.

Salford University, for example, nominates an individual member of staff to be responsible for every company with which the university has links. The staff member ensures that the company gets satisfaction in dealings with the university.

A frequent problem for companies which approach universities for research assistance is that they are unable accurately to identify the problem they

need solving and the problem area may cover several academic disciplines.

Postgraduate students or even undergraduates may be able to provide useful research help for companies more cheaply than members of university staff. One company sponsored a PhD student for three years to solve a problem it faced. Within a year the student had made an important breakthrough and had cost the company less than half of the sums involved in carrying out the work in-house.

Students can also prove helpful to the salaried academic staff. One college suggested using its Master of Business Administration (MBA) students to help academics be more businesslike in approaching companies to use their research.

Many academics combine a fear that the results of their research will be stolen, with an eagerness to publish their findings in academic journals. One patent agent noted. Once research has been published it is no longer patentable. Academics should obtain a patent before publishing, he suggested.

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floor, 855th floor, 856th floor, 857th floor, 858th floor, 859th floor, 860th floor, 861st floor, 862nd floor, 863rd floor, 864th floor, 865th floor, 866th floor, 867th floor, 868th floor, 869th floor, 870th floor, 871st floor, 872nd floor, 873rd floor, 874th floor, 875th floor, 876th floor, 877th floor, 878th floor, 879th floor, 880th floor, 881st floor, 882nd floor, 883rd floor, 884th floor, 885th floor, 886th floor, 887th floor, 888th floor, 889th floor, 890th floor, 891st floor, 892nd floor, 893rd floor, 894th floor, 895th floor

BUSINESSES FOR SALE

Touche Ross

**Irondeep Limited
Irondeep Plant Limited**
(In Administrative Receivership)

The business and assets of the above companies are offered for sale. The companies are engaged in the hiring of plant for extraction and materials handling in quarrying, mining, civil engineering, waste management, and ports and local authority operations.

Main features are:

- Turnover in excess of £2 million.
- Substantial owned heavy/medium size plant and specialised equipment available for hire.
- 75% of plant on term contracts for periods up to three years.
- Trained operators.

For further information please contact the Joint Administrative Receiver, Ralph S. Preece at the address below or Angus M. Martin on Tel: 0226 710601.

Eleven Albion Street, Leeds LS1 5PJ.
Tel: 0532 444741. Fax: 0532 448942.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

Touche Ross

Hydrasure Limited
(In Administrative Receivership)

The business and assets of the above company are offered for sale. The company is engaged in the repair, refurbishment and manufacture of hydraulic cylinders.

Main features are:

- Freshly built premises comprising 10,000 sq ft of workshops, office accommodation and storage facilities situated at Dinnington, Sheffield.
- Skilled work force with work standards to BS 5750.
- Projected turnover of approximately £600,000.
- Good order book with wide customer base.

For further information please contact the Joint Administrative Receiver, Ralph S. Preece at the address below or Angus M. Martin on Tel: 0236 710601.

Eleven Albion Street, Leeds LS1 5PJ.
Tel: 0532 444741. Fax: 0532 448942.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

Touche Ross

Mechtech Engineering Limited
(In Administrative Receivership)

The business and assets of the above company are offered for sale. The company is engaged in the design, manufacture, installation and commissioning of materials handling systems for industry, and has a number of specialised own products.

Main features are:

- Two-acre long leasehold site with premises comprising approximately 14,000 sq ft of workshops and office accommodation, situated near Sheffield.
- Projected turnover of approximately £1.75m.
- Skilled work force with work standard to BS 5750.
- Specialised plant and machinery.
- Quality client list.

For further information please contact the Joint Administrative Receiver, Ralph S. Preece at the address below or Angus M. Martin on Tel: 0226 710601.

Eleven Albion Street, Leeds LS1 5PJ.
Tel: 0532 444741. Fax: 0532 448942.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

Touche Ross

Mainlines Limited
(In Administrative Receivership)

The business and assets of the above company are offered for sale. The company is engaged in maintaining, service laying and related activities for the distribution and transmission networks of the utilities industries.

Main features are:

- Projected turnover approaching £10 million.
- The company has the benefit of a number of period contracts with four of the regional gas authorities.
- Substantial quantities of plant, specialised equipment and tools to equip all mobile teams.
- Rights to operate a proven guided mowing system in the UK and Ireland.
- Skilled and highly trained work force.

For further information please contact the Joint Administrative Receiver, Ralph S. Preece at the address below or Angus M. Martin on Tel: 0226 710601.

Eleven Albion Street, Leeds LS1 5PJ.
Tel: 0532 444741. Fax: 0532 448942.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

Touche Ross

The Joint Administrative Receivers, John Richards and Tony Houghton, offer for sale the business and assets of the following hotels:

THE CLOCK Tower	THE MANSON Barnham	MILDENHALL King's Lynn	THE BELGRADE Stockport
<ul style="list-style-type: none"> 96 En-suite Bedrooms Function room Adjoining A1 (M) Extensive car-parking Planning permission for extension 1990 Turnover Est. £1.5million + 	<ul style="list-style-type: none"> 120 Bedrooms Ballroom Seafront location Peaceful rear garden 1990 Turnover Est. £800,000 	<ul style="list-style-type: none"> 48 En-suite Bedrooms Function room Town centre location with car-parking 1990 Turnover Est. £500,000 	<ul style="list-style-type: none"> 146 En-suite Bedrooms Extensive function facilities Quiet location with car-parking 1990 Turnover Est. £1 million

For further details please contact Simon Fairfax at Richard Ellis, Berkeley Square House, London W1X 6AN. Tel: 071 629 6290. Fax: 071 493 3734.

55/57 High Holborn, London WC1V 6DK. Tel: 071 405 8799. Fax: 071 831 2628.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

Latham Crossley & Davis

By Order of the Joint Administrative Receivers
Re MASTER ROCK STUDIOS LIMITED
LONDON NW6

**SUPERB FULLY EQUIPPED
FREEHOLD RECORDING STUDIOS**

VOTED THIRD MOST POPULAR STUDIO IN UK 1990

- * Extensive Client List
- * Focusrite Forte and Solid State Logic 48 Channel Console
- * Two Studios and Ancillary Accommodation

Please contact P.S. Dunn FCA - Joint Administrative Receivers
LATHAM CROSSLEY & DAVIS
45 Conduit Street London W1R 9FB
Tel: 071 408 1868 Fax: 071 287 1045

PRESSWORK COMPANY FOR SALE
Located in the West Midlands with presswork capacity up to 750 ton including welding and assembly facilities.

T/O in excess of £2.5 m
Workforce approx 100
Full order book and a team management team
Write Box H7716 Financial Times, One Southwark Bridge, London SE1 9HL

PETROL FILLING STATION FOR SALE
Opposite Sainsbury car park in Blithley, Milton Keynes. Leasehold or Freehold with (addition) licence of 200,000 per annum or £65,000 income.
For further details please telephone Mr. M. Dwyer 081 908 9036 or Mobile 0926 281002 or Fax 081 358 2280

LONG ESTABLISHED BLOWN FILM EXTRUDING COMPANY FOR SALE
Turnover £1.8 to £2 million
Write Box H7613 Financial Times, One Southwark Bridge, London SE1 9HL

Printing Business For Sale

Long Established Printing Company
Turnover of £3,000,000 and Profitable
Owner to retire next year
Good Long Standing Clientele
Might Suit Non-Printing Group

Write Box H7714 Financial Times, One Southwark Bridge, London SE1 9HL

INDUSTRIAL PREMISES FOR SALE OR TO LET

Three Acre Industrial Site with Four Substantial Buildings of 8,000 to 32,000 sq.ft. totalling 60,000 sq. ft. with Country House Office Accommodation of 6,000 sq. ft. Adjacent 2 acre Industrial Site with Planning Consent also available. Location near Farnham in Surrey.

Write Box H7699, Financial Times, One Southwark Bridge, LONDON, SE1 9HL

**Shop Display
Equipment Manufacturer**
For sale the business and assets of
Cardiem Limited (in receivership).

- Leading UK specialists in point of sale display and merchandising packages
- Extensive customer base with blue chip clients
- Turnover £3 million
- Leasehold premises comprising 35,000 square feet, near Halifax, West Yorkshire
- Highly skilled workforce

For further details contact the Joint Administrative Receiver
Michael Hore

ROBSON RHODES

Chartered Accountants

P.O. Box 15, St George House, 40 Great George Street, Leeds LS1 3DQ
Telephone: 0532 458631, Fax: 0532 452823
Authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

**SPECIALIST RIGID MAGNETIC MEDIA
MANUFACTURER - DEESIDE**

The Joint Administrative Receivers offer the above well established business for sale as a going concern.

- Only manufacturer of this film magnetic media for disk drive units sold in Europe.
- Fully equipped modern leasehold premises of 55,000 sq. ft.
- Integral clean room area of 20,000 sq. ft.
- Operational capacity in excess of 3 million units per year.
- Highly qualified and skilled technical production team.
- In-house research and development.
- Excellent air and road links.

For further information please contact the Joint Administrative Receiver: Andrew Thompson.

KPMG Peat Marwick Corporate Recovery
Richmond House, 1 Ramford Place, Liverpool L3 9QY
Tel: 051-236 5052. Fax: 051-236 1882.

**Carmarthen Private Hospital
Limited (In Administrative Receivership)**
Trading as The Memphis Hospital

The business and assets of the above company are available for sale.

- The company owns and operates the Memphis Hospital, near Carmarthen in South West Wales.
- This is a recently constructed 30-bed private hospital with full theatre and extensive medical facilities for both in and out-patient services.
- The hospital is registered with the local Health Authority and has been established for 7 months.
- The hospital benefits from the support of local Consultants and contracts with local Health Authorities.

For further information please contact:
Derek A. Howell of Price Waterhouse, Haywood House, Dumfries Place, Cardiff CF1 4BA.
Telephone: 0222 376256. Fax: 0222 374124; or the receivers' appointed agents - Graham Hughes or Sandra Clark of Richard Ellis, 55 Old Broad Street, London EC2M 1LR Telephone: 071-256 6411. Fax: 071-568 9116.

Price Waterhouse

**DOUBLE GLAZING
MANUFACTURER
SALE OF BUSINESS**

The joint administrative receivers offer for sale the business and assets of a major double glazing manufacturer located in Central Manchester.

- Well equipped leasehold factory with attached offices.
- Confirmed order book of approximately £1,000,000. Significant local authority contracts.
- Modern plant and equipment.
- Leading name window systems.

For further information contact:
J J Gleave or G Houghton
Arthur Andersen & Co
Bank House
9 Charlotte Street
Manchester M1 4EU
Tel: 061-200 0297
Fax: 061-200 0400
Telex: 668898

Arthur Andersen & Co is authorised by the Institute of Chartered Accountants in England & Wales to carry out investment business.

ARTHUR ANDERSEN

Priory Furniture Ltd.
(In Receivership)

The assets and undertaking of the above old established furniture manufacturing business are available for sale as a going concern.

- Operates from location in Droylsden, East Manchester and Glenrothes, Scotland.
- Manufactures a wide range of high quality furniture.
- Annual sales of over £4 million.
- Current order book exceeds £500,000.
- Skilled workforce of approximately 110.
- Computer aided design and manufacturing facilities.
- Substantial modern woodworking plant and machinery.

For further information please contact:
The Joint Administrative Receiver, AJP Brereton
FCA, Price Waterhouse, York House, York Street, Manchester M2 4WS. Telephone: 061-228 6541. Telex: 669591. Fax: 061-228 1429.

Price Waterhouse

Humberts Leisure

**Europe's largest and most advanced
artificial ski centre for sale**

- Profitable business with turnover of £590,000. Net profit circa £300,000 in first year of trading.
- Excellent communications. Population of 8 million within one hour's drive.
- Six artificial slopes providing over 1 mile of skiing, all with automatic irrigation and floodlighting.
- Maximum slope capacity of 260 at any one time. Ski lifts handling 2,000 skiers per hour.
- Planning consent for licensed ski lodge and potential for further development.

Offers invited in the region of £1.45m complete

Details: London Office, Tel: 071-629 6700 (ext 15/16), or York Office, Tel: (0904) 611622

Humberts Chartered Surveyors 25 Draycott Street, London W1X 9PE
Tel: 071-629 6700

FOOTWEAR MANUFACTURING BUSINESS

Unique opportunity to acquire established Godfrey welded footwear business. Potential for increased business from newly introduced quality range of hand crafted shoes shown at Olympia '90. Existing operation as stand alone or complementary unit. Would benefit from marketing/sales input. Leasehold premises available if required.

- Stock and work in progress
- Plant & Machinery
- Goodwill (including established brand names operating in the UK and overseas, including substantial European market).
- Skilled and experienced craftsmen

Principals only write Box H7724, Financial Times, One Southwark Bridge, London SE1 9HL

PROFITABLE ENGINEERING COMPANY FOR SALE

The company is based in Cambridge serving blue chip clients throughout the UK in the semi-conductors/chemical/pharmaceutical/biotechnology and allied industries. Ideal for company seeking UK and EEC penetration in above industries.

Interested parties please write in confidence to Box H7734 Financial Times, One Southwark Bridge, London SE1 9HL

Jarogate Limited

Joint Administrative Receivers:
Neil Harrison, SCA MIPA and
Christopher Benbow, SCA MIPA

**COMPUTER
MANUFACTURER**

Offers invited for assets including:

- Leasehold premises, South Surbiton, Surrey.
- Furnished stocks and components, estimated value £20,000.
- Plant and equipment.
- Over 4,000 units sold under "Sprite" name.
- Skeleton staff.

For further details contact:
Douglas Gorman, PRICE
200 Derby Road, Birmingham B27 6J
Tel: 0910 69000

finnies

**TELECOMMUNICATIONS
SERVICE COMPANY**

Specialising in
**INFORMATION PROVISION ON
TELEPHONE NETWORKS**

**and
AUTOMATED NETWORKS**

Turnover £5 million
Profit £0.5 million

No debt

Reason for sale: Strategic realignment

Principals only
Apply

WRITE BOX H7737
Financial Times,
One Southwark Bridge,
London SE1 9HL

BIZZ-BUZZ

Business to Business
Newsletter available with
lists of companies for sale,
buying Companies, small
Venture Fund and other
opportunities,
fax or phone 0636 815263 or write
JOBEEL LTD, 10 Chiswell
Meadow Southwell, Notts NG25
0GB

**HIGH TURNOVER
NURSING HOME GROUPS**

50 to 500 beds
Telephone Keith Tompkins
081 464 6565

FRANCE:

**MINERAL WATER
BOTTLING PLANT.**
Unique business opportunity due retirement. All in excellent order. Enormous potential for expansion from 4 natural springs. £3.5m. E-B-W.
Tel: 04027 52269.

**PHOTOCOPYING
BUSINESS**

- 8000+ Machines
- Substantial Service Revenue
- Substantial Profits

Write Box H7707 Financial Times,
One Southwark Bridge,
London SE1 9HL

BUSINESSES FOR SALE

London Park Hotel

Brook Drive, London SE11

The Joint Administrator offers for sale the business and assets of the above hotel.

- Freehold Hotel, 10 minutes from Waterloo, comprising: - 377 Rooms - 2 Restaurants - 2 Bars
- 6 Function Rooms - 16 Staff Accommodation Rooms
- Annual Turnover - £3.6 Million
- Trading Profit - £1.4 Million
- Occupancy Level - 75%
- Large number of advance bookings
- An adjacent area of freehold land for which planning permission has been applied for.

For further details, please contact:

Iain J Allan, Joint Administrator, Grant Thornton, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP

Tel: 071-383 5100 ext. 2413 Fax: 071-383 4077

Grant Thornton

The U.K. member firm of Grant Thornton International. Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

FOLLETT PLC, FOLLETT JAGUAR LIMITED and FOLLETT ITALY LIMITED

(All In Receivership)

The Joint Administrative Receivers, J S Baird and E D S Kier of Pannell Kerr Forster & Partners, offer for sale the businesses of the companies.

- Jaguar dealership
- Alfa Romeo dealership
- Bimota motorcycles dealership
- Turnover y/e 1989 circa £15 million
- Central London showrooms in prime locations and after-sales service workshop facilities
- Group established for over 50 years with additional dealerships
- Skilled workforce of 75

For further details please contact: Edwin Kier or Tim Howes, Pannell Kerr Forster & Partners, New Garden House, 78 Hatton Garden, London, EC1N 8JA. Tel: 071 831 7393. Fax: 071 405 6736.

PANNELL KERR FORSTER & PARTNERS

Powerpark Limited (In Liquidation) formerly trading as GOLD'S GYM

The Liquidator of Powerpark Limited offers for sale a fully equipped gymnasium and health centre in north London including:-

- Long leasehold on premises (approximately 28,000 square feet).
- Complete range of machine and freeweight training equipment.
- Large aerobic/training area.
- Kitchen/catering facilities.
- Integrated stereo sound system complete with large video screen.
- Fully refurbished interior together with administrative offices.

For further detailed information kindly contact:

Peter Phillips, Ted Wacey or Phillip Lee of Buchler Phillips & Co. 84 Grosvenor Street, London W1X 9DF. Telephone: 071-493 2550 Facsimile: 071-629 9444

BUCHLER PHILLIPS & CO.

The Administrative Receivers offer for sale

Shirequest Limited T/A Broadlands Nursing Home

In Receivership

Nursing home business for sale

- Annualised income approximately £450,000.
- Freehold building occupying 4 acre site, built to a high specification in 1988.
- Registered sleeping accommodation 34, with planning permission granted for a further 15 and prospects of further expansion.
- Average occupancy rate in excess of 90%.

For further information, please contact: Joe Conkline, or Graham Lovell, Cork Gully, Churchill House, Churchill Way, Cardiff CF1 4XQ. Telephone: 0222 238823, Fax: 0222 345626.

Cork Gully is authorised in the name of Coopers & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully

Offered For Sale

National Tyre & Exhaust Retailers

Webbex Limited in receivership, trading as Treadex Motorist Centres, Luton, Bedfordshire

- Tyre wholesaling operation at Dunstable, Bedfordshire
- Freehold head office in Luton
- Fast-fit Centres operating out of 17 newly refurbished leasehold centres in North West, Midlands and South East
- 80 employees
- 6 Months turnover - wholesale £2M - fast fit £1.5M

For further information please contact: David Farren, Webbex Limited, Telephone: 0522 482555, Fax: 0522 482482, or Mark Palfos, Joint Administrative Receiver, Cork Gully, Mount Pleasant House, Huntingdon Road, Cambridge, CB3 0BL. Telephone: 0223 313611 Fax: 0223 482111.

Cork Gully is authorised in the name of Coopers & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully

SCOTLAND

Heather Hills Honey Farm, Bridge of Cally, Perthshire

This long est. & profitable fully equipped honey production facility is situated in a scenic area of Perthshire. Ext. customer base. Advisory bookkeeping knowledge and general assistance available to purchaser.

For further particulars contact: A & R Robertson & Black, W.S. 4 Perth St. Blairgowrie, Perthshire PH10 6DO Tel: (0250) 5050

ESTABLISHED TIMBER COMPONENT MANUFACTURER

North London

Sales £500,000

Multi industry customer base

Some proprietary products

Write Box H7694, Financial Times, One Southwark Bridge, London SE1 9HL

PROFESSIONAL DIVER TRAINING SCHOOL

Fully equipped and with Lloyd's, R & CSWP. Diver present in South West

Good and rapidly expanding order book nothing from a small business situation

Guide Price £350,000

David King consultancy 112 Riverside Road Richmond TW9 2DS

STATIONERY DISTRIBUTORS AND OFFICE EQUIPMENT

With branches - Southern England

Turnover £2.5 m

Consolidating extensive management business nationwide sale

Write Box H7735 Financial Times, One Southwark Bridge, London SE1 9HL

FOR SALE

Electrical Company Specialist Control

Panel Service - Installation - Design

Turnover £750,000 E.C.A. Member

Wide customer base - Local suburban, Hospitals, etc.

Excellent staff structure

Write Box H7729 Financial Times, One Southwark Bridge, London SE1 9HL

N R B Godden and M Palfos, Joint Administrative Receivers of Zenith Electric Co Ltd offer for sale

Smith-Hobson Ltd and Zenith Electric Co Ltd

- Custom engineered voltage, current and precision transformers
- Specialist test equipment for ESI plus range of unique products
- International reputation for quality products
- Annual T/O £1.5m; current labour force 50+
- Current order book £555,000+
- Long established blue chip customer list
- Leased premises in Blechley

All enquiries to the Joint Administrative Receivers of Zenith Electric Co. Ltd, Cork Gully, Oriel House, 55 Sheep Street, Northampton, NN1 2NF. Tel 0604 230739 Fax 0604 238001.

Cork Gully is authorised in the name of Coopers & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully

Wholesale and Retail Travel Business

- Leasehold office and shop premises in East Sheen, SW14
- Good corporate and individual client base
- Specialist Southern Africa Unit
- Turnover circa £3.5 million

All enquiries to Shelley House, (ref MJL), 3 Noble Street, London, EC2V 7DQ. Tel: 071 606 5510, Fax: 071 606 9887.

Cork Gully is authorised in the name of Coopers & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully

BUSINESSES WANTED

HOTELS

Our clients, based abroad, are looking for Hotels with between 90 to 130 rooms.

Investment/Controlling interest or interest with Management Control in a private or public Hotel/Leisure Company will be considered.

Contact

M. Chatur Associates CHARTERED ACCOUNTANTS

Tel: 071 729 6126 Fax: 071 729 6131

89 Kingsland Road London E2 8AG

WANTED ENGINEERING BUSINESS

The Board of a successful engineering group wish to acquire, for cash, a similar business. Funds readily available for the right proposal.

Ideally West Midlands based, profitable, with a T/O in the range of £4 - £10 million.

Principals only. Reply in strictest confidence. Write Box H7733 Financial Times, One Southwark Bridge, London SE1 9HL

FULL LISTING PLC REQUIRED

Investment Team wishes to recapitalize and reinvigorate shell company with full or USM listing and stable trade. Objective is to manage the company as a vehicle for acquisition and growth.

Principals only to Write Box No H7705 Financial Times, One Southwark Bridge, London SE1 9HL

ENGINEERING COMPANY WANTED

To help expand our OE involvement in manufacturing and applying mechanical components/assemblies in automotive and engine manufacturers.

Our skills in design, development and high quality large volume manufacturing.

Acquisition or the purchase of assets and goodwill associated with a particular product or product lines will be considered.

Please write a brief profile in confidence to Box H7743 Financial Times, One Southwark Bridge, London SE1 9HL

BUSINESSES WANTED

- 1) Home Developers
- 2) Housing Regeneration

If you are a home developer or a contractor with significant housing refurbishment/regeneration

interests and you are interested in selling your business, we are a pit

interested in buying. It is likely that your turnover would be in

excess of £5 million.

Please write to Box H7717 Financial Times, One Southwark Bridge, London SE1 9HL

CONTROL OR SUBSTANTIAL MINORITY SHAREHOLDINGS WANTED

In USA, 2nd market, ESELS and private companies.

Corporate Credit Services Ltd

A member of the Securities Association

A subsidiary of Corporate Credit Services International Plc

Tel: 0222 382115 Fax: 0222 382118

EMPLOYMENT AGENCY WANTED

Within East Anglia

Cash purchase, partnership, joint venture, all considered.

Write Box H7701 Financial Times, One Southwark Bridge, London SE1 9HL

HOTELS

Soundly based hotel group established for 20 years is seeking further

units in the central London area to lease or run under management con-

tract. May suit Mortgagees and receivers as temporary solution pending ultimate disposal. Short or long periods would be considered. Excellent covenant.

Contact: P.M. Lowy, Chairman, Hotel Vienna PLC, 16 Leinster Square, London W2 4PL. Tel: 071 286 0271, Fax: 071-229 3917

PLANT HIRE COS

for acquisition or merger.

Write in confidence with full details to

The Managing Director, Box H7347, Financial Times, One Southwark Bridge, London SE1 9HL

Does Your Business Have a Turnover of £2 Million?

We are interested in purchasing non service based companies. Existing management/staff retained.

Write Box No H7741, Financial Times, One Southwark Bridge, London SE1 9HL

Pub Group Required

Three units plus.

Pref. Greater London area. Existing personnel and head office staff retained.

Write Box No H7740 Financial Times, One Southwark Bridge, London SE1 9HL

FERRYCARRIG HOTEL

Wexford, Republic of Ireland

A rare opportunity to purchase this highly recognised, award winning Hotel. Set in 8.5 acres, on the banks of the River Slaney, close to Wexford. 40 purpose built en-suite letting bedrooms with every amenity. Highly acclaimed conservatory restaurant. Detached owners bungalow. Potential to add major function/conference room. Expected T/O yr end 30/11/90 IR £860,000 net.

Offers around IR £1 million.

Contact Joint Sale Agents

Christie & Co., London. Birmingham & Co., Patrick Ryan, John Birmingham 071-799 2121 0001 613 312

CHRISTIE & CO

OVERSEAS DIVISION

NEUBOULD ENGINEERING SERVICES LIMITED

(In Administrative Receivership)

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Arbitration case can go to Court of Appeal

THE BALEARES
Court of Appeal (Lord Justice Dillon, Lord Justice Ralph Gibson and Lord Justice Leggatt): November 14 1990

LEAVE MAY be granted to appeal from a judge's decision on an appeal from arbitrators if, hearing in mind the desire for speedy finality in arbitration cases, the certified question of law is worthy of consideration by the Court of Appeal because there is sufficient doubt as to the correctness of the judge's decision, or because a Court of Appeal decision would add significantly to the clarity and certainty of the law, or for some other reason.

The Court of Appeal so held, Lord Justice Dillon dissenting, when allowing an application by Trammo Cia Ltd, charterers of the *Baleares*, for leave to appeal from Mr Justice Webster's decision (FT March 20 1990) setting aside an arbitration award made in Trammo's favour against the shipowner, *Geogas SA*.

Section 1(7) of the Arbitration Act 1979 provides: "No appeal shall lie to the Court of Appeal from a decision of the High Court on an appeal under this section unless— (a) the High Court or the Court of Appeal gives leave; and (b) it is certified by the High Court that the question of law to which its decision relates is one of general public importance or is one which for some other special reason should be considered by the Court of Appeal."

LORD JUSTICE DILLON in a dissenting judgment, said that *Geogas* chartered *Baleares* to Trammo to carry cargo from Bethioua in Algeria to discharge ports.

The charterparty provided that the vessel should, with all convenient dispatch, proceed to Bethioua, laydays commencing

January 30 1987 "cancelling February 5 1987". On February 6 *Baleares* had not arrived at Bethioua. Trammo cancelled the fixture.

Arbitrators awarded Trammo £122m damages. Mr Justice Webster allowed *Geogas*'s appeal and set aside the award. Trammo now sought leave to appeal against that order. The relevant statutory provision was section 1(7) of the Arbitration Act 1979.

Mr Justice Webster certified two questions of law under section 1(7)(b). It seemed he was certifying them as questions of general public importance.

The application for leave to appeal came first before Lord Justice Staughton. He said Lord Justice Webster was wrong in his view that he ought to follow the guidelines laid down by the House of Lords in *The Nema* [1982] AC 124.

Trammo renewed its application before the present court. Mr Bokison's main submission for Trammo was that Lord Justice Staughton was wrong in supposing that he was constrained to apply the *Nema* guidelines. He submitted that the Court of Appeal had a much wider discretion.

In *Babanaft* [1982] 1 WLR 871, a one-off case, the Court of Appeal refused leave to appeal under section 2 of the 1979 Act against determination of a preliminary point of law. It applied the *Nema* test that on perusal of the relevant clause and judgment without full argument, it was not apparent that the judge's decision was "obviously wrong".

In *Roachbank* [1982] 2 Lloyd's Rep 387, where Mr Justice Webster had granted a certificate but refused leave to appeal, Lord Justice Neill said that before leave could be given, the *Nema* conditions would have to be satisfied.

The *Nema* guidelines were only guidelines. There might be cases where a broader view might be taken in granting leave. But the Court of Appeal in *Babanaft* and *Roachbank* had established that in the ordinary case leave to appeal under section 1(7) ought not to be granted unless the *Nema* guidelines were satisfied. This was an ordinary case. There was no strong *prima facie* case that Mr Justice Webster was wrong. Leave to appeal should be refused.

Alternatively if the conception of a strong *prima facie* case was too nebulous to be a reliable guide, the question was whether a Court of Appeal decision would add significantly to the clarity and certainty of English commercial law (see *Nema* page 143E). It would not. For that reason also leave to appeal should be refused.

LORD JUSTICE RALPH GIBSON for the reasons given by Lord Justice Leggatt, said that the application should be allowed.

LORD JUSTICE LEGGATT said that section 1(3)(b) and (4) of the 1979 Act provided for appeal to the High Court on any question of law arising out of an arbitration award, with the parties' consent or leave of the court.

In *The Nema* the House of Lords gave guidelines, reinforced in *The Antaios* [1985] AC 191, about the way in which High Court judges should apply those provisions. At page 739F Lord Diplock said the judicial discretion whether to grant leave involved deciding between the rival merits of "assured finality" and the resolution of doubts as to the accuracy of the "legal reasoning" followed by the arbitrator.

That passage was plainly confined to appeals from arbitrators. Lord Diplock gave his classic exposition of the tests to be applied according to whether a case was a one-off case or not. Both were

expressed exclusively in terms of arbitrators. The distinction was drawn between refusing leave (page 743A), so leaving the parties to accept "for better or worse the decision of the tribunal they had chosen", and giving leave (page 743E) in circumstances where a court decision "would add significantly to the clarity and certainty of English commercial law".

In arbitration cases the important step to restrain was the transfer from the private to the public domain by way of appeal from arbitrators to a judge. Arbitrators' decisions were not binding on each other. Court decisions were persuasive *inter se*, and likely to be published. It was therefore of much greater importance that judges' decisions on appeal from arbitrators should be correct. That was best achieved by application of a less strict test for allowing leave to appeal from judges than from arbitrators.

In *The Roachbank* there could have been little if any argument on the present topic; the court expressly disclaimed any intention of giving guidance, and only annunciated the principles to be applied in that case; those principles were taken from the passage in *The Nema* which related not to the guidelines, but to section 1(7); the *Roachbank* application was for leave to appeal from the decision of a judge who had upheld an arbitrator's award, so that the parties were being left by the Court of Appeal to the decision of the tribunal of their choice.

For those reasons *Roachbank* was not binding on the present application.

Babanaft was concerned with an application for leave to appeal under section 2. Although the test of whether the judge's decision was "obviously wrong" was applied, that did not prevent the court in the context of section 1 from applying a less restrictive test. The *Nema* guidelines were

not intended to apply, and did not apply, to applications for leave to appeal to the Court of Appeal. There was no reason why the test for giving leave to appeal from a judge should not be different from that for giving leave to appeal from arbitrators.

Given that the judge must be satisfied that the question of law fell within section 1(7)(b), the test should be whether the question law was worthy of consideration by the Court of Appeal.

That would include assessment of whether there was sufficient doubt about the correctness of the judge's decision to warrant such consideration; whether a Court of Appeal decision "would add significantly to the clarity and certainty of English commercial law"; and whether for some other reason the Court of Appeal would agree to consider the question of law.

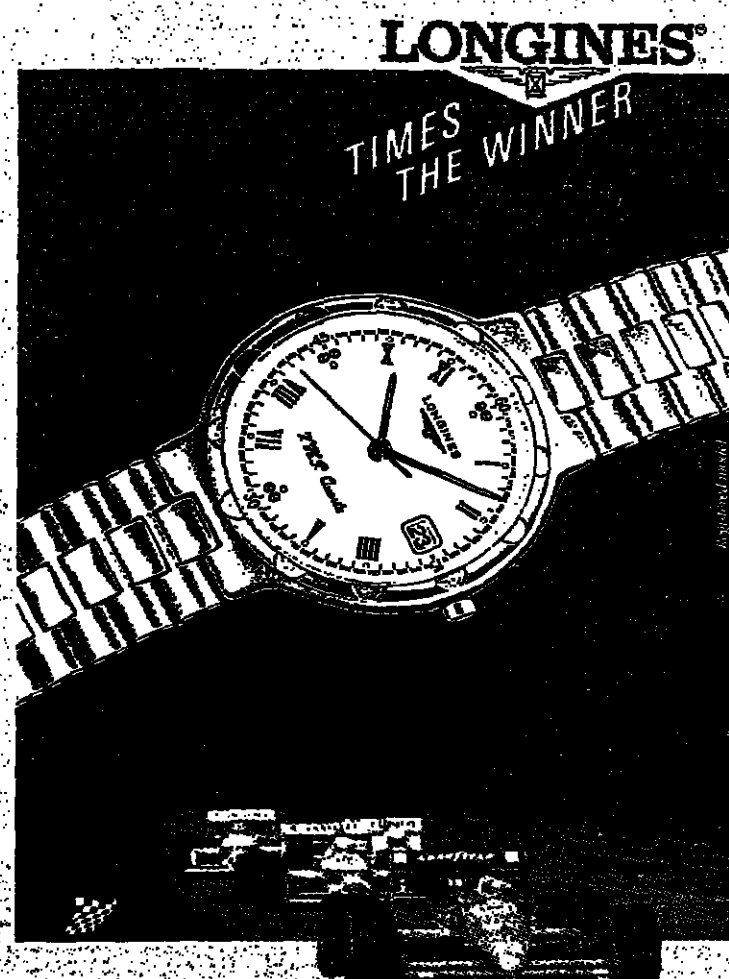
Provided due regard was paid to "speedy finality" there was no justification for making appeals more difficult to maintain than other appeals in respect of which leave was necessary.

The present case was a proper one in which to give leave to appeal. It involved two points of law of general public importance. The sum at stake was nearly \$1.5m. The argument for permitting Trammo to appeal was strong because, having won before three experienced arbitrators, it had lost on appeal. Speedy finality should bow to legal fidelity.

The application should be allowed.

For Trammo: Kenneth Rokison QC and Peter Gross (Ince & Co).
For *Geogas*: Peter Goldsmith QC and Jeffrey Chapman (Middleton Lewis Lawrence Graham).

Rachel Davies
Barrister



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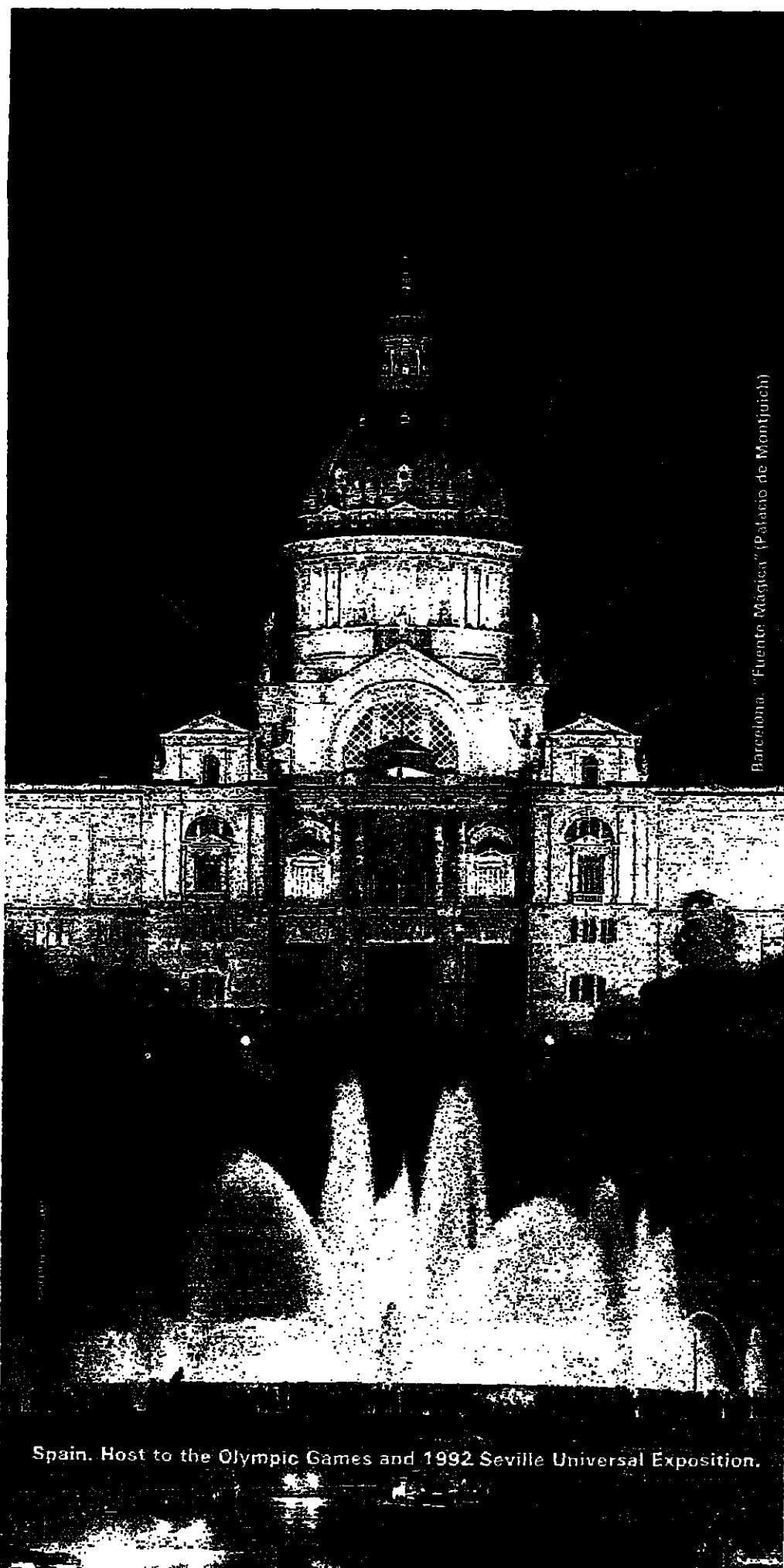
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TECHNOLOGY

Light at the end of the tunnel

OPINION surveys among top executives make the information technology investment paradox painfully clear: four out of five managers think that IT is critical to competitive advantage. Yet almost the same proportion believe their firms use IT poorly.

As IT costs mount in most companies, the problem seems to be getting worse. These concerns drove Impact Performance, a small company based in London's South Bank Tech-park with special expertise in computer-based training, to consider how companies justify the way they spend IT.

The result of their research - a method by which the users, rather than the builders of computer systems can assess whether they are getting what they want out of IT - is exciting interest among some of the UK's most advanced computer users, including Marks and Spencer and the Grand Metropolitan group. It has also encouraged a management consultants Coopers Deloitte to sign a marketing agreement with Impact Performance for the product.

Brian Raven, Impact's managing director, points out that the way large computer systems are built is well understood and there are plenty of sets of rules or "methodologies" to help computer specialists in their work. Nothing similar exists for the customer, the manager in a large company with the responsibility for ensuring that a new system has been specified properly, built correctly or does what it is supposed to do.

Impact's product, "Check-IT", consists of checklists for each stage of the development process written in business language rather than computer jargon. They are supported by computer-based training and "hand holding" from Coopers Deloitte. The quality and integrity of the checklists have been guaranteed by Admiral, a UK software house used extensively to monitor government computer developments. Marks and Spencer was the testbed for the final stage of Check-IT. At £25,000 for a licence, it is probably only for companies developing large projects.

AC

To describe Paul Strassmann as an iconoclast in the computer-centred world of information management is to risk understatement.

His amiable manner and easy smile disguise a determination to strip away what he believes are layers of obfuscation which have concealed the real value of computers in business.

Strassmann is a former strategic planner at Xerox Corporation whose obsession with demonstrating the real benefits of information technology in corporate performance has sustained him during a 15-year investigation of the factors affecting corporate behaviour.

His central concern is to establish ground rules for the effective and efficient use of computers to improve business performance. The equation is relatively simple where computers substitute for labour in, for example, accountancy.

Where they are used to help staff carry out their jobs more effectively, the question of justifying investment becomes more complex. A paradox has emerged. While consultants and business schools collect case studies of companies that have used IT for competitive advantage, many investigations have concluded that managers are either unsure or positively doubtful about the benefits ensuing from computerisation, resulting in a belief that if there are benefits they are hard to measure.

Strassmann is not impressed by much of the competitive advantage case studies which he dismisses snidely as "astrology, not science". He praises, on the other hand, Peter Weill of New York University Business School who developed a

There is a "culture gap" between information technology directors and business managers in many companies which is so wide that IT directors believe they cannot discuss their real IT objectives openly at board level. In consequence, they seek approval for IT investments on false grounds which they believe the board will accept.

The evidence for this "hidden agenda" in IT investment planning which could go a long way to explaining why there is so much disappointment over the apparent return on investment in computers, has emerged from research conducted by C.E.B. Grindley of Price Waterhouse and the London School of Economics.

He gives as an example the IT director who was anxious to create an electronic infrastructure which would prove appealing to middle managers he believed the company should do its

Paul Strassmann speaks to Alan Cane about how to get the most from an investment in IT

Guidance through the maze

model for testing whether IT improves business performance. It was, Strassmann said, "a noteworthy contribution to the small body of research based on the analysis of actual business results. Most of his findings go counter to the popular lore based on hope, adventure and salesmanship."

Such observations indicate his fervent belief in measuring, recording and comparing. The first results of his own investigations were published five years ago in a book, *Information Payoff*, in which he introduced the concept of Return-on-Management (R-O-M), a method of calculating managerial productivity - or, as he puts it, "how many dollars you get for every dollar paid for management." Measuring managerial productivity is the key to knowing how to invest in IT, he says. His new book, *The Business Value of Computers*, explores the concept further and sets out the results of his

research in detail.

This is not an easy book with simple conclusions but Strassmann's argument comes through clearly. There is no relationship between the amount of money which a company spends on computers and its profitability or productivity. A company benefits from IT only by using it to support its investment in management.

The source of his conclusions is a database he has built up of the performance of some 232 companies during a project called MPIT (Management Productivity and Information Technology).

Others have used the MPIT data to draw their own conclusions. A five-year study by the Massachusetts Institute of Technology, called *Management in the 1990s*, investigated the role of technology in management issues. It includes a contribution from Gary Loveman, a researcher on the project, who used the MPIT data

IT disguises its looks

best to retain. The high cost of the project had to be disguised as investment in electronic mail and electronic data interchange to pass the board's scrutiny. An obvious consequence was that efforts later to test the return on investment for the systems installed measured the wrong benefit.

Grindley's findings are supported by the latest FT/Price Waterhouse opinion survey carried out among the UK's top IT directors. It shows that while not every director believes in the culture gap, most think it not only exists but damages business performance. The most common view was that it was losing companies the chance to use information technology to take competitive advantage; others felt it was forcing them to use artificial measures to

justify investment.

The cause of the gap, many felt, was that top managers failed to understand the potential value of IT for business success. Almost as many felt that data processing staff did not understand the business implications of IT. Comments from directors included: "Despite IT being a major company expense, it is still not being taken seriously enough"; "I believe the gap exists because IT has isolated itself to avoid direct accountability"; "There is still an erroneous belief that IT is for the young. Senior user management is hoping its junior staff will solve all its IT problems, but it doesn't supply a framework of business discipline and support."

Asked what could be done to overcome the problem of the gap, the most



Paul Strassmann: IT should take a supporting role

base to conclude: "Expenditures on IT capital were less effective in improving productivity than any other type of expenditure considered."

Strassmann thinks this is too severe an analysis: businesses which over-spend do not spend more money on computers, but concentrate their IT investment in areas which improve their service to their customers. Underachievers spend their computing dollars on overheads, areas customers neither see nor care about.

Which companies does he believe use IT to support management in the way he envisages? His list includes Du Pont, which developed an expert system to help its customers

design food containers; Toyota, which cut the time taken to make and deliver a new car to a customer from 28 days to eight days; and Akzo Coatings, which developed an automated system for estimating and scheduling vehicle repairs.

In each case, he points out, the company could have taken a similar strategic advantage without the use of computers - the significant gains came from different ways of doing business and better ways of using employee talents.

"The Business Value of Computers. The Information Economics Press. Available in Europe only from Business Intelligence (081 944 1591). £42.

popular solution was to whittle away at the problem slowly, attempting to gain a few recruits to the IT cause from general management each time a project led to observable benefits.

The importance of persuading the chief executive to support and insist on implementing IT strategies was seen as important but there were mixed views about "hybrid managers", executives with experience in both the data processing centre and in line management.

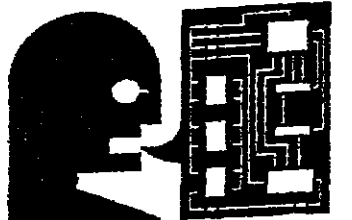
While it was the third most popular solution, one director noted critically: "The hybrid manager bandwagon is ill-conceived and unhelpful. The British Computer Society [which is promoting hybrid programmes] is out of touch with reality in its campaign on this."

No director said they would put their job on the line if their chief executive failed to support IT proposals.

AC

Eastern Europe's legacy of neglect

By John Lloyd



TECHNICALLY SPEAKING

Communism collapses for, as much as anything else, its technical obsolescence. All over eastern Europe, and especially within the Soviet Union, the bureaucratic nature of the regimes is palpably signalled in the proliferation of offices within which piles of yellowing papers sit on desks, or seek to escape from cupboards.

In shops and banks, the abacus is much more common than even an electro-mechanical calculator, far less an electronic one. Robotised production is limited to a tiny number of plants, mainly in defence. Personal computers are no longer unknown, but they are still rare.

This is, in formal terms, curious. Communism was crucially about creating a new age with the most modern of methods. It was supposed to embrace technology, science and progress.

Yet within it, too, were contradictory strains. First, it was about the politics of the working class movement, of a new class conceived of in 19th century terms - working in huge groups in heavy industries, producing primary goods. In communist ideology and practice, this class was not just those who worked - it was a guarantor of communist legitimacy. Hence the case for preserving it as originally conceived was very strong. The thought of a new industrial order in which computers and automation increasingly fragmented the workforce, demanding new skills and a more independent outlook, was instinctively rejected.

Second, the West took and held the lead in computers and automation early on. Soviet science, especially Soviet mathematics, was of high quality, but it had been decimated by Stalin at just the time - late 1940s and 1950s - when the first great strides in computerisation were being made. It was not considered proper to run after the West and as the Cold War deepened, the possibility of importing western technology narrowed to a vanishing point. Duplication of western inventions has been slow and inefficient.

Third, the most obvious advances in western technologies have been in consumer markets - in products, in high street banks, in store technology, in cars. Communist societies were producers' societies: the consumer was a residual, something tacked on to the end of the production line - thus the pressure to woo the consumer, to compete with others who might woo him or her more successfully, was, and still is, almost wholly absent.

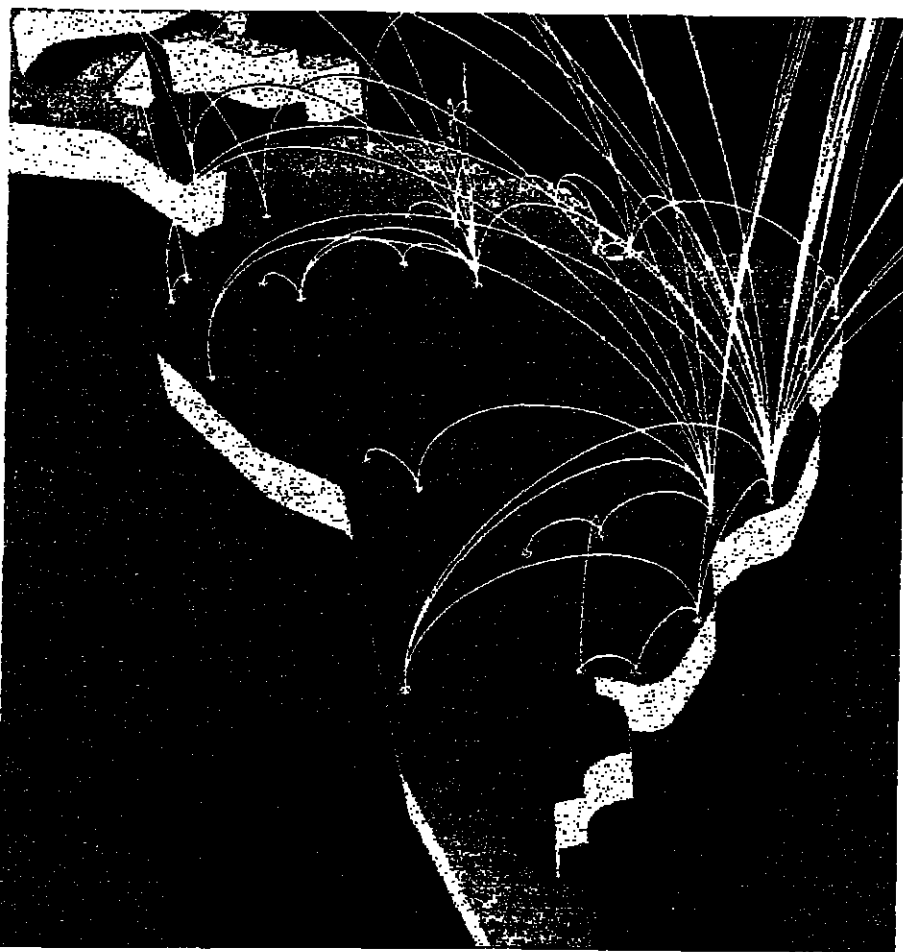
Finally, computerisation put vast amounts of data and intelligence in the hands of the users. It implicitly challenged the monopoly of information by the Party or the State. It threatened to cultivate independence, and alternative analyses. It had to be controlled, monopolised.

Many of these barriers to technical innovation either have been or are being removed. In newspaper offices, on production lines, in warehouses, the first signs of new technologies are appearing often in the form of screens surrounded by a huddled group of puzzled men, trying to make sense of a computer manual.

Yet in many offices, the newly delivered screens still gathering dust beside the still functioning ancient typewriters. The legacy of the decades of neglect and hostility is one of bewilderment, even fear, of the new machines. Eastern Europe has many fewer of every sort of the new technology than Latin America: it now seeks to plug in without passing through a period of "growing up" with the new machines.

There are, of course, a handful of "computer nuts" who have battled against the odds to master the new science. They are all overworked. But there is, as well, a vast mass of ignorance.

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FINANCIAL TIMES

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The choice before them

CONSERVATIVE members of parliament must wish that they could find a composite candidate, one who combines the ideas of Mr Heseltine with the experience of Mr Hurd and the commonsense of Mr Major. Each of them could lead the party and the country well; each of them has drawbacks.

In practice, Tory MPs are likely to choose the man who seems most likely to win the next election. Mr Heseltine may well look like the best candidate on this score. Not only does he have a high profile, but he is untainted by high interest rates and the poll tax, both of which have made the government so unpopular.

Mr Heseltine looks attractive because he is least touched by the old regime. But it would be strange for a party that has followed a leader devotedly for more than 11 years to choose her successor simply because he allows it to discard her most completely. It is the course most likely to prolong internal conflict.

All three candidates vie for Mrs Thatcher's mantle, even as they excise the threadbare pieces from the garment. Yet none is exactly a plausible heir. Mr Heseltine has something of the personality, but does not share her instincts; Mr Major lacks the personality but seems to share Mrs Thatcher's approach to economic policy. Mr Hurd, partly because his experience has been outside the economic field, is not personally associated with the thrust of Thatcherism.

Constitutional reform

In an editorial entitled "Building on Thatcherism" (November 21 1989) the FT argued that "the next government must aim to lower inflation to levels seen in the most successful European countries; it should view European integration more positively, while preserving the present government's insistence on a strong, ward-looking, liberal Europe; it should preserve, perhaps extend, the reforms in the labour market and eschew piecemeal tinkering in industry, while providing generous support for market-oriented training and research; it should embrace the need for substantially higher public

spending, notably on education, public infrastructure and health, but resist calls to throw money in any and all directions. This was to be added a commitment to constitutional reforms that would guarantee liberties and decentralise government.

By these criteria, all three candidates are lacking. Mr Heseltine has attractive ideas for an independent Bank of England, but this is offset by his predisposition towards intervention. Mr Major is committed to lower inflation and opposed to intervention, but his thoughts in other areas seem largely unformed, or at least unknown. The same sense of small "C" conservatism emanates from Mr Hurd.

Important elements

So, willy nilly, one is thrown back on the personalities. Who might make the better prime minister? Mr Heseltine is an extremely able and dynamic man, who has run an effective and well thought out campaign. But there are doubts about his ability to bring the necessary consistency and rigorous judgment to policy-making.

Mr Hurd is a man of wide experience and sound judgment; there are some attractive elements in his approach. Mr Major as prime minister and Mr Hurd as chancellor. Yet Mr Hurd is not well qualified to give a lead to the country and the party in the forthcoming discussion of economic and monetary union, or on fundamental questions of economic policy. He would also be too obviously a transitional figure.

Of the three candidates Mr Major seems most likely to extend the achievements of the Thatcher era. He is no radical reformer, but can be expected to apply a practical approach to difficult issues like education and health which do not lend themselves to neat, ideological solutions. He is intellectual, but his instincts are sound, he listens to advice and he has the capacity to widen the appeal of the Conservative party. There are risks in appointing as prime minister someone whose record of achievement in high ministerial office is relatively limited, but the party should be bold and make Mr Major its leader.

The way ahead for Poland

POLAND has defied the pundits. It was expected that Mr Lech Walesa, the leader of the Solidarity trade union movement, would gain the most votes in the first round of the presidential elections. But it was not expected that Mr Stanislaw Tyminski, the self-made émigré Polish-born businessman, would push Mr Tadeusz Mazowiecki, the prime minister, into third place and out of the race altogether.

Intellectuals are stunned by the result. Workers are delighted. But assuming that Mr Walesa will become president in the second round, which takes place on December 9, what does this mean for Poland, and for the economic reforms?

It is not enough to say that the Polish elections have shown its lack of sophistication. It is a country of many contradictions and deep divisions. It is easy to forget that this election was the first genuinely free vote in Poland since before the second world war. Not until next year will it choose a freely-elected parliament, making it the last of the eastern European countries to do so.

Yet in 1990, Poland, armed with a unique coalition of workers and intellectuals, was the first in the region to challenge the ruling communists - and at a time when nobody had heard of Mr Mikhail Gorbachev. In 1989, it was also the first country to embark on radical economic reforms which won international praise. And judging from the socialism with which they accepted these unpopular reforms, that seemed to imply support for Mr Mazowiecki.

Worrying trend

But reforms *per se* do not breed pragmatic politicians. On the contrary, Sunday's election means that the special relationship between workers and intellectuals is all but buried. It also suggests that the Poles have opted for heroes and populists which Messrs Walesa and Tyminski represent. It is a worrying trend.

A populist president could influence the composition of the next parliament. That parliament could opt for a less painful road to the market economy than that advocated

by Mr Leszek Balcerowicz, the finance minister. As important would be the attitude of a President Walesa.

Populist view

He based his election campaign not on slowing down the pace of the economic reforms, but on criticising Mr Mazowiecki's tardiness in dismantling the communist apparatus. By nature, Mr Mazowiecki is a cautious, uncharismatic man who was intent on tackling first the economy and then later the political institutions. Mr Walesa and his supporters capitalised on this. They saw how former communists and western entrepreneurs reaped the benefits of the fledgling market economy as ordinary people became poorer and poorer. Mr Walesa also perceived Poland's intellectuals as pontificators, divorced from the reality of a Poland saddled with decrepit villages, polluted towns, run-down cities, corruption and a large debt which weighed amount to the miserable legacy of communism. Poles, in Mr Walesa's populist view of the world, must control their own destiny, in a different way, Mr Tyminski, offering riches tomorrow, was peddling a similar line.

The intellectuals and technocrats think otherwise. If Poland is to be a member of the new Europe, it must open its doors to the market economy, to ideas, and to tolerance. Populists by nature lean towards intolerance and authoritarianism, trends which are again re-emerging throughout all the countries of eastern Europe. These trends could dissuade foreign investors from taking the plunge into Poland.

In such circumstances, Mr Walesa will need to reassure Polish intellectuals and the international community that the reforms will continue. He can best do this by choosing Mr Balcerowicz as his new prime minister. Populists may find this hard to swallow. But if Poles in the long term are to reap the benefits of the market economy, the country's new president must create a wide and tolerant space for new ideas. Without it, Poland will drift away from the Europe for which Mr Mazowiecki and his supporters have been fighting so hard.

A retreat by banks around the world from private sector lending is adding to the uncertainty faced by the world's economic policymakers. For if the retreat intensifies, it could tip the economic downturn in the US, UK and elsewhere into a deep recession.

Iraq's invasion of Kuwait has intensified a pull-back from corporate lending by banks into a more worrying withdrawal, so worrying, in fact, that it has agitated even the most conservative of institutions, the Bank for International Settlements.

The BIS, the central banks' bank, believes the Gulf crisis spells significant risks for the world's economic and financial system. The danger is that higher oil prices will weaken the world economy and could combine disastrously with the present credit crunch.

At its most extreme, a credit crunch is where banks trigger corporate collapses because of their nervousness about lending to all but the most creditworthy customers.

Banks are squeezing credit hardest in the main Anglo-Saxon economies: the US, Canada, Australia and Britain. But there is evidence of a squeeze even in Japan and continental Europe.

At the heart of the problem is the vulnerability of some of the world's largest banks at a time when an international agreement to reinforce their capital is being enforced. Many banks are now paying a heavy price for following up their unwise loans to developing countries in the 1970s with incautious lending to the industrialised world in the 1980s. Their lending in the past 10 years looks risky because much of it was to highly-indebted companies or it was used to buy assets which became overvalued.

The invasion of Kuwait had the most dramatic impact on the banks that have dominated international business in the 1980s - the Japanese. According to the BIS, the assets of Japanese banks abroad quadrupled between 1983 and 1988 to \$1,700bn, an expansion which accounted for more than half the increase in international banking activity over the period.

Until early this year, Japanese banks held almost 40 per cent of all international bank assets, double the level of seven years ago. The investment compounded the problems of an already shaky Tokyo stock market. Controversially, the Japanese banks are allowed to count 45 per cent of the gains on their extensive equity holdings as part of their capital base. So when the Tokyo stock market crashed, at one point by more than 45 per cent from its peak last December, it had a serious effect on the banks.

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In the US, banks have retreated from lending to whole sectors of the economy, prompting a call from Mr Nicholas Brady, US treasury secretary, for banks to "choke off the supply of credit to businesses". "We could be entering the most restrictive lending environment for 30 years," says Mr David Hale, economist at Kemper Financial Services in Chicago. "It's not a credit crunch but a crimp, since it's not across the board, but real estate and financial services have been savagely hit."

Elsewhere, banks estimate that the nine US banks most short of capital will either have to raise \$7bn in new equity capital by 1992 or shrink their balance sheets by \$170bn, a sum

Behind the MCA scenes

Rarely has a Hollywood deal seen the involvement of as many Washington heavyweights as yesterday's \$2.1bn (£3.1bn) takeover of MCA by Matsushita of Japan.

Weeks before the contract was signed, high-powered Matsushita lobbyists such as Robert Strauss, the former chairman of the Democratic National Committee, began trying to soften up key members of Congress for the sale of another piece of the American soul - in this case, the people who brought you Jaws.

Mr Strauss, a fixer's fixer, is both a member of the board of MCA and a lobbyist for the Japanese, which is why he abstained from MCA's board vote approving the transaction late on Sunday night. He was in New York over the weekend, acting as an intermediary in the final phase of the talks.

Besides Mr Strauss, the lobbying team in Washington includes Jody Powell, who served as President Carter's press secretary, and Howard Baker, the former Senate Republican leader and chief-of-staff in the Reagan White House, who also sits on the MCA board.

Meanwhile, the man who brought Matsushita and MCA together is Michael Ovitz, the talent agent who is known as the most powerful man in Hollywood and who was also a broker in last year's takeover of Columbia Pictures by Sony of Japan.

Mr Ovitz's agency, Creative Artists Agency, was first hired by Matsushita a year ago. It now stands to earn more than \$40m in fees on the MCA takeover.

Another well-known figure whose firm will collect some hefty fees is Felix Rohatyn, the Lazard Freres partner who was advising MCA during the negotiations.

One insider says the convergence of such firepower "was a sight to behold" as Messrs

Stephen Fidler, Deborah Hargreaves and Simon London assess the implications of a retreat from corporate lending by banks

Crunch or crimp — it still hurts

equal to 30 per cent of their assets. If this happens, the banking system will be unable to sustain the strong growth in lending that accompanies most economic recoveries. This could mean a net contraction in bank lending during 1991 and 1992. "As a result of the global nature of the current banking squeeze, the odds are high that small and medium-sized US firms as well as property developers will find it more difficult to obtain capital during the 1990s than at any time since the 1960s," says Mr Hale.

Intentionally, banks have already forced up lending margins - the difference between the interest rate at which they borrow and the rate at which they lend - to corporate customers. Decisions by banks to withdraw from lending to troubled companies have also precipitated corporate failures, most notably in Britain.

One source of worry for companies is that the loosening of their relationships with banks over the past 10 years means banks are less committed to their clients' long-term well-being. The proliferation of bank lending to companies is also a potential source of instability. Many companies say they are re-emphasising relationships with a manageable group of lenders.

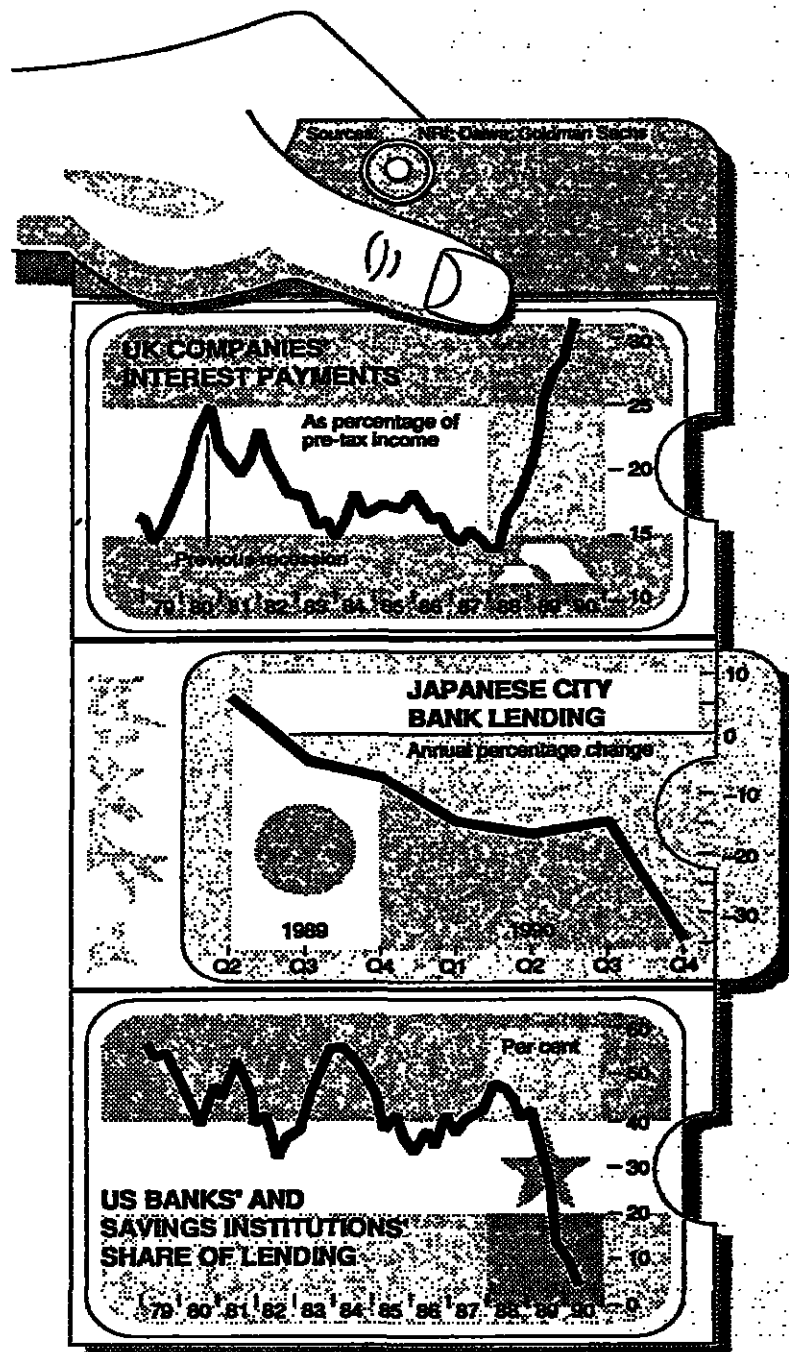
Unease is spreading among company treasurers, even those with high credit ratings. "This feeling has not reached panic proportions yet," explains Mr Rice, secretary general at British Aerospace, "but everyone is looking at the market with a view to grabbing funds while they are still available."

British Aerospace was a beneficiary of the credit surge of the late 1980s. Just over a year ago it secured a standby financing which gave it a cheap source of funds for five years. BAE pays an interest rate of just 1.1 per cent over money market rates. "Bank pricing was ridiculously low then," Mr Rice says, "but we didn't foresee the speed and intensity of the increase in funding costs."

The sudden rise in the cost of finance has left a lot of companies trying to lock in funds now before the market rises any further. Mr Rice says BAE is seeking to pre-fund future research and development, even if it means carrying funds that are not needed immediately.

Ms Lucy Heller, treasurer at Booker, the agribusiness and health products company, says the banks' nervousness about corporate lending was evident when the company was putting together a £150m facility for the acquisition of Fitch Lovell, the food distributor, in August. While Booker has small borrowing needs and tries to maintain close relationships with a group of banks, it noticed that several banks were not able to deliver the amounts promised for its loan.

Large companies report that banks now have much more stringent checks in place before lending funds. For even the creditworthy companies, the process of borrowing takes longer. Banks' internal credit committees are scrutinising more closely all applications for funds; and many com-



panies with weaker names never get beyond this stage. "In the last few months, we've seen a tremendous differentiation by banks on corporate debt," comments Mr Peter Smyth, head of corporate finance at Citicorp. "But we, as an oil company, have benefited."

The difficulties in obtaining credit have filtered through to UK local authorities. "There is a definite two-tier market, so that the authorities that are perceived as 'good' have more access to funds at a cheaper rate," says Mr David Lester, treasurer at Sutton District Council.

In the US, a Federal Reserve survey in August showed that more than half of a group of 60 domestic banks were increasing lending margins or seeking

tougher covenants in loan agreements. The tightening was especially notable among companies with annual sales of less than \$250m. Middle-market companies, lacking access to the securities markets, are almost entirely dependent on conventional bank credit for their working capital.

Mr Gordon Johnson, assistant treasurer at Stride Rite, a shoe maker based in Cambridge, Massachusetts, says the bankers he talks to are seeking faster fees and higher interest rates from their corporate customers, although his company is not paying more at the moment. Stride Rite is also following very closely the fortunes of its two main bank lenders - in case their financial troubles cause them to withdraw credit lines. Top-

rated foreign banks based in New York report that, for the first time, US companies are seeking them out as lenders, because they are worried about the health of US banks.

The chief financial officer of Tyco Toys, Mr Harry Pearce, says his company is actually paying less for its bank credit than it was a year ago. But he agrees this is atypical and a result of the strong performance of the company, which is based in Mount Laurel, New Jersey.

In Britain, the Bank of England says the level of debt in the corporate sector is at its highest level for more than a decade - resulting in greater financial fragility. It has issued guidelines to provide a framework for banks to agree an increasing number of corporate support operations. The Nomura Research Institute, subsidiary of the Japanese securities house, uses Bank of England figures to show that a withdrawal from lending by Japanese banks would hit some UK sectors harder than others. For example, Japanese banks account for more than 27 per cent of total lending to wholesalers. By contrast, the same banks account for only 7.1 per cent of outstanding loans to manufacturers. As a whole, NRI points out, the liquid assets of UK companies are higher than in the last recession. But those with liquid assets are a different group from those which have built up debts.

As the Fed found in the US, smaller companies are suffering most in Britain. The niche retailer, P. J. Terry, has the backing of a venture capitalist fund and is to some extent protected from the worst excesses of the squeeze. However, the company has taken a conscious decision to maintain a relationship with just one lending institution, Hambros.

"We have turned down two other sources of funding over the past two years because we felt, on balance, that the relationship was more valuable than a few basis points off the total cost of funds," commented Mr Ian Cheshire, director of corporate finance and development.

Mr Charles Verrall, acting finance director of the property and construction group Tern, previously occupied senior finance posts at Midland Bank, West of England, and Guinness. "Tern has maintained a relationship with Lloyds in Cardiff since the firm was founded," he said. "But banks assess their exposure on an industry-by-industry basis and there is a red mark against property-related business - there is nothing we can do."

For now, it appears that the impact of the credit crunch on UK companies in the US has been to force up the cost of funds, rather than to reduce their availability. The effect is most severe on companies with lower credit ratings, on smaller companies and on certain sectors of the economy, such as property. The experience in the US is similar.

The crunch has also meant that the balance of power has shifted from borrowers, with which the acute results of a decade towards lenders. It has also increased the returns - which had long been slim - to banks on their lending.

While it will undoubtedly increase corporate failures, often causing hardship in some areas, the outcome could be fairly benign. Mr Manuel Johnson, former Federal Reserve Board chairman, suggests that the acute results of a decade towards lenders. It has also increased the returns - which had long been slim - to banks on their lending.

The big risk to this view stems from a tightening of the financial noose around the neck of many companies. Without which, such as by central banks to lower interest rates and ease the pressure, this would almost inevitably bring about the severe recession dreaded by economic policymakers.

OBSERVER

Strauss, Ovitz and Rohatyn - backed by lawyers - argued, pleaded and cajoled the parties into what is now the largest single investment in the US by a Japanese company.

Cold comfort

First, the bad news: an independent long-range weather forecasting company called Weatherplan Services is predicting a late, cold winter for Britain this year.

Now the good news: if you were thinking of buying shares in the electricity industry, the same company believes the chilly snap will give the regional electricity companies' profits a hefty 10 per cent boost because people will burn more electricity to keep warm.

Weatherplan Services was set up last year by astrophysicist Fiers Corbyn and economist Ade Ogum, both senior lecturers at London's South Bank Polytechnic. They use a "revolutionary solar cycle method of forecasting to produce 'stunningly accurate forecasts' of the weather seven months in advance.

Warning: the value of weather forecasts can go down as well as up.

Pole position

Life was a little more hectic than usual yesterday at Transdation, a Canadian computer systems company which occupies a modest single-storey building in an industrial park close to Toronto airport.

Transdation's major shareholder is Stanislaw Tyminski, the Polish-Canadian businessman who surprised everyone on Sunday with his remarkable showing in Poland's presidential election.

Until a few weeks ago, Tyminski was virtually unknown both in Poland and



"I left my endorsement of Douglas Hurd in my other grey suit."

among Toronto's 60,000-strong Polish community. Before entering the presidential race, his political experience had been limited to a spell as leader of Canada's tiny Libertarian Party.

He also provided some financial support to the National Citizens' Coalition, a right-wing lobby group whose causes have included a court challenge against the use of trade union dues for donations to political parties.

Tyminski, 42, has built up a somewhat unusual business empire which includes not only Transdation, but also a cable television station, a fruit-and-vegetable farm and a restaurant in the Peruvian jungle city of Iquitos.

Transdation is credited with perfecting the optic isolator, an electronic device used by power utilities to eliminate some of the hazards associated with high-voltage power transmissions between transformers and computers.

As Tyminski's business partner Frank Ollie dashed off to yet another television inter-

view in Toronto yesterday, he insisted that the publicity generated by the Polish election "won't have any effect on our business one way or another. We're pretty low-key."

Just the ticket

One side-effect of Mrs Thatcher's loss of office may be to bring forward the day when Britain gets a national lottery.

According to Denis Vaughan, orchestral conductor and campaigner on the issue, Britain and Albania are the only countries in Europe without nationwide lotteries; and he suspects the main reason for the UK government's hostility to the idea up till now has been Mrs Thatcher's personal opposition.

"Her Methodist upbringing led her to believe that lotteries stimulated gambling," says Vaughan. "I tried to claim her sympathy by telling her that I played the organ in a Methodist church from the age of 12 to 20, but I still couldn't change her mind."

Vaughan is the driving force behind the London-based Lottery Promotion Company, a campaigning body which wants UK law to be changed so that lotteries can be used to raise funds for the arts, sport, and environmental causes.

He says per capita returns from other European countries suggest Britain could expect to collect £20m a year through sales of lottery tickets, yielding £1.1bn net to be split between beneficiaries.

Perhaps the biggest drawback to his campaign is the danger that a future prime minister could latch on to the idea as an attractive alternative to the poll tax.

Read my lips

Has anybody else noticed that none of the candidates for the Conservative Party leadership appears to have any lips?

TODAY 14 YEARS AGO. KNOCKANDO YOU REMEMBER?

Gary Gilmore sends a letter to the Utah board of Pardoners in Salt Lake City. With the words 'Let's do it, you cowards' he urges them to execute him.

The Nobel Prize winning U.S. economist Milton Friedman prophetically declares that 'Britain is heading for a violent, a drastic political change that will almost inevitably, I believe, lead to a complete loss of democracy and of freedom.'

Mohammed Ali reaffirms that his boxing career is over. 'My fight now is for Allah, not in the ring.'

At the Knockando distillery, another 'Season of Distillation' begins. The pure, natural spirit is poured into oak casks where it slumbers unopened until the day it is deemed fit to be bottled, twelve or more years from hence.

Both dates are recorded on the label. The difference between the two is the age of Speyside's most singular, single malt whisky.



Devicolas

FOREIGN AFFAIRS

By fair means or foul play

Jurek Martin argues that Mrs Thatcher's fate finds parallels in other leading democracies



Leaders who came unstuck: from left, Crisaco de Mita, Joe Clark in 1980 and Lyndon Johnson

Of course Mrs Thatcher was different. A more intriguing question, with less obvious answers, is whether, in disposing of her, the British Conservative party is different and, if it is not, whether its methods are above or below board by international standards.

At first sight, the record of other leading democracies suggests it is in good company. During her 11 years as prime minister, the United States had three presidents. West Germany two chancellors, Japan six prime ministers, Canada three, Italy 12, France only eight different heads.

France two presidents as well as eight prime ministers (though only five actual office-holders).

Only in the US, Canada and, in its presidency, France, was change, or no change, brought about directly by the vote of the people, though there is a wrinkle to the Canadian record. But Italy did not have 12 general elections, nor France eight and Japan six, in the Thatcher years.

Resignation from scandal and death took a small toll, most often in Japan, but it is statistically, as well as empirically, undeniable that other ruling parties do go about removing their leaders, or trying to. Conspiracy is the universal essence of politics; the difference is merely one of technique. It does not even necessarily matter whether the leader under threat is a "world statesman" as Mrs Thatcher's adherents would argue, or a relative political ponce.

Precise international comparisons are not easy. Systems with constitutionally powerful presidencies — the US and France — are obviously in-

mary but by such an unconvincing margin over the anti-voting candidates, Senator Eugene McCarthy, that shortly thereafter he withdrew from the race. But in 1980 even Jimmy Carter was able to withstand party challenges to his renomination.

The cabal of the smoke-filled room is, of course, a preferred way of disposing of leaders. It took the German Christian Democrats four years to summon up the courage but in 1963 enough got together to persuade the ageing Konrad Adenauer to stand down as chancellor in favour of Ludwig Erhard, his sworn enemy.

In 1974, Willy Brandt resigned over the Guter Gut-lume scandal, but with the assistance of a few well-placed shoves in the back. In 1982 Helmut Schmidt may have considered himself betrayed less by his own party than by his coalition partner, the Free Democrats, which switched sides, putting Helmut Kohl in office. The general election followed afterwards.

In Italy, it is more the excep-

tion that ruling party leaders are simultaneously prime ministers. But last year Crisaco de Mita was both, before being unseated first as party leader by a congress of his own Christian Democrats and shortly

thereafter as prime minister. (At least this was done in congress and not confined to parliamentary representatives. This relative openness is not a characteristic of Italian politics).

In France, of course, the president can pretty much do as he likes with the prime minister, except when the two are from different parties, as in the Mitterrand-Chirac collaboration, when a certain delicacy is required. But there was much speculation a week ago that President Mitterrand might dispose of Michel Rocard regardless of the outcome of the no-confidence vote. As spiritual head of the Socialist party, it would have been considered within his prerogative.

It might be added, for comparative purposes, that President de Gaulle himself was pushed out, like LBJ and Mrs Thatcher, by a progressive deterioration of public confidence and also after winning a vote, in his case a referendum, less than overwhelmingly. But he went of his own volition. He would not have listened to men in suits anyway.

Probably the closest theoretical comparisons to British political practice are with Japan, which has a constitutional monarchy, a parliamen-

tary democracy and, appropriately, a Diet building filled with British stained glass. Both countries have been run by conservative parties for a long time — leading the Japanese after the 1987 UK election to speak freely of the Japanisation of British politics — and in both party leadership and the prime ministership are entrusted to the same person.

There are differences. British Tories have enjoyed uninterrupted power for less than a third as long as their Japanese counterparts; the Liberal Democratic party in Japan is still probably several light years away from choosing a woman as leader; and, crucially, a Japanese prime minister does not possess much real power.

Still, the LDP's rules, though elastic, do contain provisions for regular leadership elections — normally every two years. Because of the faction-ridden nature of the LDP, these are sometimes taken quite seriously, though never as much as the machinations of the smoke-filled rooms. If a leadership contest has fewer than four contenders, the vote is confined to Diet members; if it has four or more, each having obtained enough supporting endorsements, it is determined by the card-carrying national

membership, as happened in 1982 when Yasuhiro Nakasone won.

But, in reality, the factions had more or less settled that race in advance and Mr Nakasone did not unseat an incumbent, Zenko Suzuki, having resigned for reasons as mysterious as those which had elevated him to the top two years before. It is probable now that Toshiki Kaifu will not be prime minister and party leader for much longer. He comes from a weak faction with no power base and will presumably consider it pointless to try to cling on to office. The faction bosses ultimately will decide.

Sometimes a resignation can lead to unexpected results. The best example of this in the Thatcher years can be found in Canada in 1979-80. Having lost the general election to Joe Clark's Conservatives in 1979 after serving almost exactly the same length of time in office as Mrs Thatcher, Pierre Trudeau resigned as party leader in November. Less than a month later, Mr Clark lost a vote of confidence in the Commons, precipitating another election. Since the Liberals had not chosen a new leader, Mr Trudeau agreed to soldier on and promptly found himself prime minister again when Canada dumped the Conservatives the following February.

It is probably a little late for Mrs Thatcher to try to emulate Mr Trudeau, who was never her favourite Commonwealth leader. Nor, if the example of Lazarus seems preferable to the delights of Dulwich, should she look elsewhere in the old empire for precedent or inspiration. John Vorster and P W Botha have not come back; the summary removal of Gough Whitlam by the Australian

By international standards the Tory party is going about its business rather fairly

governor-general in 1975 might tempt the Queen; and party coups are all the rage in the Antipodes.

The suspicion, therefore, is that, by international standards, the British Tory party is going about its business rather fairly and openly. Which is not to say that it is right to remove "a great stateswoman" from the scene. But merely that it has the right, and the rules, to determine its own leadership. If the electorate disagrees, that is another matter and another forum. But, as Jimmy Carter said, and he should know, "life isn't fair"; nor is politics.

LOMBARD

The one who ought not to succeed in the Tory race

By Samuel Brittan

Mrs Thatcher is well known to believe that the one Conservative contender who should be prevented at all costs from obtaining the Tory crown is Michael Heseltine. Although I can list many issues from European money to mortgage relief on which Mr Heseltine's position is preferable to hers, she is basically right.

It was infelicitous for the prime minister to say that Mr Heseltine's ideas were akin to those of the Labour party. In principle, at least, Labour's economic interventions are designed to help the poor and least fortunate, however misguided the thinking. Mr Heseltine's interventionism is to help business and industry; its true name is corporatism. A moderate Labour government (preferably without an absolute majority) would be preferable.

David Henderson of the Organisation for Economic Co-operation and Development has made a list of fallacies which he calls — over-charitably — do-it-yourself economics, and I have re-christened businessmen's economics.

Chapters four and five of Heseltine's own book *Where There's a Will* (Hutchinson, 1987), are a rich source of all these fallacies. We are told: "A large favourable balance in manufacturing has always been an important contributor to economic wellbeing." There is a paean of praise to Japan as "a brilliantly orchestrated and managed partnership between the industrial and governmental worlds". What does Heseltine like about government policy? "BUREAU, ALVEY, ESPRIT" all mean the same thing: the use of taxpayers' money to underwrite commercial, civil and industrial activity to keep Britain up there in tomorrow's competition.

Then too: "There are industries, such as the steel industry, the car industry and the aircraft industry which cannot be allowed to fail if Britain is to remain an advanced economy." Or: "Politics... panders to consumers, so investment has to suffer." (What else is economic activity for?) But, a reader might ask,

"has not Nigel Lawson, whom you frequently support, declared in favour of Heseltine?" Alas he has; and my sadness on hearing the news was greater than words could express. For if anyone is bitterly opposed to everything that Lawson has stood for it is Heseltine and his most committed supporters. The one original Heseltine backer who fancies himself on finance and economics waylaid me on the steps of the Savoy Hotel a few months before Lawson's resignation to say how much he agreed with Sir Alan Walters.



Where *There's a Will* goes out of its way to back the 1985 Lords Committee which so got up the ex-chancellor's nose in its special pleading for manufacturing. It concludes by repudiating the Lawson view that "it is industry's job to make itself competitive".

What reasons does Lawson give? First, there is the poll tax. This is indeed a characteristic blind spot in the Thatcher vision. But we need a sense of proportion. Most of the damage has already been done, and you do not choose a national leader on the basis of a tax which pays for one quarter of local authority spending.

Second, the former chancellor mentions the independent central bank. The central bank is likely to come by one route or another, whoever is leader. Even if Heseltine established it earlier, how likely could he be to leave it alone if it got in the way of his political or industrial priorities? But even if I am wrong, it is not worth sacrificing one's deepest political

and economic beliefs for personally disputable macro-economic institutions.

Third, Lawson said that Heseltine would be the most likely to win the next election. Winning an election for its own sake is not the be-all of politics. But even assuming it were, the average of the polls show surprisingly little difference between Major and Heseltine. But let us grant that Heseltine has something extra he could pull out during the campaign. Why should he not do that as party chairman, especially as he has said that he would go to the ends of the earth to help the Tories to win? more sophisticated thought is that the Treasury could be relied on to put its foot down. But our charismatic contender has thought of that already. He has published plans for a strengthened Department of Trade and Industry, which would keep the Treasury in its place. If and when he had an election victory safely behind him, we might find that he means it all.

It would be wrong to present my reservations purely in terms of political economy, as if he were some Harvard economist who favoured more interventionism than was prudent. Heseltine's political style worries me even more. There is nothing wrong with reasonable ambition, but the obsessive way in which he has pursued the Conservative leadership since he resigned as defence secretary in 1985 has not been an attractive spectacle. I can remember several years ago — when he first started saying that he could not envisage the circumstances in which he would stand against Margaret Thatcher — thinking of the built-in get-out, that circumstances had arisen which he had not envisaged; and so it proved. Then again there is his obsession with opinion polls, especially about himself, in the past, present and future. No one can accuse my articles of being unduly deferential towards Mrs Thatcher. It is all the more reason that if — with every admission of fallibility — I see a candidate with most of her faults and few of her virtues, I should say so.

LETTERS

A time limit to work both ways

From J.R. Walker.
Sir, Samuel Brittan would limit a prime minister's period of office. I believe he misses an essential prerequisite.

A prime minister is given too much power over the opposition because he/she can fix the date of an election with minimal notice and at a time of maximum inconvenience to over his/her own party because unless they vote as instructed, they might plunge everyone into an election and themselves out of a job.

A prime minister could be limited to (say) two terms but

every election should be for a full five-year period which was not variable. Opposition parties could then plan for the future; MPs could vote as their conscience or intellect demanded; government would tend to bring forward legislation which would attract broad support. If a prime minister really believed in the House of Commons, the Queen would invite someone else to form a government.

J.R. Walker
46, Princess Way,
Hutton, Bretherton, Essex
Samuel Brittan writes: I agree.

Anomaly in the auditing process

From Mr Peter Waine.
Sir, The prime role of auditors is to ensure that the company's Board of Directors presents to its shareholders a fair, honest and accurate report on their company's financial status. It seems somewhat anomalous, therefore, that auditors report, within the company, directly to those same directors, on whose judgment they are

effectively commenting. Would it not be more reassuring to shareholders, particularly of listed companies, if auditors were required to report to an Audit Committee of the Board, comprising a majority of non-executive directors of the company? Peter Waine, Chief Executive, Hanson Green, 7 Cavendish Square, W1

It's time to brush the dust off old statistics

From Mr David Worswick.
Sir, In his article on Mrs Thatcher ("Her character was her destiny", November 23), Joe Rogaly writes: "The British polity was in a terrible mess in the summer of 1978. Inflation was rising. Unemployment was climbing." The events of 1979 are likely to come into prominence again as a general election approaches, and we can be sure that politicians will band the story a little one way or the other to suit their own positions. All the more reason for responsible commentators to take extra care.

The measurement of unemployment has been the subject of controversy: even so, I do not think there is any way to make British unemployment "climb" in the summer of 1979. Take first the seasonally-adjusted figures for unemployed, excluding school leavers, for the United Kingdom. The num-

ber was 1,622,400 in December 1977, and 1,321,900 in December 1978, an average monthly drop of over 8,000, which was pretty steady throughout the year. There was then a jump, in January and February 1979, of 42,000 in all, but by April the number was back to the December figure, and the fall resumed at 12,000 a month to September. The average monthly drop from December 1978 to September 1979, was 7,000. This was the story, as it was seen in the monthly Digest of Statistics of June 1980.

There have been many changes in the measurement of unemployment in recent years, and it seems worthwhile inspecting what effect, if any, these changes have made on the story of 1979. In the table below, I show the seasonally-adjusted quarterly rates of unemployment in the United Kingdom for 1978, taken from

The hard Ecu plan is increasingly problematic

From Prof Tim Congdon.

Sir, Mr Paul Tempterton suggests (Letters, November 22) that my criticism of the hard Ecu plan was unjust. I said that the central plan was vague about what kind of "money" the hard Ecu was supposed to be and, in particular, about the distinction between notes and deposits. But, as Mr Tempterton correctly notes, an article in the autumn issue of the Treasury Bulletin did distinguish between notes and deposits. My article was submitted to the Financial Times before the publication of the relevant Treasury Bulletin, but I decided not to rewrite it. Indeed, the Bulletin article creates yet more problems. The gist of the new problem is as follows: the Bulletin article clearly envisages a hard-Ecu banking system, where commercial banks are presumably free to make hard-Ecu loans and accept hard-Ecu deposits. If such a banking sys-

tem existed, the introduction of the hard Ecu would involve new money creation. However, the Treasury has asserted that, because the hard Ecu liabilities of the proposed European Monetary Fund would have to be fully backed by national currencies, the plan would not lead to new money creation.

There is a contradiction here. The Treasury Bulletin article also does not specify whether the national currencies held by the EMF should be exclusively claims on central banks (notes?) or should also include claims on commercial banks. The implications for monetary conditions and the EMF's profitability would be very different for the two types of asset.

Also, if the hard-Ecu scheme is to mean anything at all, holders of national currencies have to switch them into hard Ecu. This would surely be the point of the entire hard-Ecu plan. In this case would a central bank still have to repurchase its currency? Perhaps there will be an article in a future Treasury Bulletin saying that the EMF will have discretion about the appropriate scale of repurchases, but this would make the arrangements artificial to the point of fatness. The government should drop the hard-Ecu plan before it is ridiculed by our European partners.

Tim Congdon, Managing Director, Lombard Street Research, c/o Gerard & National, 35 Lombard Street, EC3

Quarterly UK unemployment rates (seasonally adjusted: per cent)

	1978				1979				1980			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
As measured in 1981	5.9	5.8	5.7	5.5	5.6	5.4	5.2	5.3	5.7	6.2	7.0	6.4
As measured in 1980	4.4	4.4	4.4	4.2	4.1	4.0	4.0	4.1	4.6	5.3	6.3	6.3

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INSIDE Goodman Fielder to vote on chairman

Unhappy shareholders in troubled Australian food group Goodman Fielder have blocked an executive share option scheme and forced a vote on the re-election of Pat Goodman (left) as chairman. Having revealed a net loss of A\$85.6m (US\$95.6m) for last year, Goodman told the annual general meeting: "You have a right to be concerned about how this happened." The board, he said, had recognised that it had to take tough decisions and had already performed "the necessary surgery". Page 25

Retailers sing Christmas blues
US retailers are hardly brimming with holiday cheer as the Gulf crisis continues and recession looms. They are determined to beat off the expected slowdown in sales this Christmas with discounting campaigns and promotional events. This will make it a happy Yuletide for consumers, with expected discounts of 20 per cent or more. Barbara Durr looks at gloomier prospects for US retailers which normally derive up to 50 per cent of their profits from Christmas shoppers. Page 25

Burmah steps up Fosco battle
The bickering over Fosco was intensified yesterday as Burmah Castrol, the UK lubricants, fuels and chemicals group, launched another offensive in its bid for the specialist chemicals group. Burmah sent a letter to Fosco shareholders saying that, after stripping out exceptional credits, the 27p offer represented good value at 11.5 times earnings - based on pre-tax profits for 1990. Fosco, however, rejects this analysis, reports Richard Gourlay. Page 30

Foreigners queue up in Korea
The new guidelines for the liberalisation of the Korean capital market have met a mixed reaction from foreign securities firms. Despite some uncertainty over the number of licences available and some view of the state of British capital markets, many foreign brokers are now expected to apply for licences to open branch offices or joint ventures. Faced with initial high costs, few firms, however, expect a quick return on their investment. Page 28

Tractors stuck in a rut
The number of new tractor sales in the UK, always a useful barometer of the state of British agriculture, has continued to fall for the third year in a row. The slump has forced some long-established dealers out of business and, despite isolated areas of farming profitability this year, next week's annual Smithfield agricultural show will again prove a trying time for equipment manufacturers. David Richardson reports. Page 38

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Chief price changes yesterday

FRANKFURT (DM)		LONDON (Pence)	
Alkerm AG	2100	Alkerm AG	2100
Bayer	740	Bayer	740
Boles Cascade	100	Boles Cascade	100
Carlsberg	581	Carlsberg	581
Craxi	475	Craxi	475
East Midlands Elect	25.5	East Midlands Elect	25.5
Fairline Boats	45.5	Fairline Boats	45.5
Fosco	58.5	Fosco	58.5
INEC	58.5	INEC	58.5
Merrydon Wine	1.1	Merrydon Wine	1.1
Northumbrian Water	1.1	Northumbrian Water	1.1
Polly Peck Inhat	1.1	Polly Peck Inhat	1.1
Regal Hotel	1.1	Regal Hotel	1.1
Rolls-Royce	1.1	Rolls-Royce	1.1
Toolac	1.1	Toolac	1.1
Vibroplant	1.1	Vibroplant	1.1
Wagon Industrial	1.1	Wagon Industrial	1.1

SAS boosts core airline business in wide shake-up

By Karen Fosell in Oslo
SCANDINAVIAN Airlines System (SAS) yesterday announced a far-reaching reorganisation designed to strengthen the faltering airline that is the company's core business. The airline business is in a state of turbulence and change. In Europe, liberalisation and new competition are at the doorstep. The global economy is in a downturn, the Gulf crisis has sent costs soaring, and the demand for travel services has stagnated. The expansion the business enjoyed in the 1980s is history, he said. The shake-up entails six new divisions: group control, finance, international, business and strategic development, travel service, and alliances development, and corporate communications. The traffic services division, which oversees the three Scandinavian hubs, has been disbanded. A "country manager" has been appointed in each of Norway, Sweden and Denmark. In September, SAS's airline division implemented a programme to cut costs by at least 5 per cent in 1991 after suffering a 28 per cent fall in operating profits to SKr128m for the first half of 1990. The aim is to save SKr1bn of its current budget of SKr20bn by trimming personnel costs which account for 37 per cent of annual expenditure. SAS says the reorganisation should save more than SKr500m in the first half of next year. It suggested the 22,000 workforce could be cut by about 1,000 to 2,000. Mr Carlzon denied that SAS was being reorganised to make it easier to split it up should Norway or Sweden or both decide to join the European Community. He explained that it was more to do with improving efficiency, strengthening controls and minimising bureaucracy in the decision-making process.



Flanked by Michael Morden, managing director (left) and David Cranston, finance director, Sir Michael Straker, chairman of Northumbrian Water warned yesterday that the growing pace of environmental regulation could lead to a "significant" cost increase for the recently privatised group. Results, Page 30

What kind of company would splash out \$6.1bn to buy a Hollywood film studio? The answer, sad to report, is one that up to now has been very big and very boring. Matsushita Electrical Industrial is one of the world's largest players in some of the world's liveliest markets - those for video, audio, telephones and computer equipment - yet its own name does not appear on any of its products. It has cash reserves of more than Y2,000bn (\$15.7bn) and has long been present in most world markets, yet it made its first foreign acquisition - a 25.1 per cent stake in a German optical company - only five months ago. It spends more than \$2.7bn a year on research and development, yet it is not renowned for having invented anything. On the contrary, it still carries a reputation acquired in the 1930s as a brilliant copycat. It developed radios, televisions and videos from concepts first advanced by Sony and others, then marketed them more successfully than rivals because of its production savvy and distribution power.

Yesterday's acquisition of MCA, the Hollywood entertainment conglomerate - echoing Sony's \$3.4bn purchase of Columbia Pictures a year ago - seems merely to confirm the jarring nickname the Japanese have for the Osaka-based giant. They call it "Manshita", playing on the Japanese verb, *maneru*, meaning to imitate. Like many large Japanese groups, Matsushita still lives in the immense shadow cast by its founder, Mr Konosuke Matsushita.

The son of an impoverished landlord, Mr Matsushita set up an electric light bulb factory in 1917 in a house he rented in Osaka for Y15.5 a month. From this humble beginning, his company has grown into a worldwide group with annual sales last year of Y6,000bn.

Mr Matsushita, who died 18 months ago at the age of 94, was regarded as the "God of Management" in Japan, first for his pioneering work in setting up mass production of consumer electrical products and later for his numerous publications setting out his management philosophy. "The mission of Matsushita Electric is to produce an inexhaustible supply of goods, thus creating peace and prosperity throughout the land," he told his employees in 1932.

While that statement did not prove to be prophetic in the short term, it became the key to the group's post-war success. From 1951, when Matsushita produced its first National washing machine, an unending stream of low-cost home appliances and consumer electronic goods poured out of the company's assembly lines.

By 1983, the group ranked 24th in Fortune's list of the world's largest industrial companies, and its National, Panasonic, Quasar and Technics brands had become household names all over the world. Almost half its Y3,988bn in

Matsushita, the cautious imitator

Ian Rodger looks at the Japanese group's \$6.1bn purchase of MCA



Group still lives in the shadow of the late Konosuke Matsushita.

sales that year were made outside Japan. However, Matsushita's shape was already beginning to change. Senior managers were unhappy with the concentration in consumer products, which accounted for more than three-quarters of total sales. The video and audio sectors, which accounted for half of all sales, were stagnating, and new sources of growth were needed.

Ever in character, Matsushita directors looked to Sony and other more adventurous companies for ideas of where their production and distribution power could be brought effectively to

tor's point of view, the result has not been bad. "If you look over the past 15 years, you could have had a better return from Matsushita than from Sony," Mr Boris Petersik, an analyst at brokers BZW in Tokyo, points out. At first glance, the MCA deal appears just another example of Matsushita's conservatism. And that is true - to the extent that it is motivated by the same strategic considerations as Sony's Columbia takeover. But the amount of money involved is so large that, even considering the size of Matsushita's cash reserves, it suggests a more daring approach than the group has shown in the past. Analysts wonder if the management style is changing now that the founder is gone.

One suggested that the directors may have studied Germany's Siemens and Britain's GEC, and realised that one of the biggest dangers a large, cash-rich, industrial group faces is atrophy due to a loss of courage to take big gambles on future markets.

At his press conference yesterday in Osaka, Mr Akio Tanii, Matsushita's president, suggested vaguely that the purpose of the acquisition was to take advantage of the converging trends of video hardware and software. "They are like wheels of the same car," he said.

Some analysts believe Matsushita's main concern is preventing Sony from using its Columbia acquisition to promote its 8mm video technology as a standard to replace VHS. Matsushita beat Sony's Beta format with VHS 15 years ago by getting film studios to use it for home videos and it does not want to be beaten at the same game, according to this view.

Others believe it is too late for 8mm to catch up with VHS, and suggest that Matsushita's main aim in taking over MCA is to make sure that it is at the forefront of a new generation of video hardware, especially high definition television.

HDTV is still in its infancy, with rows over standards, and no products yet available. But from the point of view of a leading producer such as Matsushita, it offers the dazzling prospect of almost every existing television receiver in the world being replaced over the long term. No other new product on the horizon offers the same potential.

After its takeover of MCA, it will be able to produce HDTV videotapes of the huge film library it has bought and use them to show off the technology. With Sony pulling in the same direction, the promotional effort could ultimately be very effective, one analyst said yesterday. For Sony, there were additional short-term motivations for acquiring a film studio, such as the promotion of its 8mm videotape standard and the prospect of converting Hollywood studios from film to video technology. Sony is the world market leader in professional video equipment.

But for Matsushita, it is strictly a long-term investment, and an uncharacteristically risky one.

Esselte chief quits as profits plunge 71% in first 9 months

By Robert Taylor in Stockholm
THE FUTURE of Esselte, the largest office products group in the world, continues to remain uncertain after it announced yesterday a steep decline of 71 per cent in its pre-tax profits (after financial items) for the first nine months to September 30 and the resignation of its chairman. The Swedish company's profits fell from SKr261m (\$68m) to SKr74m, while sales remained virtually the same at SKr1.63bn compared with SKr1.69bn. Profits per share for the past 12 months dropped to SKr0.80 from SKr1.60. At the same time, the Esselte board said it had rejected the demand made almost two weeks ago by its largest shareholder, Mobilia, to raise this year's dividend from SKr8 per share to SKr10. Mobilia, the troubled investment company, is owned by brothers Gerhard and Peo Lindholm. The board also announced that Gerhard Lindholm, Esselte's chairman and president, had resigned from the office products group after explaining the investment company's financial troubles to his colleagues. Esselte emphasised yesterday the two companies had no business connections other than Mobilia's 37 per cent equity shareholding and 44 per cent voting rights in Esselte. But there is now uncertainty over whether Mobilia will sell its dominant stake in Esselte. Mr Erik Solberg from Ratos, the Swedish investment company, and Esselte's second-biggest shareholder, will succeed Mr Lindholm as chairman. Mr Lindholm's abrupt departure is the latest twist in a power struggle within Esselte that began in February. That was

Bayer plunges 32% to DM740m

By Andrew Fisher in Frankfurt
BAYER, the West German chemicals group, followed its two big domestic rivals yesterday with news of a sharp slide in third-quarter profits as a result of the strong D-Mark, higher raw material costs, and low selling prices. Group pre-tax profits were 32 per cent lower at DM740m (\$496m), with a 17 per cent drop to DM2.75bn in the whole of the first nine months. Turnover in the January-September period was down 4 per cent to DM31.8bn. Mr Hermann Strenger, chief executive, said that adverse currency shifts had cost Bayer some DM120m in profit and DM1.9bn in sales in the first nine months. Without the impact of the high D-Mark, total group turnover would have been more than DM4500m higher. Warning that 1991 would not be easy, he referred to "signs of economic fatigue" which had first appeared in the US and Britain and were now evident in Germany. Volume demand was also easing, although Bayer had experienced a 2 per cent rise in volume in the nine-month period on the high level of last year. As well as over-capacity, which was pushing prices down heavily in some sectors, Mr Strenger said Bayer now had to live with big price increases for oil and petrochemical products. They ranged from 20 per cent for propylene to 40 per cent for ethylene and 100 per cent for naphtha. Based on prices in the fourth quarter, the Bayer AG parent company - operating the German chemical plants - would have to pay more than DM400m extra for raw materials in 1991. Bayer's results follow the announcement of a 37 per cent fall in third-quarter profits at Hoechst and 43 per cent at BASF. Mr Strenger said Bayer's result for the full year would lie between DM3.2bn and DM3.5bn, after an 8.5 per cent rise to DM4.1bn in 1989. Roussel-Uclaf, the French chemical and pharmaceuticals subsidiary of Hoechst, reported a 2.5 per cent increase in net nine-month consolidated profit to FF40m (\$60.2m). The group said profit grew 23 per cent if exceptional items and structural changes were separated. Consolidated revenue was up 12 per cent to FF93.5bn from FF82.5bn.

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INTERNATIONAL COMPANIES AND FINANCE

Guinness Mahon to halve dividend as losses top £7m

By David Lascelles in London

GUINNESS MAHON, the City of London merchant banking group acquired by the Bank of Yokohama last year, yesterday reported a loss of £3.5m (£7m) in its latest financial year and halved its dividend. A further £3.5m of extraordinary losses took the total loss to £7m.

Mr Geoffrey Bell, the chairman, said the results were "clearly disappointing" and he blamed a heavy round of provisions which the group had to make against bad debts, including Polly Peck International.

The result, covering the year to September 30, compared with a profit of £6.1m last year. Mr Kenichi Ozawa, managing director of the Bank of Yokohama and deputy chairman of Guinness Mahon, said it was unfortunate that the newly-acquired bank had been hit by a recession so soon.

However, the Bank of Yokohama had anticipated that it would be vulnerable to the business cycle.

"We're sure that, with its present management, Guinness Mahon will overcome this recession," he said.

The provisions made by Guinness Mahon amounted to

£8m and related mainly to the UK property market, one of the bank's areas of specialisation. Specific provisions were also made against the UK local authority swaps market and Blackspur Leasing, a computer leasing group which went into receivership in July.

Guinness Mahon had a £5m treasury line out to Polly Peck, which went into administration last month. Guinness Mahon is the first bank to report provisions against Polly Peck, but Mr Bell declined to give details because of the uncertainty about recoveries.

The bank's exposure arose from a decision taken after the Yokohama acquisition to expand business with large corporate names.

The banking losses were offset by a profit of almost £1m on asset management and £1.2m on securities trading. There was a further loss of £80,000 in other activities, mainly property development which has now been discontinued.

The extraordinary losses covered the closure costs of the market-making and property development businesses.

Despite the loss, the group

made a transfer to inner reserves, but the final dividend was halved to 0.55p from 1.3p. Mr Bell said Guinness Mahon's capital position was strong.

Mr Ozawa said the Bank of Yokohama's aim in acquiring Guinness Mahon had been to provide clients with services in the UK and this was being achieved. More than 100 business transactions had been handled by the two banks.

The Bank of Yokohama's backing had also enabled Guinness Mahon to be a leading underwriter in the UK privatisations of water, electricity and steel.

Mr Bell said the results had deliberately set out not to "varnish the figures." Steps had been taken to control costs; salaries had not been increased this year and staff levels were being reduced.

Despite the downturn, some parts of the group were still expanding, such as corporate finance and asset management which had created links with firms abroad. Management had been strengthened and he was confident that the group would remain an expanding force in investment banking.

Lex, Page 22

Carlsberg profits advance to DKr1.14bn

By Hilary Barnes in Copenhagen

CARLSBERG, the Danish brewing group, yesterday reported a small increase in pre-tax profits for the year to end-September, from DKr1.05bn (€184m) to DKr1.14bn. The group said, however, that this year's appreciation of the Danish krone meant the results did not fully reflect the progress of its international operations.

Sales were up from DKr14.46bn to DKr14.68bn and net profits from DKr632m to DKr719m.

An unchanged 15 per cent dividend was proposed, but following a similar issue last year, earnings per share increased from DKr63 to DKr68.

Some 72 per cent of the group's sales of the Carlsberg and Tuborg brand name beers are made outside Denmark. With the exception of the Union Cerveceria Brewery in Spain, all companies outside Denmark made positive progress, especially in Hong Kong, Ireland, Malaysia and the Scandinavian countries, according to the preliminary statement.

Group employment continued to fall, declining from 14,141 in 1988-89 to 12,182 last year, chiefly as a result of streamlining the labour force in the Danish operation, where the workforce declined from 4,700 in 1985 to 2,800 last year.

Enimont holders name directors

SHAREHOLDERS of Enimont yesterday appointed a temporary new board of directors, to remain in effect until the company's 1990 results are approved by shareholders next spring, AP-DJ reports.

The directors' mandate is shorter than the usual three-year term to permit the appointment of permanent directors following last week's landmark decision to nationalise the chemical group.

The new board was appointed on the recommendation of ENI, the state energy group.

Japan's trust banks' earnings fall

By Our Financial Staff

JAPAN'S trust banks yesterday announced large declines in their first-half earnings and slashed their projections for the full year to reflect the effect of Japan's high interest rates and weak stock market on the industry.

The poor results had been expected, but they revealed the deepening impact of the Bank of Japan's tight monetary policy on the seven trust banks.

The Bank of Japan pushed market interest rates higher without relief throughout the first half, ultimately putting a new floor under them by raising the discount rate to 6 per cent from 5.25 per cent in late August. Consumer yields rose faster than loan rates as a result of the tightening, squeezing profits across the banking sector.

The trust banks also cited the sagging stock market as

JAPANESE TRUST BANKS (¥ bn)			
First half ended Sept 30	Pre-tax profit	Operating revenue	SES ratio
Sanbomei	42.2	24.1	2.5
Mitsubishi	47.5	21.5	2.5
Industrial Bank of Japan	23.7	21.5	2.1
Yamato	31.0	20.6	2.5
Toyo	22.9	24.1	2.1
Chuo	11.4	9.2	7.4
Nippon	4.5	4.5	11.7

cutting into their revenue from equity offering-related business as a number of Japanese companies suspended offering new equity during the six-month period.

Operating revenues, equivalent to sales at a general corporation, also suffered declines ranging from 18.0 per cent to 47.7 per cent on a year-to-year basis, they said.

Despite the business downturn, however, most of the seven banks still managed to comply with capital adequacy

standards set by the Bank for International Settlements.

The BIS rules require internationally active banks to have capital equivalent to 8 per cent of risk-weighted assets by March 1993.

Rising interest rates also slashed unconsolidated pre-tax profits at Japan's six leading consumer credit companies in the first half of the fiscal year, ended September 30, according to earnings reports which were released yesterday.

Orient, the largest of the six,

suffered the first drop in pre-tax profits since it was listed in November 1974, citing the increased cost of fund-raising due to higher interest rates.

Pre-tax profits at Orient fell by 35.2 per cent from a year earlier to ¥11.5bn (€30.5m).

Nippon Shuppan, another of the six, reported that its unconsolidated pre-tax profits plunged 52.8 per cent to ¥13.1bn in the fiscal first-half ended September 30 compared with ¥13.14bn the year before.

Net profits fell to ¥3.5bn, a 31.9 per cent drop from ¥5.15bn the year before. Pre-share net dropped to ¥11.59 from ¥16.89.

Higher interest burdens also pushed down pre-tax profits at other companies, which forced them to disburse more on interest rate payments.

For the full fiscal year ending on March 31, the six companies expect an average 40 per cent fall in pre-tax profits.

FN shares leap on prospect of rescue deal

By Lucy Kellaway in Brussels

SHARES in Fabrique Nationale Herstal, the near-bankrupt Belgian arms maker, surged 11 per cent to BF128 yesterday as the outlines of a possible rescue deal for the company became clearer.

Most of the company's shareholders have reached an agreement in principle that is expected to save the company from threatened bankruptcy. However, the deal is dependent on an offer for the bulk of FN's industrial interests from Groupement Industriel des Armes Terrestres (Giat), a French arms company.

Giat has until Friday to present a full offer to all parties at a meeting in Liège which is expected to bring the long-drawn-out struggle to save FN to a successful conclusion.

La Générale, FN's richest and largest shareholder with 76 per cent of the company, has agreed to set up a fund to cover the considerable redundancy costs at the Liège plant,

into which it will inject BF1.1bn (€138m).

FN now employs about 5,000 people, about a third of whom are likely to be laid off as a result of the complex rescue plan.

La Générale is also to write off a BF1.5bn loan extended to FN last summer to prevent it from immediate bankruptcy. In addition, FN's shareholders have also agreed to grant a further BF1.2bn to tide the company over until Giat takes it

over at the beginning of next year.

The remaining problems concern an agreement between Giat and FN's workers, who are concerned at possible further job losses as a result of the deal. Giat was yesterday believed to have given them an assurance that Herstal would remain a focal point for making light arms.

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Statoil may establish investment portfolio

By Karen Fosell in Oslo

STATOIL, the Norwegian state oil company, is seeking permission from its owner to invest in businesses outside its petroleum activities, according to Mr Jan Erik Langangen, the board chairman.

The move may signal a step closer to forcing an official debate on the much-discussed question of part-privatisation of the company.

This would bring Statoil in line with Norsk Hydro, Norway's largest publicly-quoted company, in which the state holds a 51 per cent stake.

But part-privatisation may also hinge on changes being made by the Storting (Norway's parliament) to Statoil's articles of association.

Last week Norwegian analysts

estimated the value of Statoil to be in the range of NKr100bn (€17.7bn) to NKr115bn.

Norsk Hydro is valued at NKr100bn and Saga Petroleum, Norway's biggest independent oil company, is put at NKr14bn.

The latter two are stock listed companies. Before returning to office at the start of this month, the Labour party said that it was considering broadening Statoil's role by funneling the company's revenue into other Norwegian businesses and industry.

Mr Finn Kristiansen, the minister of petroleum and energy, sought a response from the company on the Labour proposal, which Statoil addressed at a board meeting last week.

Statoil would not be drawn on the details of how it would establish an investment portfolio.

However it said that investments would have to be made on a purely commercial basis, with scope for a reasonable commercial return, quelling fears by the opposition Conservative party that Statoil's role would turn into that of a rescue operation.

In Article I of the company's Articles of Association it is stipulated that the corporate purpose of Statoil is to carry out exploration, production, transportation, refining and marketing of petroleum and petroleum-derived products, as well as other activities which are "reasonably related."

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This announcement appears as a matter of record only.

November, 1990

OIL
INSURANCE
LIMITED

US \$700,000,000
Financing Facility

Arranger

BARCLAYS SYNDICATIONS

Underwriters

Barclays Bank PLC

Rabobank Nederland, London Branch

The Dai-ichi Kangyo Bank, Limited

Senior Lead Managers

Barclays Bank PLC

Rabobank Nederland, London Branch

The Dai-ichi Kangyo Bank, Limited

Lead Managers

Generale Bank, Brussels

Crédit Lyonnais

Amsterdam-Rotterdam Bank N.V.

Union Bank of Switzerland

Managers

National Westminster Bank PLC

Citibank, N.A.

NCNB National Bank, London Branch

Banque Bruxelles Lambert sa

Morgan Guaranty Trust Company of New York

Royal Bank of Canada

Texas Commerce Bank National Association

Co-Managers

Arab Bank PLC, London Branch

N M Rothschild & Sons Limited

The Sumitomo Bank, Limited

The Chase Manhattan Bank, N.A.

The First National Bank of Chicago

Saudi American Bank, London Branch

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Barclays Bank PLC

BARCLAYS

This announcement appears as a matter of record only.

Asda Finance Limited

£73,000,000

10¾ per cent. Convertible Capital Bonds 2005

guaranteed on a subordinated basis by

ASDA GROUP
PLC

and convertible into 2 per cent. Exchangeable Redeemable Preference Shares in the Issuer, which will be guaranteed on a subordinated basis by, and exchangeable for Ordinary Shares in, the Guarantor.

S.G. Warburg Securities

Cazenove & Co.

Credit Suisse First Boston Limited

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Salomon Brothers International Limited

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NatWest Capital Markets Limited

Nomura International

Swiss Bank Corporation

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October 1990

INTERNATIONAL COMPANIES AND FINANCE

Singapore Land buys complex for S\$201.7m

By Joyce Quek in Singapore

SINGAPORE LAND, the state-owned real estate company, is making two acquisitions worth S\$201.7m (US\$115.7m) to gain control of the country's largest shopping complex and a first class hotel.

In return, the vendors will use the proceeds to subscribe for 100,000 new shares in Singapore's largest listed industrial corporation (UIC), a diversified conglomerate.

At S\$2 a share, the sellers, led by Finnegan Investments Limited (FIL), controlled by Indonesian tycoon Mr. Iden Sidi, will be paying a hefty premium to UIC's day's suspension price of S\$1.35 paid to UIC chairman Mr. Lee Kim Yew when he sold his UIC stake of 25.32m shares last week.

Mr. Lee, brother of Singapore's long-serving premier, Mr. Lee Kuan Yew, remains chairman. By acquiring 50m shares and S\$17.48m worth of convertible unsecured loan stock in Marina Centre Holdings (MCH) at S\$1.12m and S\$17.48m respectively, Singland raises its 44.7 per cent stake to 63.8 per cent.

MCH owns the Marina Square shopping mall and an office development, as well as half of the Oriental Singapore, Pan Pacific and Marina Mandarin hotels.

Until this year, MCH has been in the red, which may explain the 11.7 per cent discount in the purchase price to its estimated net tangible asset value.

Finnegan will also sell 39.6m shares for S\$47.5m and S\$24.78m of convertible unsecured loan stock in Marina Bay Hotel a 17.5 per cent premium over the net tangible asset value.

The acquisitions are in line with Singland's long-term strategy of focusing on property development and investment activities in Singapore and are not expected to materially affect the net profits, earnings and asset values of UIC and Singland.

The purchase, to be financed by internal resources and bank borrowings, increases the worth of Singland, UIC's S\$2.65bn prize in the region's biggest takeover bid.

The combined group's property portfolio includes 3m sq ft of the choicest office space in the city and business district, including the John Portman-designed Gateway office blocks, the upmarket Arcadia apartments and holdings in hotels in Thailand, China and the US.

Consumer confidence has dropped about 30 per cent in the past few months as fears about recession and higher inflation took hold.

A recent report from the First National Bank of Chicago, entitled Saddam Hussein: The Grinch Who Stole Christmas, says, "The inflationary consequences of higher oil prices, coupled with slower income growth, will squeeze Christmas spending in the fourth quarter."

In turn, the dearth of Christmas consumer spending will definitely send the economy into decline, according to First Chicago economist Mr. Kemble Stokes.

With domestic consumption accounting for two-thirds of the US GNP, the Federal Reserve is watching the start of retailing's biggest season closely and could decide to ease interest rates once more before Christmas if demand is badly sagging, says Mr. David Hale, chief economist at Kemper Financial Services in Chicago.

Mr. Buldak says Sears expects general merchandise sales for the industry as a whole to rise only 3.5 per cent in the fourth quarter, compared with an increase of 4.2 per cent in same corresponding last year.

The first trick for retailers in this less-than-jolly season is to lure the customer into the store. Sears and Minneapolis-based Dayton Hudson, one of the top five retailers in the US, have devised gimmicks to attract customers.

They both offered a special game with plush prizes - including foreign travel packages and big shopping bonuses - for customers who arrived early at their stores last Friday, officially the first day of the Christmas shopping season.

American retailers prepare for a gloomy Christmas

Across the country, shoppers are cutting back on their seasonal shopping lists, writes Barbara Durr

THE US Christmas shopping season has begun, but, with the possibility of a war in the Gulf and a recession looming, American retailers are hardly brimming with holiday cheer.

Chicago-based Sears, the largest US retailer, is braced for a tough season. It went into the fourth quarter with "very prudent" inventories, says Mr. Jerry Buldak, company spokesman.

Its precaution over inventories reflects a national trend as retailers anticipate reduced consumer spending.

Christmas usually accounts for some 30 per cent of sales, but up to 50 per cent of profits for retailers. Retailers, however, are so gloom about this Christmas they have ordered less gift wrapping paper than at any time in the past nine years, according to Mr. Peter Appert, a retail analyst at C.J. Lawrence, Morgan Grenfell in New York.

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This offer is being pushed harder in its Christmas TV advertising campaign. Sears has been plagued by troubles in its retailing division this year. The difficulties stem partly from its dependence on high price durable goods, for which sales have been down.

"Christmas could be awful for Sears, because they are already skating so close to the edge," says Prof. Shmuel Banerji at University of Chicago's Graduate School of Business.

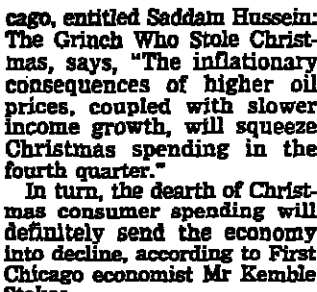
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Other retail industry analysts believe a shake-up could come in the new year. Sears has already announced a plan to reduce non-sales staff in its retail division early in 1991.

Dayton Hudson's Mr. Watson says he has not yet seen evidence of a disaster brewing for this Christmas. Measuring November sales so far, "it's not for slitting your wrists," he said. But that assessment hardly rings with optimism.

Dayton Hudson, which has performed better than many of its competitors this year, says it sees consumers buying the traditional products such as dress shirts and ties for men, bathrobes and nighties. Frivolous buys are out this year.

But in its up-market department store chains, including Marshall Field in the Chicago area, Dayton Hudson hopes to spur bigger spending in the 300,000 visitors to the company's lush, hand-crafted animated exhibits of fairy tales and Christmas scenes in store auditoriums and windows. Shoppers are, however, expected to bargain hunt this year and it may take more than a few fairy tales to detach them from reality.



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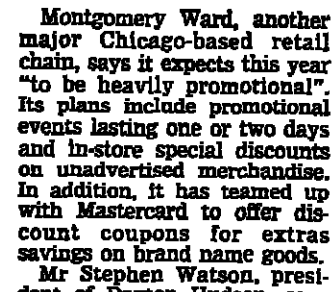
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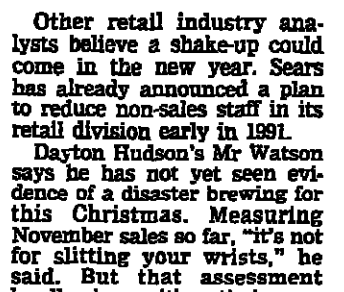
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Westpac Banking Corporation

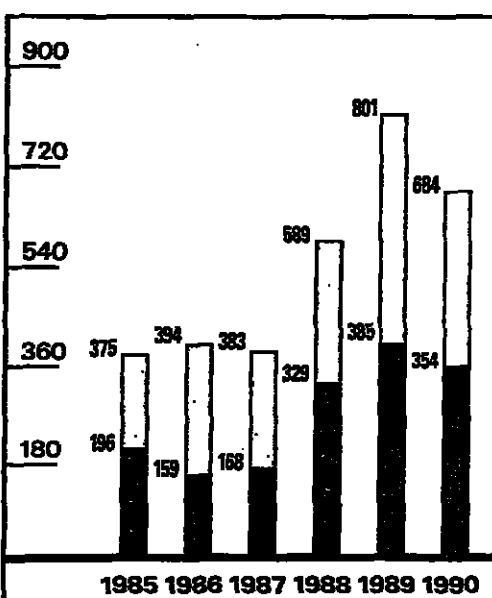
GROUP PERFORMANCE

(Year ended 30 September 1990)

Operating Profit after Tax and Minorities (including abnormal item of A\$198 million)	(A\$684 million)	£301 million
Total Dividend per Ordinary Share (fully franked)	(Aust. cents 52.5)	23.1 pence
Earnings per Ordinary Share	(Aust. cents 61.5)	27.1 pence
Net Tangible Assets per Ordinary Share	(A\$5.80)	£2.55
Group Total Assets	(A\$107 billion)	£47 billion
Proprietors' (Shareholders') Equity	(A\$6.85 billion)	£3.02 billion
Risk Asset Capital Ratio (Reserve Bank of Australia guideline of 8%)	9.9%	

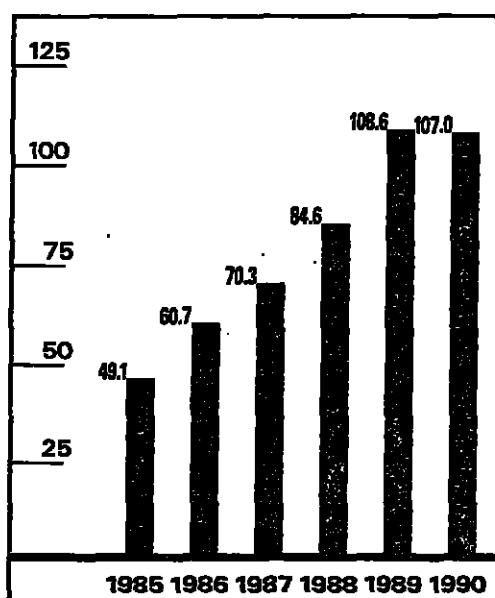
The figures above have been converted into GBP at the rate of AUD1 = GBP 0.4403.

OPERATING PROFIT (A\$ MILLION)
after income tax and minorities

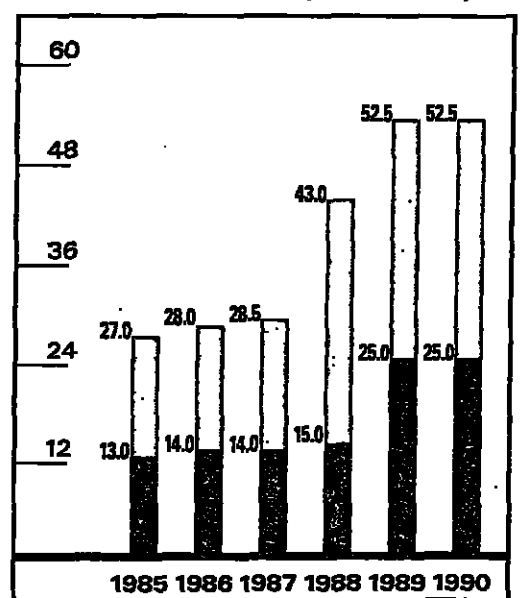


Figures for 1989 have been adjusted for a change in accounting policy for extraordinary items.

GROUP ASSETS (A\$ BILLION)



DIVIDENDS PER
ORDINARY SHARE (AUST. CENTS)



Philips in US joint car equipment venture

By Ronald van de Krol in Amsterdam

PHILIPS, the Dutch electronics group, and Acustar, a car-components producer owned by Chrysler of the US, are to set up a joint venture to sell radios, sound systems and other forms of in-car entertainment to car manufacturers worldwide.

The venture, to be called Philips and Acustar Antelelectronics, will be 51 per cent owned by Philips' German-based subsidiary, Philips Car Stereo International.

The new company will design and sell car electronic products such as radios and tape decks. It will also develop other car electronics such as video equipment, vehicle navigation systems and trip com-

puters. The deal gives Philips access to the US vehicle market for the first time. Acustar, on the other hand, hopes to increase its global presence through Philips' experience in Europe.

The new company - which was announced in February - is Philips' third international joint venture in car electronics. Last year, it set up ventures with Nam Sung of South Korea and Gold Peak of Hong Kong.

Philips, with manufacturing plants in Germany, France, the Netherlands and Singapore, sells more than 3.5m car radios each year. Acustar produces more than 1.5m car radios per year at its factory in Huntsville, Alabama.

Boise Cascade, the large-US paper and pulp group, yesterday announced that it expected fourth-quarter earnings to drop to "close to breakeven," due partly to weak markets, higher interest bills and expansion costs.

Boise has been going through a costly expansion and modernisation programme in recent years but has been hit hard by the softening of the paper market, leading to periodic rumours that a bid might be launched for the company.

Its third-quarter net income dropped 78 per cent to \$13.9m, from \$62.8m, and in the fourth quarter of last year it made \$51.8m.

The company said weakening market conditions for coated white papers, market pulp and corrugated containers and continued costs involved in the expansion and modernisation of the company's pulp and paper mills in Rumford, Maine, and International Falls, Minnesota, contributed to this year's expected fourth-quarter results.

Boise said the performance of its office products business should be relatively unchanged from the third quarter.

Unicorp Canada runs into delays over restructuring

By Robert Gibbons in Montreal

THE restructuring of Unicorp Canada, a management company built by financier Mr. George Mann, has run into serious delay. The changes are being managed by the Edper group, owned by the Peter and Edward Broadman interests of Toronto.

Edper and Unicorp Canada had proposed retaining the latter's 50 per cent holding in Inter-Union Energy, an integrated energy company, and selling the non-energy assets.

The non-energy assets are grouped in 73 per cent-owned Unicorp American, of New York, and include control of the profitable Lincoln Savings Bank of New York.

Unicorp Canada was to be recapitalised, said Mr. James Leech, president, after which Edper could take control.

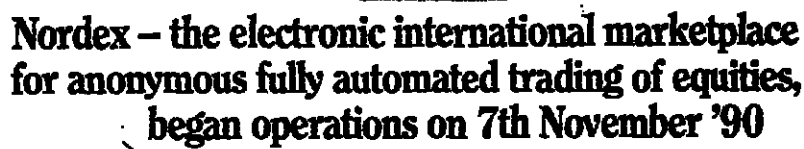
Unicorp Canada has not been able to sell Lincoln Savings nor, alternatively, distribute its Unicorp American shares to its own stockholders because of Canada-US legal problems, he said.

Unicorp Canada will try to sell the Unicorp American shares through an investment banker over the next 60 days.

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FINANCIAL TIMES TUESDAY NOVEMBER 27 1990

INTERNATIONAL CAPITAL MARKETS

Treasuries make modest gains after Gulf chill

By Patrick Harverton in New York and Deborah Hargreaves in London

BOND prices recovered well in steady afternoon trading yesterday to end with modest gains after an unexpected intensification in the war of words over the Gulf crisis had earlier sent a chill through the market.

At the close the benchmark 30-year Treasury issue was higher at 108 1/2, yielding 6.52 per cent. At the short end prices were relatively undisturbed, with the two-year bond ending at 107 1/2, to yield 7.51 per cent.

The initial fall in the market had been due to President Bush's asking the UN to approve a resolution sanctioning military action if Iraq is not out of Kuwait by January 1 1991.

BENCHMARK GOVERNMENT BONDS

Coupon	Rate	Price	Change	Yield	Week	Month
UK GILTS	13.000	108.28	+4.22	11.08	11.35	11.73
US TREASURY	8.000	107.18	+0.27	6.52	6.85	6.94
JAPAN	4.000	107.00	+0.02	7.44	7.55	7.52
GERMANY	8.000	101.00	+0.00	8.51	8.89	8.97
FRANCE	8.000	101.00	+0.00	8.51	8.89	8.97
NETHERLANDS	8.000	101.00	+0.00	8.51	8.89	8.97
AUSTRALIA	8.000	101.00	+0.00	8.51	8.89	8.97
BELGIUM	8.000	101.00	+0.00	8.51	8.89	8.97

London closing. *Denotes New York closing. Yields: Local market standard. Prices: US, UK in 32nds, others in decimal. Technical Data/ATLAS Price Source

ported by fears of changes in the rules to stock lending which have sent the lenders scrambling to hedge their positions. Prices have been bid by activity in the futures market and dealers do not report much retail buying. The cash market has moved up so quickly that it has been difficult for individual investors to cash in on the rally.

A long benchmark bond which matures in 2007/07 rose by a full point to 108 1/2 to offer a yield of 6.52 per cent.

In addition, the issue which is used as a benchmark by UK companies - a gilt with a 9 per cent coupon maturing in 2008 - saw its yield drop below 10.5 per cent.

Dealers believe there could be some consolidation after the leadership election today. Most of the political and economic issues have already factored into current prices, they say.

GOVERNMENT BONDS

attracted buyers to the market and bond values began to recover as the oil price backed off from its morning highs. There was also a re-assessment of the implications of the deadline for Iraq's withdrawal with the Bush administration officials implying that the January 1 deadline was flexible.

After a two-day absence the Federal Reserve was in the market again, arranging three-day system repurchase agreements. The Fed intervened when Fed funds were trading at 7 1/2 per cent. By the close Fed funds had firmed slightly to 7 3/4.

Japan's market in advance of today's auction and on the back of the 0.2 per cent cut in the long-term prime rate to 8.1 per cent. Bond investors are trying to convince themselves that official interest rates are now unlikely to go higher.

In Tokyo, the yield on the key 10-year bond fell as low as 7.29 per cent, but higher oil prices and further news about the Gulf pushed the yield higher to 7.38 per cent in London trading.

The Japanese government's auction today is likely to produce a bond with a 6.9 per cent coupon in an issue of about ¥600bn to ¥700bn of bonds.

THE BELGIAN market is expected to tread water this week before the government goes ahead with its regular auction of bonds on Thursday.

The auction is likely to produce a bond with a 10 per cent coupon in a smaller issue than usual since the government's funding requirements for the year have almost been met.

The partnership struck between labour unions and employers last week to limit wage rises in this year's bargaining round to 4 per cent, a percentage point above the rate of inflation cheered the market last week and boosted the confidence of international and domestic investors. But at an expected rate of 4.2 per cent this year, inflation is looking higher than had been forecast.

The price of the benchmark 10-year coupon is currently yielding 9.97 per cent. The Financial Times today adds Belgian bond prices to its table of government bonds.

THE UK MARKET

for gilt-edged securities surged ahead yesterday, adding almost a full point to prices for long-dated bonds. Gilt companies to be bought by the next leader of the Conservative party will be more likely to defeat Labour at the next election.

On top of the political pressure, the market is still sup-

ported by fears of changes in the rules to stock lending which have sent the lenders scrambling to hedge their positions. Prices have been bid by activity in the futures market and dealers do not report much retail buying. The cash market has moved up so quickly that it has been difficult for individual investors to cash in on the rally.

A long benchmark bond which matures in 2007/07 rose by a full point to 108 1/2 to offer a yield of 6.52 per cent.

In addition, the issue which is used as a benchmark by UK companies - a gilt with a 9 per cent coupon maturing in 2008 - saw its yield drop below 10.5 per cent.

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FAIRBANKS INTERNATIONAL BOND SERVICE

Bond										Change prices on November 1990									
Issue	Face	Rate	Yield	Price	Change	Yield	Week	Month	Year	Issue	Face	Rate	Yield	Price	Change	Yield	Week	Month	Year
U.S. BELLAS STRAIGHTS																			
ALBERTA PROVINCIAL 1989	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 1990	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 1991	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 1992	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 1993	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 1994	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 1995	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 1996	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 1997	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 1998	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 1999	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2000	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2001	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2002	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2003	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2004	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2005	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2006	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2007	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2008	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2009	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2010	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2011	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2012	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2013	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2014	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2015	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2016	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2017	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2018	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2019	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2020	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2021	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2022	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2023	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2024	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2025	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2026	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2027	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2028	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2029	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2030	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2031	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2032	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2033	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2034	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2035	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2036	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2037	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2038	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2039	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2040	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2041	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2042	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2043	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2044	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2045	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2046	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2047	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2048	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2049	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2050	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2051	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2052	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2053	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2054	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2055	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2056	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2057	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2058	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2059	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2060	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2061	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2062	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2063	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2064	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2065	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2066	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2067	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2068	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2069	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2070	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2071	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2072	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2073	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2074	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2075	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2076	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2077	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2078	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2079	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2080	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2081	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2082	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2083	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2084	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2085	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2086	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2087	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2088	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2089	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2090	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2091	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2092	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2093	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2094	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2095	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2096	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2097	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2098	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2099	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2100	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2101	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2102	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2103	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98	ALBERTA PROVINCIAL 2104	100	8 1/2	8.55	108.28	+4.22	11.08	11.35	11.73	11.98
ALBERTA PROVINCIAL 2105																			

1st January 1991 We are there.

USA and Canada:
105 companies are in
the heart of the world's
leading economic power.

Nearly 1,000 companies
located throughout
Europe.

50 companies
are contributing
to the economic
expansion of Asia.

80 companies
are taking part in the
industrial development
of Latin America.

60 companies
are participating in the
development
of the African continent.

30 companies
are in one
of the most dynamic
areas in the world.

When 1991 begins, we'll be in all continents. In more than 100 countries. Actually, we've been in many of these countries for so long, we're part of their history. But our name is relatively unknown. This is despite the fact that we're the world's first industrial group for communication systems. An international leader in energy, transport

and electrical engineering services. A group with sales of £14.4 billion, making us one of the world's largest industrial groups. A group that daily improves the lives of millions of people throughout the world. So on January 1st we'll have a new name: CGE will become Alcatel Alsthom.

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UK COMPANY NEWS

Northumbrian Water makes £23m but warns of environmental cost rises

By Andrew Hill

THE GATHERING pace of environmental regulation could lead to "significant" cost increases at Northumbrian Water, and higher water bills for the former water authority's customers.

Northumbrian, smallest of the 10 privatised water companies, warned that improvements sought by the National Rivers Authority were tougher than the company had envisaged at the time of its flotation last December.

The group announced pre-tax profits of £23.1m in the six months to September 30 and declared an interim dividend of 6.2p - an increase of 16 per cent compared with a nominal interim dividend in 1989-90.

Mr David Cranston, Northumbrian's finance director, said the board had taken account of the flotation yield of 9.2p at Northern Electric, the local electricity company, when setting its dividend. On the basis of the declared interim dividend, fully-paid Northumbrian shares were on a yield of about 7 per cent at the start of trading yesterday.

The group's share price, which rose on news of the interim payment, fell back in later trading to close 5p lower at 274p.

In the first six months of 1989-90, Northumbrian made £3.8m before tax, or £36.8m assuming the industry's capital restructuring had taken place at the beginning of April 1989.

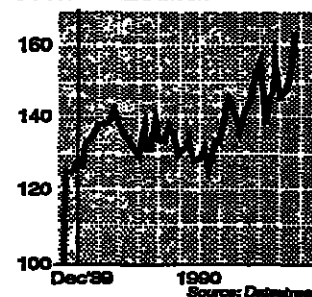
Northumbrian's turnover in the six-month period was £28.2m (£73.1m) and earnings per share stood at 6.2p.

But the increased cost of regulation in the industry accounted for more than £4m of the £17.5m increase in the group's operating costs in the first half of 1989-90.

Costs advanced from £50.3m to £68.1m.

Sir Michael Straker, North-

Northumbrian Water
Share price relative to the FT-A All-Share Index



umbrian's chairman, said the company was particularly concerned about proposals on river quality contained in an NRA report which was submitted to the industry in July.

"The NRA seems to be totally uninterested in the cost of the standards they are

demanding," said Sir Michael. He said customers would be "screaming and squealing" at the cost of new anti-pollution standards, which would probably be passed through to consumers in higher water bills.

Northumbrian is also concerned because its K factor - the rate at which it can increase its annual water charges above inflation - is the same for each of the next nine years, despite the need to pay for early compliance with new regulations. The director general of water services, the industry's economic regulator, can alter K factors after five years.

"The nearest and the most secure way of discussing these new obligations would be for the director general to seek reasonable improvements to coincide with periodic reviews [of the K factor]," said Mr Cranston yesterday.

Crucial day for Brent Walker's refinancing

By Maggie Urry

BRENT WALKER, the highly-gearred leisure group, faces a crucial day as its £103.8m convertible bond issue closes today.

Payments from underwriters and places of the issue are due. If less than \$98m turns up the bankers can pull out of a refinancing agreement, which allows the group not to make any capital repayments on its debt (totalling £1.4bn) until the end of 1991.

Birdseye Walk, the family trust company of Mr George Walker, the group's chairman and chief executive, is due to subscribe £27.3m of the issue. Last week Birdseye Walk admitted that it had failed to meet the deadline to pay £17.3m under the clawback provision of the bond issue, but said it would have the finance by today.

Burmah makes further effort to discredit Foseco earnings

By Richard Gourlay

BURMAH CASTROL, the UK lubricants, fuels and chemicals group, yesterday made a further effort to discredit the earnings record of Foseco, the specialist chemicals group which it has offered to buy.

In a circular sent to Foseco shareholders, Mr Lawrence Urquhart, Burmah's chairman, said the 27p offer represented good value at 11.5 times earnings based on pre-tax profits for 1990 of £36.3m, after stripping out exceptional credits.

In response, Foseco stood by its 1990 profits forecast of £40.5m, after the netting back in of the exceptional items, and claimed it had said enough to see off the Burmah bid.

With the first acceptance date approaching on Thursday, some analysts said the Burmah bid had entered the territory of an argument over price.

Institutional shareholders would be aware that since Burmah launched its bid on Octo-

ber 15, the London market had risen over 3 per cent and would be looking for a sweetened offer.

On the other hand, by holding out for a higher price they would risk losing an offer they might be unlikely to see again once the market had a clearer picture of 1991 trading conditions and likely profits.

Yesterday Burmah Castrol received shareholder approval for the bid, which places a value of £236.5m on Foseco, and notification from the Department of Trade and Industry that the bid would not be referred to the Monopolies and Mergers Commission.

In its latest circular Burmah pointed to Foseco's pre-tax profits fall of £10m from the 1988 level of £46.2m and said there was nothing in the defence document to support an argument that the specialist

chemical company's profits record would improve.

Foseco rejected this. "The foundries have been positioned for growth in niche markets while construction and mining chemicals are repositioned into higher margin products," a spokesman said. "That is the reason Burmah wants to buy Foseco."

Analysts agree it is difficult to arrive at a valuation of Foseco when its profits are falling, business in crucial Saudi Arabian and US markets is uncertain and the takeover market has seen few deals recently with which to make a comparison.

Foseco's worth was to a large extent dependent on assumptions about the 1991 profits at a time when chemicals companies are being badly squeezed and analysts are shaving forecasts, they said. Foseco has declined to make a 1991 profits forecast.

Wagon expands automotive products side

By Paul Cheeswright, Midlands Correspondent

Wagon Industrial, the Telford-based engineering group, is expanding its automotive products business by establishing a joint venture company, called Effen Rose, with Tri-Wall, a Tokyo cardboard manufacturer half-owned by Honshu Paper.

In a Wagon factory at either Telford or Brownhills, Effen Rose will start operations next February making car roof linings based on technology licensed from Tri-Wall. The technology was developed 10 years ago by Japanese cardboard companies and Nissan, the Japanese motor manufacturer, as an alternative to vinyl.

Tri-Wall's liaison with Wagon provides further evidence of the move into the European automotive market by Japanese component manufacturers.

The initial investment by Wagon and Tri-Wall is £750,000 and employment at the Effen Rose plant will eventually rise to 36.

Barclays calls in receiver at Arley

By David Owen

ADMINISTRATIVE receivers were appointed yesterday at Arley Holdings, the maker of photographic and audiovisual equipment which saw its shares suspended last week at 6p.

Joint receiver Mr Philip Baldwin, of Price Waterhouse, attributed the company's demise principally to its £11m debt load. "The group has found itself unable to service this debt burden during 1990," he said.

Mr Baldwin was "reasonably confident" that the majority of the group's businesses would be saleable as going concerns, but said there was unlikely to be any significant return to shareholders. "Arley's market capitalisation at 6p is only £900,000 versus shareholders' funds of £2m," he pointed out.

With businesses including Martin & Field and Neco Marine, Arley pursued an expansionary path in the late-1980s under Mr John Ferguson, chairman and chief executive.

Purchases included the acquisition in August 1988 of both Cine Screens and Nasa Marine for about £9.44m in cash and shares.

In April the group reported that pre-tax profits for 1989 had dropped £181,000 to £288,000 on turnover ahead sharply to £20.89m (£22.78m). The figures took into account a £286,000 rise in interest charges to £1.17m. Over the past 12 months the shares have slumped from 78p.

Mr Robert Davenport of Hill Samuel, Arley's financial adviser, described the receivership as "disappointing".

The group was "almost home

and dry" on a rescue package involving a top venture capital company, he said. "We tried to convince Barclays, the company's banker, of the seriousness of the approach, but we were unsuccessful."

Mr Baldwin said: "The rescue package did not seem capable of being consummated within a time that would enable the group to pay its way within existing banking facilities." Barclays declined to comment on the situation.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Cropper (James) -int	0.975	Jan 11	0.975	-	2.7
Fairline Boats -fin	13.85	Jan 25	12	21	18.5
Guinness Mahon -fin	0.85	Feb 18	1.3	1.45	2.1
Lees (John J) -int	0.75	Jan 18	0.75	-	2
Merchant Mase S -int	nil	-	1	-	1
Merrydown Wine S -int	1	Jan 17	0.89	-	6.22
Numbrian Water -int	6.2	Mar 4	-	-	10.69
Property Partner -int	2.45	Jan 16	2.25	-	6.35
Scott & Mear Int -int	1.2	Jan 17	1.2	-	3.48
Vibroplast -int	1.22	Mar 1	1.22	-	3.5

Dividends shown pence per share net except where otherwise stated. "Equivalent after allowing for scrip issue. *On capital increased by rights and/or acquisition issues. GUSM stock.

Surge in exports helps Fairline up 16% to £4.8m

By Richard Gourlay

FAIRLINE BOATS, the leisure power boat business, yesterday weathered a downturn in the UK economy and gathering storm clouds in the Gulf to report record profits for the year to September 30.

Boosted by a surge in exports, pre-tax profits rose 16 per cent to £4.8m on turnover up 28 per cent at £39.03m. Earnings advanced to 88.6p (80.1p) per share.

The board recommended a 13.85p final dividend, giving a total for the year of 21p, up 13.5 per cent on the year.

The market greeted the announcement with a 20p rise on the day to a close of 53p.

Mr Sam Newington, chairman, said that sales in the second half had accelerated markedly and that demand had remained firm for boats of more than 30 ft which cost at least £75,000.

Profits in the second half were 40 per cent higher than the first half and 21 per cent higher than the same period last year.

However, the company faced increased competition in

smaller boats, especially from US manufacturers which were benefiting worldwide from the weakness of the dollar. The company had reduced production of its smallest boats.

However, the vast majority of sales came from the more expensive sector of the market. Mr Newington said the company was doubling production of these larger boats.

Fairline exports 60 per cent of its production and enjoyed a 62 per cent increase in direct sales abroad during the year. While the UK economy was moving into recession, foreign markets had remained buoyant, he said.

During the year the company paid £1.8m for land in Oundle, Northamptonshire, where it is building a factory in which to build larger boats.

As a result, net cash at the year-end fell to from £5.1m to £4.1m.

The current year had started reasonably well. Although the volume of deposits had fallen, the quality of firm orders had improved with relatively more demand for larger boats.

Merrydown up 14% as cider sales advance

By Philip Rawstone

Continued growth in cider sales during the summer pushed first half pre-tax profits at Merrydown Wine, the USM-owned cider, wine and health foods group, 14 per cent higher to £1.63m.

Turnover rose 12 per cent from £7.55m to £8.45m during the six months ended September 30 as record levels of advertising and product innovation stimulated demand throughout the cider market. Earnings per share were 14 per cent higher at 10.41p (9.15p). An interim dividend of 1p (0.9p) is declared.

Mr Roy Hooper, chairman, said that prospects for the full year would depend, as always, on the success of pre-Christmas sales and the level of post-Christmas restocking.

Cider demand in the take-home trade was buoyant and there was some expansion in the on-premises trade, although the new distribution agreement with Showers was not expected to realise its full potential for another two years.



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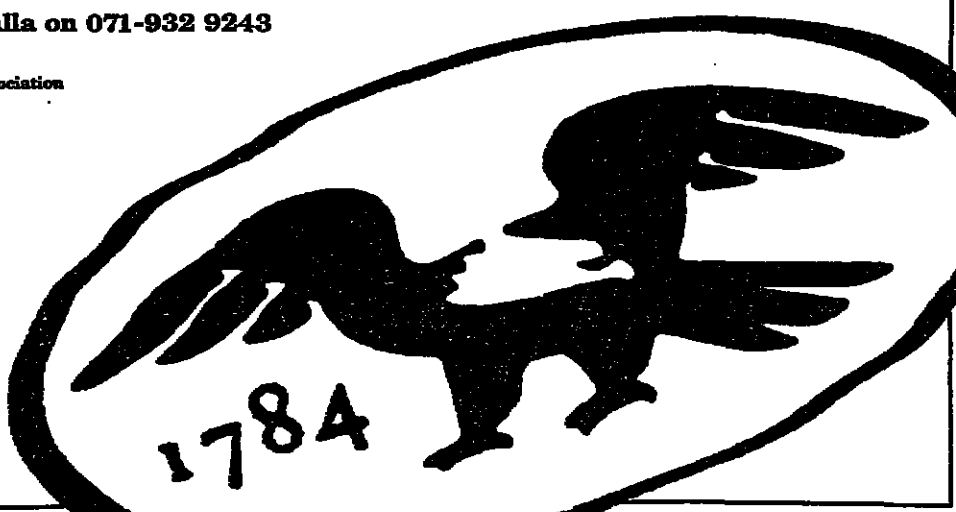
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This major FT annual event will bring together a most distinguished panel of speakers to look at the gathering pace of deregulation in the world's telecom markets and the new opportunities for expansion. Dr. Oscar Manetti, Academician Professor Yuri Gulyaev, Mr Hideo Suetatsu, Mr Gyula Farkas and Mr Kenneth Dudgeon will be among the speakers who will be leading the debate. A major feature of the conference will be a forum reviewing how international telecommunications markets can be made more competitive with contributions from Ambassador Bradley P. Holmes, Professor Henry Ergas and Mr David Tudge.

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Six years after privatising its state-owned telephone company, Britain is gearing up for a far-reaching review of telecommunications policy. This FT conference is timed in the midst of the deregulation review. Mr John Redwood MP, Minister of State for Corporate Affairs will give the opening address to the meeting. Other speakers include Mr John Holt, Mr Malcolm Argent, CBE and Mr Stephen E. Andrews.

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00062 00174 00233 00291 00473 00535 00598 00656 00738 00809 00910
00076 00179 00239 00292 00476 00538 00601 00659 00741 00812 00913
00078 00182 00242 00295 00479 00541 00604 00662 00744 00815 00916
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UK COMPANY NEWS

Administrators' inquiry into subsidiaries delayed by court ruling Polly Peck case in Cyprus put off

By John Murray Brown in Nicosia

ADMINISTRATORS appointed to Polly Peck International, the UK fruit to electronics group, will have to wait at least another week to gain access to the books of the company's north Cyprus subsidiaries.

A Nicosia district court yesterday adjourned the hearing until December 4, when it will again consider lifting the injunction won by local citrus growers which is preventing the administrators from seeing the books of Polly Peck's Cyprus companies.

The administrators say they only want to have a complete picture of the group's activities in Cyprus and stress that liquidation at this stage is not considered. Sunzest Trading, the fruit exporter, and Unipac, the cardboard box manufacturer, have been leading contributors to Polly Peck's reported profits.

However, Mr Kivanc Riza, counsel for the plaintiff, won the adjournment after the defence filed a court application on Friday for an affidavit sworn by Mr Richard Stone, a partner of Coopers & Lybrand and one of the three UK court-appointed administrators.

Mr Stone said the affidavit aimed to "clarify any misunderstandings and set out our

constructive intentions". The judge ruled that submission of a court application should be done at least four days before a hearing.

Mr Stone's affidavit was accompanied by a short affidavit from Mr Asil Nadir, Polly Peck's chairman, which supported the administrator's case.

Outside the court yesterday, Mr Stone, accompanied by his lawyer Mr Mentes Aziz, appeared disappointed. But he described the process of law in Cyprus as slow but sure, and said he would wait now until the adjourned hearings next week.

He would have to review with the company and its lawyers as to whether they need him to come back before the hearing, he added. Mr Stone was due to leave northern Cyprus for Istanbul this morning, where he will be briefed by investigations staff from Coopers & Lybrand who have been looking into the finances of Meyna, Polly Peck's Turkish fruit business, since last week.

The review is expected to give the administrators a clearer picture of the sources of Polly Peck's profits in recent years.



Richard Stone: "clarifying any misunderstandings"

COMPANY NEWS IN BRIEF

BULA RESOURCES (Holdings), the gas and oil company, made pre-tax profits of £549,000 (£238,000) in the six months to June 30. Turnover was £1.05m (£1.06m); operating loss £125,000 (£115,000 profit); exceptional profit £573,000 (£251,000); earnings per share 0.095p (0.071p).

CRAY ELECTRONICS Holdings has, through its operating company Marcol Group, been awarded a contract by the European Space Agency worth more than £3.5m to supply spacecraft monitoring and control software and spacecraft simulators.

GROVEWOOD SECURITIES has now acquired or agreed to acquire 10.75m Prime Meridian ordinary shares (76.48 per cent). The offer has become unconditional as to acceptances and remains open. Grovewood's offer to acquire Prime's 6 per cent convertible unsecured loan stock 2000-2003 has been accepted in respect of 80.85 per cent.

HEYWOOD WILLIAMS has acquired 51 per cent of KMAC Group of Co Tyrone for an initial

£225,000 in cash and shares. Heywood has introduced £1m cash into the group in equity capital and will pay additional consideration up to £750,000. KMAC makes glass, safety glass and sealed units and fabricates aluminium.

INTERPUBLIC's offer for Lowe Group has been declared unconditional. Interpublic now owns an aggregate of 93.3 per cent of Lowe's ordinary shares and 92.6 per cent of the voting rights.

LAURA ASHLEY has sold Bryant of Scotland, the fully fashioned knitwear manufacturer, to its management for an undisclosed amount.

PORTSMOUTH WATER made pre-tax profits of £1.61m (£3.43m) in six months to September 30. Turnover was £9.77m (£8.78m); operating profit £1.9m (£2.77m); no exceptional credit (£1.18m); net interest payable £298,000 (£209,000); earnings per share 10.4p; interim dividend 1.35p.

THORNEMI is selling its HMV business in New Zealand to Brash Holdings of Australia for NZ\$12.7m.

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Peter Gartland

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UK COMPANY NEWS

Warning as construction decline follows housing

Vibroplant falls 36% as recession moves north

By Jane Fuller

AS RECESSION in the construction industry has moved northwards, it has caught up with Vibroplant, the Harrogate-based plant hire group, which saw interim pre-tax profit fall by 36 per cent.

Although turnover rose to £40.39m (£33.01m) with the help of US acquisitions, taxable profit slid to £4.7m (£7.31m) after interest payments of £2.4m in the six months to September 30.

Mr Jeremy Pilkington, chairman and chief executive, whose family controls about 52 per cent of the equity, warned that UK activity was still deteriorating.

The group was hit as commercial and industrial construction followed housebuilding, on which the group is less dependent, into decline. Another weakening factor was the spread of recession from the south-east.

Only the north-west and Scotland remained above last year's levels, and as rival companies moved their plant to the diminishing areas of activity, profits were being squeezed.

In the US, dollar earnings had remained static but the

weakening currency had reduced profit by 14 per cent on translation. In California and Florida, the savings and loans crisis had curtailed construction.

On the other hand, acquisitions in the Washington DC and Mid-West areas had performed better than expected.

Net debt at the peak half-year stage had risen to £48m - gearing of 90 per cent. By March it was expected to be 80 per cent compared with 75 per cent last time.

Mr Pilkington said the group had reacted to the trading difficulties by cutting capital expenditure from £36m last year to £18m. It was expecting to spend only \$6m in 1991-92.

Overheads had also been curbed. About 100 jobs were being shed this year.

Earnings per share declined to 6.58p (10.44p). The interim dividend is held at 1.22p (1.22p).

COMMENT

Bearing in mind that the effects of UK recession only seriously caught up with Vibroplant in September, worse is yet to come in terms of profit figures. Apart from

the spread of recession through the building industry and the country, an expected increase in bread-and-butter road improvements has failed to materialise. The US, which accounted for 46 per cent of sales and 31 per cent of operating profit, is providing a patchy cushion because of continued constraint in California and Florida, general economic uncertainty and adverse currency movements.

The group has drawn in its horns this year, but the momentum of its previous rapid expansion (the gross cost of the fleet in September was double the figure in March 1988) is delaying the benefits. Concern about borrowings is one reason for the shares trading at less than 40 per cent of the May 1989 rights-issue price of 200p. Pre-tax profit for this year is expected to fall to about \$8m (£14m), giving a prospective p/e of about 7 on yesterday's close of 75p. While more bad news cannot be ruled out, good news would be astonishing in the short term, not least because of the expected lag in the construction industry's response to further interest-rate cuts.

Vertically fusing all the elements

David Thomas on the reassuring, but so far dull, East Midlands

EAST MIDLANDS is one of the few regional electricity companies which stands out from the pack.

"Either East Midlands will be the biggest, the best and the most brilliant in five years' time or it will have gone badly wrong," says one banker close to the issue.

This anonymous banker was referring to the distinctive strategy elaborated for the company by Mr John Harris, its chairman. Aged 51, Mr Harris is the second youngest of the regional companies' chairmen. He is also one of the most highly regarded among the industry's City followers.

Mr Harris has a vision of East Midlands as a vertically integrated utility. This means fending off competition for the segment of its business involved in the final supply of electricity to customers. It also involves pushing "upstream" into electricity generation.

East Midlands is unimpressed by the argument that supply custom is low margin and barely worth keeping. It was second only to Eastern in successfully retaining its supply business during the outburst of competition this year; indeed, East Midlands has been one of the most aggressive companies in chasing supply business outside its region.

"If you abandon the supply business, you're leaving con-

East Midlands Electricity



John Harris young, but one of the most highly regarded

Customer breakdowns of sales

	East Midlands(%)	Industry(%)
Domestic	33.0	34.4
Commercial	21.1	25.9
Industrial	42.9	36.7
Other	3.0	3.0

Source: IBS Phillips & Drew

rol over the sources of growth of your business to other organisations," explains Mr Harris.

East Midlands is also one of the companies most committed to investing in the new wave of independent power stations. It argues that the independents offer a fresh income stream; they will also increase pressure

on National Power and PowerGen, the two established generating companies, to keep prices low.

Other regional companies echo these arguments, but East Midlands has gone further than most by announcing its interest in three generating projects - including one in generating their own electricity. The company knows of plans in its region for only 20 megawatts of own generation, a relatively small amount.

were signed this month with Hawker Siddeley, and the Electricity Supply Board, the Irish Republic's state-owned electricity utility.

It may not be possible to determine the wisdom of Mr Harris' strategy for some time, possibly years. Meanwhile, it would be wrong to forget that, as with all the regional companies, most of East Midlands' profits come from distributing electricity over its local wires, which remains a monopoly.

The health of the local economy is the most important influence on this distribution business. The East Midlands region has its problems with pockets of depression to the north around Mansfield and with doubts hanging over the future of the Nottinghamshire coalfield. Yet these black spots are matched by high-growth regions like Milton Keynes in the south of its territory.

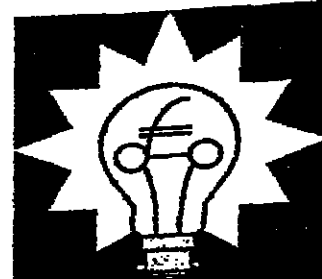
Overall, the region is sufficiently diversified and resilient to sustain a confident prediction in the company's prospectus. "Economic growth in the area, although less than in the recent past, will continue to be above the national average in the medium term."

The company is equally bullish about one of the main threats to the distribution business - the growing interest among business customers in generating their own electricity. The company knows of plans in its region for only 20 megawatts of own generation, a relatively small amount.

The company's capital expenditure programme to renew assets is largely behind it. East Midlands' capital spending increased more than any other regional company during the past decade, allowing Mr Michael Carr, finance director, to say: "We're not far off the peak in capital spending."

The company also boasts an impressive record in marketing, having been among the most successful in selling off-peak electricity during the 1980s. Likewise in cost control: East Midlands has the third lowest employee/customer ratio.

Past success in marketing



PRIVATISATION

and cost control is, however, something of a mixed blessing: it implies reduced scope for more of the same in the future, although Mr Dan Cowe, managing director, says the company's cost-cutting attentions will turn to its head office and other overheads.

One area of short-term vulnerability is the company's relative shortage of contracts hedging it against movements in the new electricity market, known as the pool. East Midlands is trying to negotiate additional contract cover, but its prospects warns of consequential threats to its profit forecasts, such as would occur from a further jump in oil prices.

Most analysts appear to think that these pressures have been fairly reflected in the launch conditions given East Midlands by the government: an issue yield of 8.36 per cent, which is right in the middle of the table, as is its headroom to raise prices and its initial debt.

The fundamentals appear middle-of-the-road. The question facing East Midlands in the private sector is whether its distinctive strategy will lift it above this reassuring, but dull position.

Publication dates of previous profiles

	Oct 9
Eastern	Oct 16
Seaboard	Oct 16
South Wales	Oct 16
Norweb	Oct 30
Southern	Nov 6
Manweb	Nov 13
Northern	Nov 18
London	Nov 20
Yorkshire	Nov 23

This is the 10th profile in the series on regional electricity companies. The final two will appear on Thursday and Friday.

NEWS DIGEST

Cropper stages recovery

JAMES CROPPER, the Kendal-based specialist paper-maker, staged a recovery in the half year ended September 29 in reporting pre-tax profits advancing 67 per cent to £271,000. That was made on turnover just 5.5 per cent higher at £19.82m, and in spite of increased interest charges and a shutdown of one machine for three months. The profit compared with £281,000 last year and with £1.17m in 1988.

A good start had been made in the current year with a reasonable order book, said Mr James Cropper, the chairman. Earnings came to 10.1p (5.9p) and the interim dividend is raised to 0.97p (0.87p).

Regal Hotel set for improvement

High interest rates and loss of business through refurbishment pushed Regal Hotel Group into a loss of £1.75m for the six months ended July 1 1990. But hotel trading was improving.

Refurbishment of the Leatric, Coventry, the Scotch Corner, Darlington, and the Cornubian, Carlisle, meant the group was well positioned to increase further revenue from the business and conference sector.

The group was the result of the revenue takeover a year ago of Regal Hotel by USM-quoted Rivoli Cinemas. Comparative results were not available but consolidated figures for the nine months to the end of December 31 1989 showed a loss of £1.2m.

Turnover in 1990 was £2.7m on which there was an operating loss of £605,000. To that was added an exceptional £177,000 for diminution in the value of redevelopment land and interest charges of £963,000.

Supernova clears way for profit

Supernova, the specialist in fruit and vegetable preservative coatings, is looking for a return to profitability by the end of the year to March 31 1992.

Mr Fraser Harris, chairman, said the corporate plan reflected a response to the changing political and economic climates throughout the world. He believed the changes augured well for Semperfresh and other products under development.

Preparations were in hand for the group to move from the Third Market to the USM. For 1989-90 the group net attributable loss was £1.75m, as the unpredictability of the Chinese market badly affected projected sales of Semperfresh. In 1990-91, estimated central costs of £350,000 and research and development and marketing expenditure of £725,000 meant the group would not show a profit.

£75,000,000

HMC FINANCING 3 PLC

Mortgage Backed Floating Rate

Notes due December 2018

Notice is hereby given that there will be a principal payment of

£7,672,922 per £100 of the interest

payment date December 12, 1990.

The principal amount outstanding

per Note will be £57,438,000.

By: The Chase Bank Ltd, S.A.

London, Agent Bank

November 27, 1990

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in the

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Wednesday, Thursday

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FINANCIAL TIMES

(LONDON'S BUSINESS NEWSPAPER)

WOULD YOU ASK AN AMATEUR WHICH ONE TO CHOOSE?



Today, since the financial market has the world as its playing field, it's important to know how to play the game and to have available the most appropriate instruments. And to have the backing of a partner capable of offering in-depth professional experience. In the City, for example, BCI has been present since 1911. This long tradition has put us in a privileged position compared to other foreign banks, enabling us to develop extensive experience in this prestigious financial centre. We have specialized capabilities in the major markets including that of syndicated loans, eurobond offerings, trade and acquisition finance, corporate finance, currency and interest rate swaps, currency options and other innovative products. In the playing field of the firm we are, without question, the number one. If you want to be a leader in your game, ask BCI. We can offer you the winning mix of innovative solutions and individual creativity.

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FINANCIAL TIMES SURVEY PLYMOUTH

Tuesday, November 27, 1990

Naval dockyard grapples with consequences of east-west peace — Page 3

International companies offered incentives to move to Devon — Page 4



After the contraction of its ancient naval dockyard, Plymouth faces an uncertain future. But it hopes

for new prosperity from its ferry terminals and is trying to transform itself into a centre of tourism, commerce and high technology.

Anthony Moreton reports

Drake's city fights back

WITH the Christmas lights just switched on and the shoppers thronging Royal Parade and New George Street, Plymouth presents an air of festive gaiety. But behind the tinsel and plastic Father Christmases that adorn the shopfronts a more sombre mood affects the city.

The recession which long ago hit the prosperous south east of England has now seeped down to this far outpost of the south west that will always be associated with the Royal Navy and the defence industry generally. Redundancies are rising and more are to come. Increasingly, companies are finding themselves in difficulties.

"The going is certainly getting tougher," says Mr Graham Jones, the city's estates surveyor. "Firms with a high export content are holding their own much better than those geared essentially to the home market."

"Eighteen months to two years ago we were getting a lot of inquiries from concerns in the home counties wanting to come here and we converted a lot of those inquiries into actual moves. Silent Channel was just one example. But

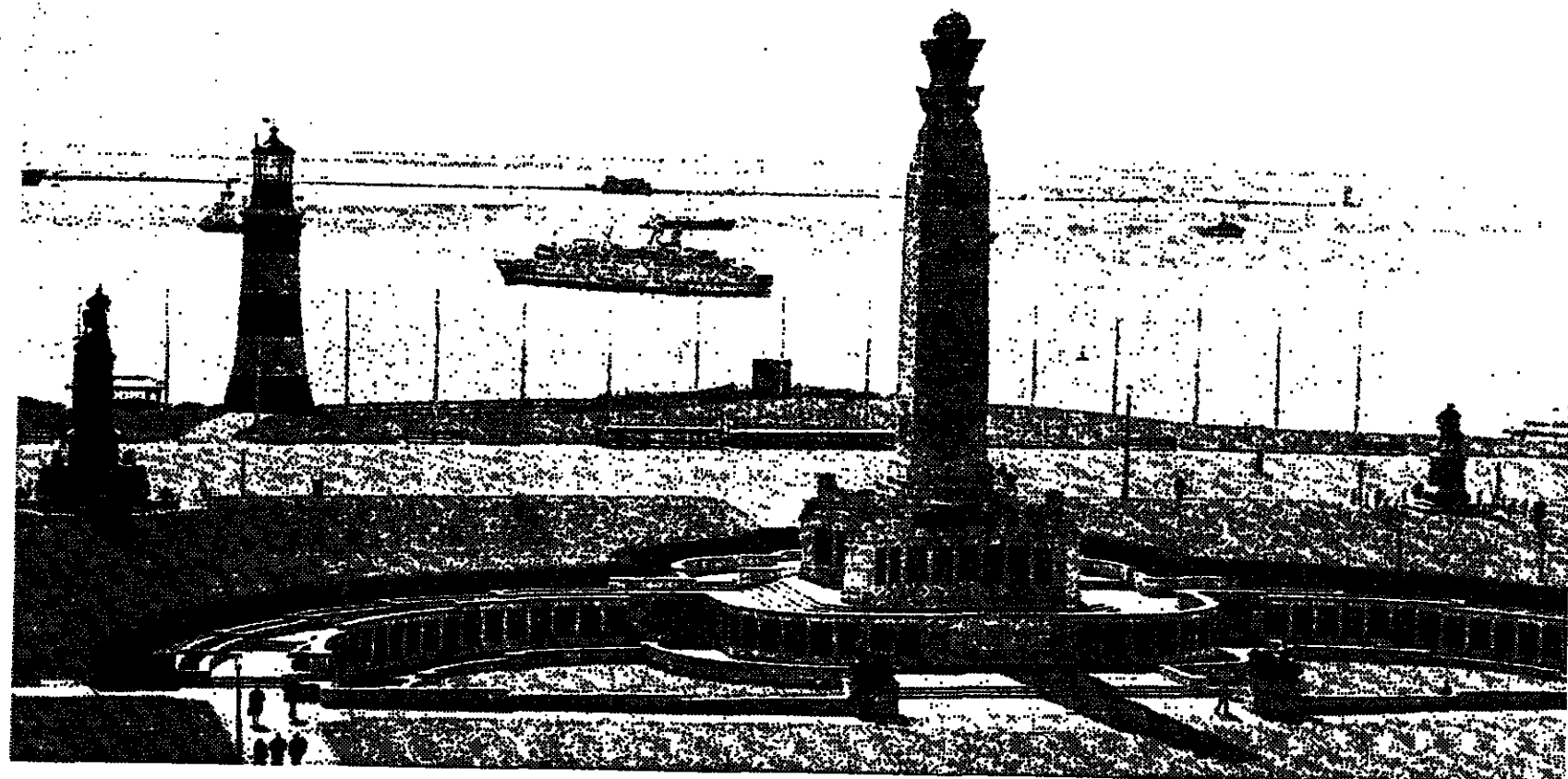
there has been a definite drop in the number of inquiries in recent months."

Mr Brian Fox, director of the chamber of commerce, agrees: "We are now suffering the same sort of downturn as has hit the rest of the British economy."

That downturn is going to be exacerbated over the next few months at DML, which since 1987 has had a management licence to run the naval dockyard. The "peace dividend", following the relaxation of East-West tensions, is already being seen in the city.

The nuclear submarine, HMS Warspite, which was reaching the end of a 31-month refit costing £100m, has just been decommissioned. In the dockyard, the number of employees will be run down by about 1,500 by next year. Less ministry of defence work in the yard means fewer employees. When DML took over three and a half years ago, it inherited 11,250 men and women; next year that figure will be reduced to around 8,000.

The immediate picture is not all doom and gloom, though. Mr Fox notes that "the professions are still growing here, attracted by low property



Plymouth Sound, viewed from The Hoe, where England's master mariner played at bowls before sailing out to meet the Spanish Armada

prices". And Mr Ivor Simpson, director of the Devon and Cornwall Development Bureau, the overseas inward-investment arm for the region, points to an encouraging position: "Toshiba has just announced a £10m investment at its plant which will create 220 new jobs from next spring."

Last spring Murata, another Japanese company and a world leader in the production of electronic components, started on a £50m project that will employ 1,000 people by 1994. In September, Harris Corporation of the US chose Plymouth for its first site in Europe to make semi-conductors. The £25m investment will employ 200 jobs in phase one and another 250 in phase two. "Two or three years ago these investments would have been

unthinkable," Mr Simpson adds.

Plymouth's problem, according to Mr Michael Boxall, the city's chief executive, is its narrow economic base.

"The structure of employment by industry here is similar to that in Britain as a whole. But this hides the fact that the manufacturing sector is dominated by the naval dockyard. And this dominance is made worse by the fact that the Royal Navy relies largely on central suppliers rather than local ones."

The arrival of DML has helped offset this dominance; the company now pumps some £5m a year into the economy through buying locally — a small step towards diversification but a welcome one.

The other disadvantage for

the city, according to Mr Boxall, is its remoteness from the centres of economic power: "Despite improvements to transport links Plymouth is recognised as the most remote regional centre in Britain. In a survey carried out by the Scottish economic planning department it came 319th out of 380 travel-to-work areas in terms of accessibility to the main markets of Britain."

The question of periphery is one being addressed by more than just Plymouth. A group of 20 cities on the western edge of the European Community — from Bilbao, La Coruna and Nantes to Brest, St Nazaire and Dublin — have formed Atlantic Arc to address the question of distance from markets and have invited Plymouth to join.

Atlantic Arc is paying particu-

lar attention to the infrastructure, business contacts and educational and training needs: "If we can get together with companies in these areas we can further our links with Europe," Mr Fox says.

More immediately, though, and nearer home, Plymouth needs to find more land for expansion if it is to join the eventual upturn in the economy. Plymouth is hemmed in by the sea to the south, the river Tamar to the west and outstanding countryside to the north and east. If it wants to increase the inflow of companies it will have to look at land outside its own boundaries and this brings it into potential conflict with South Hams district council, which jealously guards the green belt that runs up into Dartmoor and the

national park. "It is essential to have a three-year supply of land immediately available to offer any potential investor," says Mr Boxall, "and a further five years' supply within the development pipeline at any one time. In terms of land for general and manufacturing industry there is a serious deficiency with only four years of land identified."

The need for land is all the more important because if Plymouth is to develop a more balanced economy it needs to attract more service jobs. Until recently, Exeter had scooped most of the pool as a service centre and although Plymouth could boast concerns such as Dartington, Nylkredit Mortgage Bank and Western Trust and Savings, the only national

Continued on page 2

IN THIS SURVEY



Drake: local hero

■ Ferry port scrambles for more cross-Channel container business.

■ Trains and planes compete to strengthen Plymouth's communications.

PAGE 2

■ Devonport dockyard wrestles with impact of falling defence spending.

■ Intensive and ambitious training programme to reeducate the local workforce.

PAGE 3

■ Commercial property developers in search of new sites outside the city boundaries.

■ World-wide campaign to persuade large new employers to come out west.

■ Key facts and indicators on population, property and employment.

PAGE 4

■ Region's proud past and scenic beauty help to bring in the tourists.

PAGE 5

■ Details of related FT regional surveys, 1990-1991, see Page 5

Plymouth-The right ^{International} approach

Why Plymouth?

The facts speak for themselves:-

Regional Grants - £8m attracted in the past year.

Eligibility for European grants.

Easy access to National and European markets.

Good rail, road, sea, air and telecommunications.

Immediate availability of fully serviced development sites and buildings.

An enthusiastic and reliable workforce.

Excellent higher and further education and technical training opportunities.

A superb environment for work and leisure.

A history of successful relocating and expansion by many multinationals.

• **Aviation** • **Aviation Engineering** • **Aviation Maintenance** • **Aviation Services** • **Aviation Supplies** • **Aviation Training** • **Aviation Transport** • **Aviation Vehicles** • **Aviation Weapons** • **Aviation Yards** • **Aviation Zippers** • **Aviation Accessories** • **Aviation Components** • **Aviation Equipment** • **Aviation Materials** • **Aviation Parts** • **Aviation Tools** • **Aviation Supplies** • **Aviation Services** • **Aviation Training** • **Aviation Transport** • **Aviation Vehicles** • **Aviation Weapons** • **Aviation Yards** • **Aviation Zippers** • **Aviation Accessories** • **Aviation Components** • **Aviation Equipment** • **Aviation Materials** • **Aviation Parts** • **Aviation Tools** • **Aviation Supplies** • **Aviation Services** • **Aviation Training** • **Aviation Transport** • **Aviation Vehicles** • **Aviation Weapons** • **Aviation Yards** • **Aviation Zippers** • **Aviation Accessories** • **Aviation Components** • **Aviation Equipment** 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PLYMOUTH 2

Ferry port fights for bigger share of trade with Brittany and Spain

Lobsters, cauliflowers and cars

TWICE A WEEK, the 23,000 tonnes Bretagne, pride of the Brittany Ferries fleet, casts off from its berth in Plymouth's outer basin and heads through the sound on its long overnight journey to Santander in northern Spain.

The 560m vessel was introduced to this route last year taking not just two countries but also two regions with considerable similarities.

Both Plymouth and Santander are away from the centres of government and manufacturing yet each has a vibrant economic life and each is looking to other parts of Europe to sustain that life.

Plymouth's main seaborne trade is with Brittany in north west France but Mr Edward Chapman, Associated British Ports' port manager at Plymouth, contends that if the port could take a tenth of the Spanish trade from each of the other British docks dealing with the Iberian peninsula its business would go up tenfold. "Spain is the most important market for us. The Spanish market as great potential," he says.

The port hopes to develop its potential by winning yet more business with Spain. It is now talking to another operator which is already operating between Santander and Lorient in Brittany and wants to extend it to Britain.

But Plymouth faces stiff competition from Poole in particular and no decision is expected before next month.

If Poole, a rapidly-developing port, wins this contract it could not be without irony, or Poole owes much to Brittany Ferries whose success with its Plymouth-Roscoff service did much to rescue Plymouth when the Devon port was in the doldrums.

The story of the Brittany link goes back to the early 1970s when French agricultural producers were looking for a

way of getting their produce to England more easily than through the traditional but long overland route via Calais and Boulogne into Dover and Folkestone.

Those interests set up BAI - Bretagne Angleterre Irlande - to operate a ro-ro service between Roscoff and Plymouth, a route that has turned into one of Britain's cross-Channel success stories, as well as to offer a way into Ireland.

Today there is a daily ferry

Container deliveries to major continental markets are the core of the port's activity, writes Anthony Moreton

service with the smaller Quiberon on the six-hour run between the two ports and the number of passengers and the amount of freight have grown rapidly over the years.

In the last financial year, for instance, Brittany Ferries carried 460,000 passengers, 112,000 cars and caravans and 15,000 freight vehicles between Plymouth and Roscoff, a 50 per cent jump in the number of passengers compared with 1988 and a 15 per cent rise in vehicles. It also carried a further 143,000 passengers and 49,000 vehicles between Plymouth and Santander.

Associated British Ports' decision to put £1m into facilities led to several doubts being expressed.

Mr Chapman admits the decision was a risk at the time a new company operating on a new ferry route is not the best formula to send the bank manager happily to sleep.

The first couple of years seemed to confirm those doubts but the route came

good remarkably quickly, especially after a passenger terminal had been added in 1974 - so successful that Brittany Ferries decided to add further services, out of Portsmouth (to Caen and St Malo) and Poole (to Cherbourg).

To protect the Plymouth business ABP spent another £7m on a new passenger terminal five years ago and a programme of improvements to the quays and unloading facilities such as a modern link-span.

If Plymouth wins the contract for the second line linking the port with Spain it will be for freight only. Brittany Ferries has an exclusive contract to embark and disembark passengers in the port, a contract which has seven years to run.

It is the ro-ro business, though, that is at the core of the port's activity. Last year, it handled 38,000 tons of cauliflowers coming into Britain from the fields of Brittany and 23,000 tons of potatoes.

In return it handled 30,000 tons of fish. Every day a container lorry fills up with fish from Plymouth's own fishing dock across Plymouth Sound at Sutton and with lobsters and crabs from Cornwall and delivers them directly into the markets in Paris.

To create the basis for future growth ABP is using some of the land that has lain largely fallow during the long years when its commercial activities were constrained by the national dock labour scheme.

Plymouth, a relatively small port in the ABP empire, did not suffer catastrophically under the dock-labour scheme but the sudden ending of the scheme last spring has given the port much more flexibility and Mr Chapman agrees "we are much better off now. We can use our labour force much more effectively and although

there has been a significant reduction in numbers we are still able to handle a growing volume of business more efficiently."

In Plymouth, ABP is increasingly looking to become a property company, using its surplus land for alternative uses. Grosvenor Waterside, a subsidiary of Grosvenor Square Properties, ABP's property development arm, is building a marina and waterside housing estate in conjunction with MBL.

So far 40 have been built but the ending of the housing boom has put a stop to a planned expansion to 85 until either the present houses have been sold or there is evidence of an end to the housing slump.

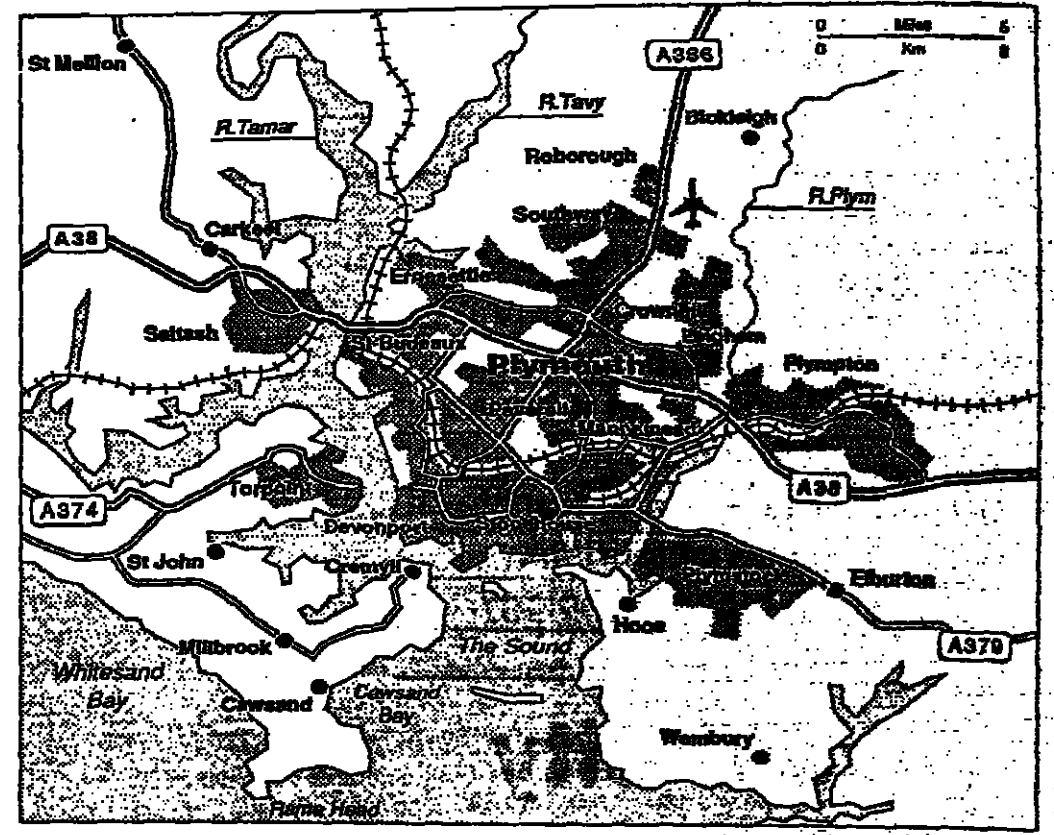
Other land within the docks is earmarked for commercial development. Part of the inner basin, closed 18 months ago, has been filled in and ABP would almost certainly like to

fill in the remainder of the basin when conditions are right.

The choices for ABP in Plymouth are essentially the same as elsewhere in the group and the same as those confronting almost the whole of the British port industry.

Getting a blue-chip return from port activities is increasingly difficult and might be made even more difficult with the opening of the Channel tunnel (though Plymouth believes it will not be seriously affected by that event).

Nevertheless, ABP faces crucial decisions on how far it should move into property development and how far it should remain a port operator. Plymouth has chosen the latter route that it can carve out a niche port business. The question now is whether this is sufficient or whether there are other and more profitable routes to follow.



Trains and planes reduce Plymouth's remoteness, writes Deborah Hargreaves

Nearer than it used to be

In the past five years to compete with Plymouth's air carrier and provide businesses with an efficient and pleasant journey to London. With almost one train an hour between Plymouth and Paddington and a fastest time of just under three hours, BR has seen a steady rise in business users.

Brymon Airways which provides four flights a day to Heathrow and two to Gatwick finds it hard to compete with BR on price and consequently most of its traffic - 60 per cent - comprises businessmen who are aiming to take a connecting flight abroad from London.

This is a vital service for the international businesses that Plymouth is attracting in place of its declining dockyard since many of them are subsidiaries of foreign concerns and need to fly quickly to head office.

But if the British Airways Authority succeeds in its bid to push small carriers out of Heathrow, and Brymon is forced to route all of its flights through Gatwick and Stansted, this would deal a sharp blow to Plymouth's efforts at diversification.

"If we lost this link, I think you can guarantee that many companies here will stop expanding and many others

will go elsewhere," says Mr Mike Bathgate, manager at Brymon. The carrier is building Exeter as an international gateway that could cover some of its business if it had to leave Heathrow. In addition, the company is stressing the numbers of businessmen it takes to London - often more than a large jet will carry between London and Sydney - and its consequent economic benefit to the airport.

BR would be a major beneficiary of a drop in business fares from Plymouth and it is putting a fairly substantial investment into the city with the current revamp of the station concourse and ticketing area. The £1m project will provide Plymouth with an up-to-date computer ticketing service which will cut down on queues by providing a more efficient service.

In addition, BR is looking at long-term investment in the Victorian track that runs on part of the route between Plymouth and Exeter. The last stretch from Exeter came on time on the route from London and this adds to the perception of Plymouth as an outpost.

While BR is not about to make a major investment in track renewal, it is working on

upgrading parts of the track so that trains can run slightly faster. "Trains are not likely to run at 100 miles an hour on this stretch in this decade, but we are working upwards from 50-60 miles," explains Mr Peter Griggs, route manager at BR's Intercity unit.

In an effort to upgrade its first-class service, BR is running the Golden Hind, a train which offers the highest level of on-train catering, from Plymouth to London in the early morning and back again at the end of a business day. This is BR's flagship which, at no extra charge for first class passengers, offers additional services and improvements in quality.

Next year, BR will pioneer the introduction of a Silver Standard which will provide additional catering for business users, paying the standard fare. BR's first-class day return to London costs £102 while Brymon's fare to Heathrow is £160. Brymon says it tries to sell itself on speed and convenience since it cannot undercut BR on price, particularly now that its air fuel costs are rising so quickly.

While good transport links to and from Plymouth are vital in attracting new industry to the region, the city is also working

on improving local commuter services for residents. "If a large organisation does decide to relocate here," says Mr Andy Johnson, manager at Plymouth's rail station, "one of the selling points will be the good countryside around the city. Employees will want to live out there and we need to look at how they will get to work."

The city council is currently considering some sort of rapid transit scheme for the city centre as well as improvements in some routes into the city. Mr Johnson says the possibility of re-opening the rail line between the city and Tavistock on Dartmoor is under discussion as a way of removing some of the pressure on the narrow road between the two.

Another way for BR to ferry more people into the city centre would be to open more stations on the rail line between Tavistock and Plymouth.

The city is actively looking at a number of options for commuters and a joint committee formed by the city and district council is studying the possibilities. Mr Johnson believes there will be a move to set up a rapid transit system in the next two years with the goal of completing a fully integrated transport system in 10 years.

Basis of the city's future prosperity

Continued from page 1 financial institution to have its head office in the city, these were exceptions rather than the rule.

For years, low rents precluded new building or the encouragement of local developers with the result that no financial community has arisen, no modern offices are available and the potential for converting, through the building trades, new methods of dressing and addressing a structure, is limited.

The consequence has been, according to Professor Peter Gripaios of the Plymouth Business School at the Polytechnic South West, that most of the head offices of concerns in the region have congregated in Exeter.

He is supported by the Devon and Cornwall Development Bureau's Mr Ivor Simpson who "would love to see more service industry coming in since Exeter has captured the lion's share." An inland Revenue relocation will help in a small way.

Professor Gripaios paints a sombre picture. With the rundown in the dockyard, closures by English China Clays outside the city, the possibility that the opening of the channel tunnel in 1994 might draw resources east, and the EC's eastward pull as it looks to Europe's newly democratised

countries, there will be increased pressure on Plymouth, he feels, if it is to sustain its prosperity. That prosperity is, in any case, fragile. A survey by Glasgow university found that income levels in Plymouth were the lowest in the 38 largest British cities, about 9 per

cent below the national average for men. Apprehensions about the future have to be seen against the background of achievements over the past decade. Despite its geographical disadvantages, Plymouth is seen as a good place in which to live, has attracted a number of important newcomers on the

industrial side and, with its long naval tradition, will continue to be probably the most important regional centre in the south west. These are not insignificant achievements and are the basis on which future prosperity is possible, given a willingness to make them succeed.

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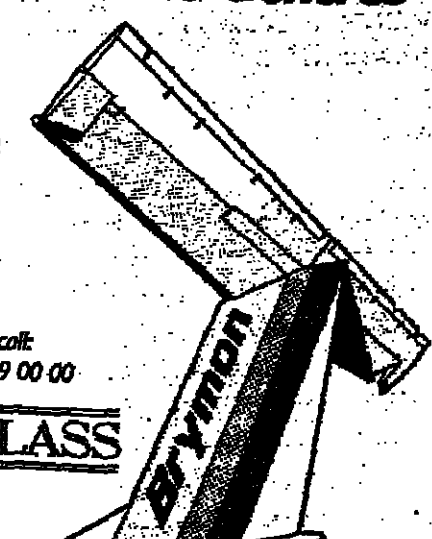
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PLYMOUTH 3

WHATEVER happens in the Gulf the peace factor has already hit Devonport dockyard. At the start of this month, the government called a halt to a £100m refit on the nuclear submarine HMS Warspite in the final stages of a 31-month refit.

The decision followed hard on the heels of the government's move to scrap its sister submarine Churchill as part of plans to reduce the Royal Navy's submarine fleet from 18 to 12 vessels.

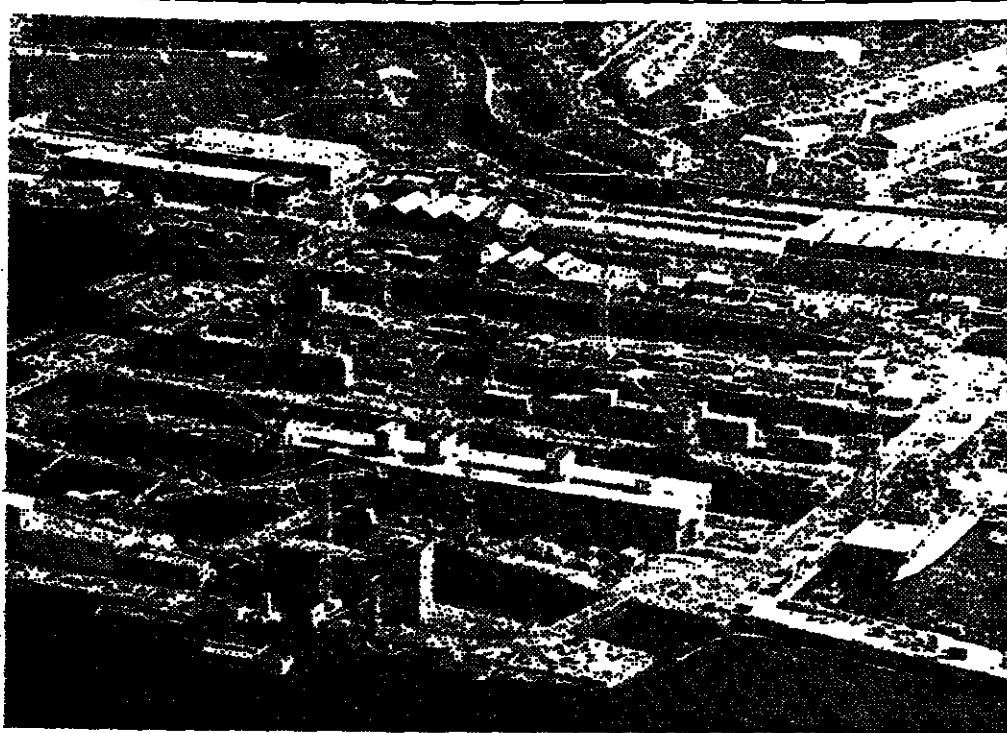
The Warspite decision had an immediate effect on Devonport Management (DML), the company that now manages the dockyard on a seven-year contract for the Ministry of Defence. The yard's workforce will be further run down to 8,000 by next March compared with 8,517 at the end of October.

This is a far cry from the heady days of 1987 when, in the spring of that year, a novel form of management structure was created as part of the government's privatisation programme.

Although the government wanted to introduce private management into the two royal dockyards - Rosyth, outside Edinburgh, is the other - it did not want to abandon complete control over its ability to service the navy. It therefore came up with a scheme by which private industry would be given a lease on the premises with ownership remaining within government. This novel concept was made even more unusual in that the government remained the main customer of the yards though the companies (Rosyth had the same relationship with government, operated by Babcock Thorn) were expected to go out and find extra work. Last year, for instance, the government provided work totalling £24m, more than 30 per cent of the DML's business.

The way in which the government has allocated that work has led to some concern within DML. The company - a consortium led by Brown and Root and including BICC, and the Weir Group - had to be encouraged to bid for the management contract in the first place. It subsequently discovered that defence reviews and the general tightening of the ministry's budget - by, for instance, not putting a ship into dock for a refit quite so frequently - meant DML got less work from its major customer.

The result was that at the same time as coming to terms with a new business DML has



Devonport dockyard: disappearing contracts

Question mark over the Devonport dockyard

Challenge of the peace factor

constantly had to revise its rolling programme. The most obvious consequence has been seen in the workforce. When DML took over, the workforce stood at 11,250 (itself a drop of about 2,000 in the previous two years) and the then executive director saw "job losses of around 2,300 over the next seven years, bringing the figure down to around 8,900". By next March, four years into that seven-year period, the actual figure will be around 8,000, confirming the unions' worst fears at the time.

Even so, Mr Mike Leece, DML's managing director and one of the small team of executives put into the yard by Brown and Root, is sufficiently pleased with experience in the first half of the contract to be thinking of recommending to his board that it should bid for an extension when talks on renewal start, probably in about a year's time.

"The position is vastly different from the task we imagined," he admits, but claims this is because "the goalposts have been changed". Those moving the goalposts are, clearly, the government. "Also, the complexity of the operations is greater than we imagined, largely because of the diverse nature of the tasks we have to undertake in the docks. Each task requires a slightly different management approach."

In particular, Mr Leece found that the strategy adopted was geared to a higher volume of work than the government subsequently made available. And because of the way in which that work is costed the yard has found it virtually impossible to compete for, and win, outside contracts, an area where the government was particularly looking for the company to succeed.

The company is also known to be irked that the government is thinking of raising the licence fee at a time when the volume of work it is offering is declining. Last year, DML paid the government £18m as a management fee; the ministry wants to raise that substantially.

DML sees this as Alice-in-Wonderland economics because it argues that part of the fixed cost of production is an asset charge. The value of the assets is a function of the business the company can do profitably by using those assets. Strong market demand gives the assets a high value; no demand and the value of the assets is diminished (even, notionally, to nothing).

It is the ministry which owns the assets but it values them on their historic cost combined with replacing them, a valuation which results, it is claimed, in disproportionately high dock charges. So long as DML is only undertaking government work these high dock charges do not matter because

the company recovers the high fees in the prices it charges the ministry.

But these same high prices prevent the company from competing on the private market for other work. DML is finding itself priced out of the market and having to rely to a greater extent than it would wish on that proportion of its business that comes from the government.

To cope with high inflation and low demand most companies are writing down dock values yet DML's has been increased by 30 per cent since it took over the contract in 1987. DML says this puts it at a distinct disadvantage compared with other yards. "If DML is to win commercial work to reduce prices for MoD work, the basis of asset charging must be changed," he says.

There are other points at issue. DML sees the fixed cost of running the contract about £20m a year - fairly constant at a time when the workload has halved, thereby doubling the fixed-cost element in the cost of labour. Although DML claims to have improved productivity the cost of refitting warships has gone up.

Another area of disagreement concerns pricing policy. Because defence work varies the ministry is unwilling to agree an estimate of sales for DML. Yet since any business must have this, a provisional figure is agreed between the two which results in a provisional cost per manhour.

Towards the end of the year the actual sales and costs are worked out and prices on MoD contracts are adjusted to take into account the real figures.

So far as government work is concerned, this is acceptable, as in the matter of dock charges. But it is completely unacceptable for commercial work. No company would deal with DML using provisional prices so DML either has to take the risk and quote non-adjustable fixed prices - or not bid at all. It is because of this that the company is having difficulty in finding additional work from the private sector.

These factors are seen as important limitations in DML's ability to generate outside work and profits. They will almost certainly be raised with the government when the question of an extension of the licence is being discussed. The actual licence period in any case needs reviewing. No company would ordinarily work on the basis that it might lose the contract after seven years.

Anthony Moreton

Workforce returns to the schoolroom

Retraining to survive

PLYMOUTH is laying a heavy emphasis on training and education in order to attract a major new employer to replace the declining dockyard. For this reason, a group of businessmen pushed for the region to set up one of the country's first Training and Enterprise Councils (Tecs) as part of a government initiative to co-ordinate training policies and introduce market discipline to training.

"It is my job to try and change attitudes and culture which is a long haul," explains Mr John Mannell, chief executive of the Devon and Cornwall Tec, "but we can start by encouraging business to devote more time and effort to training."

Plymouth's long association with the dockyard and the Navy as its key employer has drained the region of an entrepreneurial culture. But the dockyard is soon to cut its workforce to 4,500 from a peak of 20,000 10 years ago, and the need to attract new investment is pressing.

This puts the focus on retraining dockyard workers and making sure that school leavers have the sort of hi-tech skills that new businesses are looking for.

In an effort to tailor the city's skills more closely to the needs of the marketplace, the Tec is pioneering the introduction of training vouchers this year - one of the first of many similar initiatives across the country - which will allow it to devote more funds to training for skills that are in short supply.

The vouchers put different values on varying types of training which gives the Tec a way of encouraging young people into shortage areas. While all 15-year-olds in the Plymouth area this year had their first package of training credits which entitle them to a free interview with a careers service, the operation of the full scheme is still being drafted.

There is a risk that school leavers will be disappointed at receiving a different monetary value for their training credits than some of their colleagues and this could lead to difficulties in implementing the scheme. For this reason, a removal of any face value from the vouchers is under consideration. The idea is that the Tec

will allocate more money to training courses for much-needed skills and for periods of longer study.

As part of an effort to attract new investment to the area, Plymouth is targeting hi-tech electronics companies and companies in the biotechnology, healthcare and precision engineering spheres. These industries demand a fairly high level of sophistication among the vast majority of their employees.

The Tec can help draw business to the region by providing a tailored training plan for an individual company and picking up part of the bill. Mr Mannell is currently talking to Harris Semiconductors, a Florida-based concern which makes electronics for car computers, communications and satellite applications. It is bringing 700 jobs to Plymouth in the next two years as part of a £160m investment.

While Harris will be looking

Business is investing in its people, writes Deborah Hargreaves

to attract top designers from other parts of the country - stressing the high quality of life available in the region - it is looking for a fairly high skill level among the broad workforce. The Tec can negotiate a training course with the local polytechnic or College of Further Education which will cover the company's needs, and then partly fund it through the voucher scheme.

The Tec is funded to the tune of £43m a year, of which it devotes £20m to youth training, £10m to business support, and £13m to retraining. In Plymouth, retraining plays a key role in the Tec's function. This can range from six-monthly courses to prepare the long-term unemployed for work again, to a couple of weeks to instil confidence in returning mothers or highly-skilled computer personnel that have been laid off by the dockyard.

The Tec is due to start this part of its operation next April when it will probably focus on women returners. The flexibility to change retraining programmes with the type of peo-

ple it is handling is an important benefit to the new Tec. Mr Mannell believes, since under previous legislation, workers would have had to be unemployed for six months before being able to start retraining.

In fact, one of the advantages of the new approach to training has fostered a closer spirit of co-operation among the Plymouth business community. Employers are looking to establish courses that will be accredited by the Tec and paid for with training vouchers. Large companies will also offer to train workers for smaller ones.

The local Chamber of Commerce that previously ran the Plymouth Skills Centre has joined ranks with the College of Further Education to provide training resources for the Tec's school leavers. The courses offered will focus on service skills for a range of employers.

Mr David Moon at the chamber believes that service skills are extremely important in providing an infrastructure for incoming businesses. While Plymouth has had some success attracting large companies to set up units in the city, the city fathers' big dream is to encourage a major concern - probably in the service sector - to base its headquarters there. This effort will be aided by being able to provide an awareness of service among many young people.

Another product of the closer relationship among the business community is the city's Compact which went into operation in September. This is a partnership between industry and local schools based on an initiative started in the US.

In conjunction with teachers, the Compact sets certain goals for pupils to meet - these are not always academic and one of the most important ones is a good attendance record, for example. These are tailored to an individual's performance and if the pupil meets them, he or she can be assured of a job with one of the Compact companies.

So far, three schools are involved in the Compact scheme which will extend to 11 schools next year and all of the city's schools in its third year of existence.

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PLYMOUTH 4

Heritage areas cramp developers' style, writes Anthony Moreton

Wanted: room to expand

PLYMOUTH's 11 miles of waterfront are more than enough to make any developer drool with excitement. Unfortunately, its ability to exploit its potential is severely limited.

Part, especially the Hoe, is on a par with heritage land and will never come on the market; part includes the Barbican, which has already been turned into a major tourist centre; part is the fish docks in Sutton; and part is Ministry of Defence land where good intentions often come to naught in the face of anticipated future defence needs. What is left for potential development is therefore much reduced.

Mr Michael Boxall, Plymouth's chief executive, agrees that the situation is difficult. "We are trying to create a city where people want to work and do business. But we are short of land, especially industrial land, on which to create that work," he says.

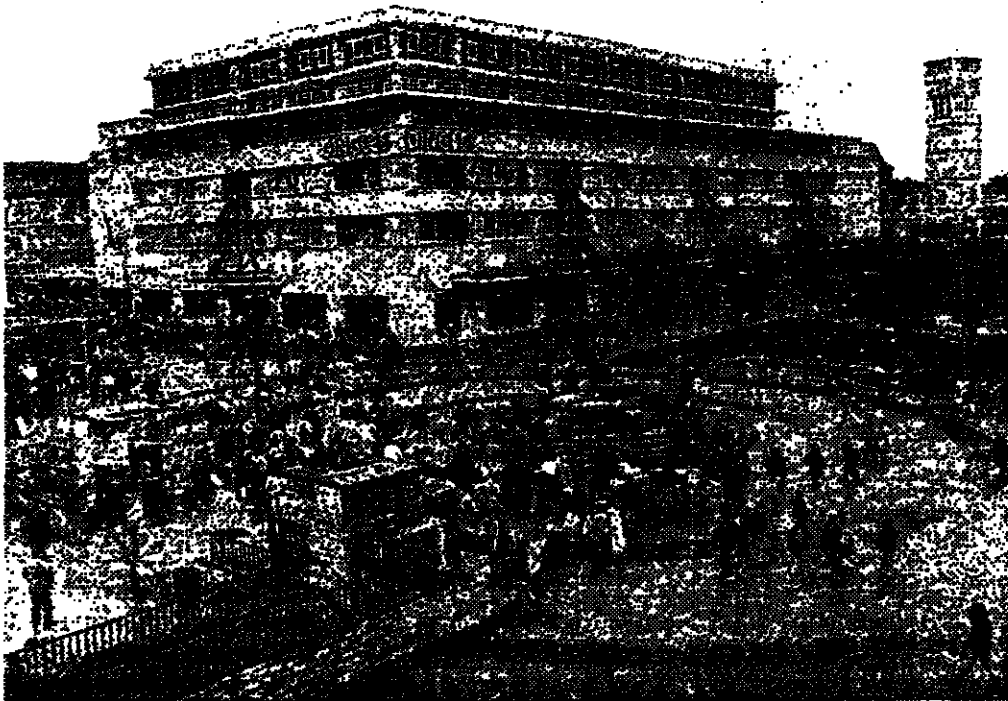
One of Plymouth's problems is its geography. To the north, the next district, South Hams, jealously guards its countryside; to the west, the River Tamar prevents expansion into Cornwall; and to the south is the sea.

South Hams is not totally opposed to co-operating with Plymouth. Companies such as Harris and Plessey are both outside the city boundaries. However, it is extremely difficult to find development land within Plymouth. Yet it is badly needed by the city to attract the newcomers essential to balanced growth.

"There is land for industry," says Mr Graham Jones, Plymouth's estates supervisor. "But if we are to continue to attract more incomers then we need more land. On the service side, we can find space for a 50,000-60,000 sq ft block but above this we would have to look outside the city centre." Mr Steve Lobb, of Chesterton, the estate agent, is more critical. "Plymouth's problem," he says, "seems to be rebuilding after the second world war when development was allowed in a haphazard way. Offices were spread around, intermingled with shops, civic buildings, flats, motor dealers and pensioners' flats."

"There is no real office heart to the city," he asserts. "This problem is compounded by too many old buildings which depress rents and make it, in turn, less attractive to induce developers to put up new, or refurbish old, buildings."

Nevertheless, Plymouth has joined in the provincial boom



Dingles department store, New George St rising from the sea



Estate agent Steve Lobb - seeking the sites

of the past few years and top-class office projects can command £15 a sq ft for a pre-let with well-located, 1980s buildings now getting £12-13. This burst of growth, says Mr Lobb, has led the institutions to query whether much more growth remains to be tapped within the market. But with only one purpose-designed air-conditioned office in

the city that may be an over-optimistic view.

If city-centre office development has been curtailed there has been a lot of building in out-of-town locations, especially at the intersections with the A38 expressway running across the north of the city, a road that links the M5 motorway with Cornwall across the Salishash bridge.

There are perhaps 250,000 sq ft of B1 offices being built on these sites, the new redbrick revolution so common around Britain, and they are commanding good rents of around £13. The unsatisfied demand within the city centre, amounting to about 400,000 sq ft, is sustaining this out-of-town price.

Plymouth also needs to bring its shopping centre up to date. "The city is in a time warp," alleges Mr Lobb. "The city centre today is, with few exceptions, the same as it was in the 1950s when it was rebuilt after war-time bombing."

The heart of Plymouth was then recreated on a grand scale, with wide, boulevard-type streets and a grid pattern offering easy access to the Hoe. Today, those streets are too wide, especially after pedestrianisation, offering little relationship between the sides. There is too little incentive for shoppers to cross over. Rental values on the north side of New George Street, says Mr Lobb, are perhaps double those on the south side. "That shows how the market views the situation."

The city council's Mr Graham Jones admits that retail developments have been "disappointing", though House of Fraser spent £13m on rebuilding Dingles department store after a fire. Plans for new arcades, gallery-type developments and other schemes came to the fore only recently, just as the market turned sour.

There are some very big schemes about, perhaps totalling £500m in all. P & O is still working hard to get a £150m scheme off the ground at Drake Circus. But plans by the Burton Property Trust to develop the Debenhams site at a cost of £200m into The Quays, covering 385,000 sq ft and anchored by a new Debenhams store and linked into Dingles, is very much on the backburner following Burton's withdrawal from property development.

Hardanger Properties of Kid-

derminster has just bought the leasehold of Debenhams from Legal and General with the intention of developing itself but this is generally seen as a considerable risk for a company whose only other development of note has been Pride Hill in Shrewsbury. The consensus is that Hardanger will probably have to enter a joint scheme if it is to go ahead.

The city council sees a further development by Neale House Investments (part of Co-operative Insurance Services), costing £200m, and offering a net gain of 200,000 sq ft, at Collin Campbell Court as adding to the city's attractions. The market, however, tends to see this scheme as being just too far from the core of the shopping activity and one which is not likely to attract a worthwhile anchor.

Despite these reservations Plymouth remains an important shopping centre. At one time it was in the top 10 in Britain. It has slipped, though it is probably still among the top 20. That slide indicates just how much Plymouth needs to recoup.

KEY FACTS AND INDICATORS

Plymouth district population	251,000
District population change, 1981-90	3.2 per cent
Devon county population, 1990	598,087
Unemployment (travel-to-work-area)	8.5 per cent
Unemployment by sector:	
Manufacturing industries	24%
High tech industries	12.5%
Distribution, hotels, catering	23.1%
Primary industries	3.5%
Banking, finance, business services	7.7%
Retail distribution	12.4%
Change in total employment, 1981-87	8.1%
Prime office rents, July 1990	£12 per sq ft
Industrial property rent, Jan 1990	£4 per sq ft
Retail property, April 1989	£140 per sq ft
House prices, average	£98,000
Regional average house price	£80,000

* Local authority estimate; ** figures for 1989. Source: Property Intelligence, Town Focus

Japanese step in where Europeans and British fear to tread

A quiet city's attractions

WHEN MURATA, a Japanese company which makes electronic components for ceramic capacitors, decided to move to Plymouth earlier this year, it contacted Texas Instruments, a large US semiconductor maker, that had closed its Plymouth operation several years before.

Murata wanted to know about the skills of the workforce and Texas Instruments could assure the Japanese that there would be a pool of people available with knowledge of the semiconductor industry. The US concern had made hundreds of employees redundant when it moved its European base from Plymouth to Portugal.

A level of skills in the labour force was one of the reasons why Murata was keen to move to Plymouth. One advertisement in the local newspaper provided the company with a stream of qualified employees for its initial needs of 70 people. It will take on 1,000 workers in the next five years as part of a plan to make Plymouth its European base.

The move by Murata to Plymouth was a coup for the Devon and Cornwall Development Bureau which attracts inward investment to the region from overseas. The company had already narrowed its choice for a European base to Scotland or the Netherlands, but, with the help of a retired Toshiba executive who is working for the bureau in Tokyo, the Bureau persuaded top officers from Murata to visit Plymouth.

Once in the city, they were shown suitable premises and available land for their operation and were introduced to various local executives who could assure them of the flexibility of the workforce.

Toshiba which makes all its European televisions in Plymouth and is about to invest £10m in an expansion that will add more than 200 new jobs, was the first Japanese operation to establish a single-union, no-strike agreement in the city, and Murata was encouraged by its success.

Another recent arrival in Plymouth is the Florida-based Harris Semiconductor, which plans to create 700 jobs in the next few years as part of a £165m investment. Harris



Wrigley's plant on the rural outskirts of Plymouth - a place to ruminate on the West Country attractions

looked at eight countries before finally choosing Plymouth over Southern Ireland. It was encouraged by the availability of the site in Plymouth as well as the quality of life in the region.

These companies are some of the success stories in the region's bid to attract new investment, but Plymouth has drawn subsidiaries of large companies rather than the more resilient headquarters developments. Since subsidiaries are often vulnerable to cuts in an economic downturn, the city also hopes to entice company decision-makers to its streets.

It is courting new businesses in the hi-tech electronics, healthcare, bio-technology and precision engineering fields.

"We see these as booming industries of the future," says Mr Ian Jones at the Devon and Cornwall Development Bureau. "People may say that panel-beaters and sailmakers from the dockyard won't get jobs there, but they are not likely to find jobs anywhere using those skills."

While Plymouth has had some success in winning investment from the US and Japan, it has yet to attract a newcomer from Europe. The Swedish and German businesses in the city are there as a result of mergers and acquisitions rather than greenfield developments. Mr Jones reckons that German companies know the UK much better than their US and Japanese counterparts and are much firmer in their plans to go to a particular city.

Indeed, sometimes a knowledge of the city can militate against a relocation decision.

would be no good for its type of business.

"This sort of experience underlines the necessity of selling Plymouth's image at home as well as abroad," Mr Jones says. "We've got more of a struggle than say, Scotland and the Northeast, because those areas are now perceived as places to do business."

One of Plymouth's biggest drawbacks in attracting new business has, in the past, been the complacency of some of the city's institutions. That is changing now as the grip of the Navy and the dockyard on the city's employment base recedes. Some business leaders even think the demise of the dockyard is good for the region since the new industry will pay higher rates than the dockyard, and the necessity of attracting new business will foster more of an enterprise spirit.

In a bid to change perceptions in the UK about Plymouth's remoteness, local development offices are laying a heavy emphasis on the improvements that have been made to transport links with the rest of the country. Indeed as congestion in the Southeast grows, Plymouth's relatively free streets are a good selling point.

And with the relentless move to the single market in Europe in 1992, Plymouth counts on becoming an important gateway for freight traffic to the rest of Europe.

Many UK companies, particularly those in the service industry, have already "discovered" Exeter by moving to the west country and Plymouth hopes that it too will benefit from the trend towards decentralisation.

It continues to hope that it will become the headquarters of a major company currently based elsewhere in the country. The hope is heightened by fear that unless it attracts a solid base of new industry in the next few years, the decline of the dockyard will drag the city with it.

Deborah Hargreaves

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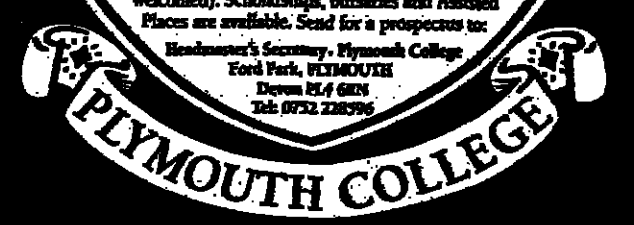
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PLYMOUTH 5



Despite facilities such as Ocean Court Marina (above) and the Moot Hotel (below), more accommodation will be needed to cope with the growing numbers of visitors sought by Plymouth

Pilgrim Fathers bring in the tourists

History becomes a money spinner

AS EVERY schoolchild knows, it was from Plymouth that the Pilgrim Fathers sailed in the Mayflower to the New World and where Sir Francis Drake played bowls on the Hoe before confronting the Spanish Armada.

Less well known is the fact that New Zealand was colonised from Plymouth, and Captain James Cook set out from there on his voyages to chart the world.

But the city has been slow to cash in on this rich heritage and often suffers by being confused with Portsmouth.

In a bid to publicise the city and its sea-faring traditions, the city fathers last year opened the Plymouth Dome on the Hoe as a visitor centre and a focal point.

Hitler's bombs left Plymouth city centre an almost featureless expanse of functional concrete very much in the traditions of the 1960s. This has robbed the city's residents of an identity with its history and stamped the impression in visitors' minds of a shopping centre and little else.

Plymouth was complacent about this until the demise of the Devonport dockyard, its traditional large employer, that it started to set its sights on tourism. Now, Plymouth is trying to establish itself as a centre for touring the beauty spots of South Devon rather than just a place for a wet day's shopping.

It hopes to benefit from a trend away from the traditional British seaside holiday and the growing demand for

more stimulating pursuits. Plymouth is looking to cater for this new generation of tourists and embellish its image as a cultural centre which has never been strong.

The £3.5m Plymouth Dome was opened 18 months ago and is proving a huge success. It contains a replica of an Elizabethan street complete with smells of rotting vegetables and uses the latest audio-visual equipment to portray the hardships of the Mayflower voyage and Drake's circumnavigation of the world.

Its commanding view over the sea gives visitors an insight into today's sea traffic with the use of a colour TV camera under their control and full-scale radar to identify ships in Plymouth Sound.

The Dome, which has won a series of tourist accolades and attracted 325,000 visitors since it was opened last March, is part of a major scheme for the development of Plymouth's under-used waterfront which has been little-changed in 50 years.

Along with the reconstruction of Plymouth's picturesque 1930s pier, the council is considering building retail and office space along the water. It is looking at the use of water taxis to ferry people around and the construction of a new fishing complex which would free the old wharf in the historic Barbican area for tourist development.

All this does not mean that Plymouth is aiming to become another Brighton or Blackpool. "We're not going over-the-top,"

says Mr Roger Matthews, head of the city's Marketing Bureau. "The key to the future of the city is one of sensible, tasteful development that is balanced with local needs."

With a young, demanding population, Plymouth's city fathers have to tread carefully to meet the necessities of its local residents as well as the requirements of its growing tourist population. For this reason, a development like its Pavilions conference centre which encompasses a large leisure pool and ice-skating rink, will offer season and discounted tickets in a bid to attract local use.

The Pavilions marks Plymouth City Council's largest investment ever. The facility which will be opened next summer, has cost £25m of which £5m was supplied by a grant from the European Development Fund, and is designed to combine attractions for tourists, business and locals. "We started off wanting an all-weather attraction because when it rains in the summer, a large number of people come here looking for



Plymouth Dome, the new £3m sea-front exhibition centre that brings the city's story to life for visitors of all ages

big city facilities," says Mr Matthews.

But the centre will prove important to the city's business community since it will form a much-needed conference venue for the Southwest. It will provide seating for up to 3,000 delegates as well as exhibition space and up-to-date TV and audio-visual equipment. The centre's management team has started to market its facilities and has already garnered conference bookings to 1991.

One of the city's development strategies is to provide focal points as a spur to generate private investment and an economic spin-off for the surrounding area. The Pavilions is

located on the city's slightly seedy western flank where two hotels have already announced major programmes for revamp and expansion on the back of the conference centre.

Plymouth has never been over-endowed with hotel space and it has few high-class hotels. The city fathers are hoping that the success of the Pavilions centre will draw more hotels to the city.

These efforts are paying off and spending by tourists has shown a steady increase in the last three years. In 1989, the amount of money spent by tourists who stay in the city matched that of day visitors for the first time. Both groups

now spend just over £15m each.

Plymouth still has grand plans and the city fathers hope that future development will secure its position as a focus for the Southwest. In the next two years, the city plans to replace its aquarium with a vast marine centre along the lines of California's Sea World, aiming to create a fish display.

After that, the city will look at improving access to its tourist sites and directing visitors straight into the historic quarters. It is also looking at a mini-train to shuttle them between attractions.

Deborah Hargreaves

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INTERCITY

Early gains reversed by Gulf worries

THE GULF situation returned yesterday to overshadow a UK stock market preoccupied for more than a week by the internal debate in Britain's ruling Conservative party. An attempt to build on the 5 per cent advance in equities achieved over the past five trading sessions foundered when crude oil prices rose sharply following reports that the US wants the United Nations Security Council to set a January 1 deadline for an Iraqi withdrawal from Kuwait. Brent crude for January delivery jumped by more than \$2 a barrel in London in the face of the apparent shortening of the timescale for possible hostilities in the Middle East and early gains on the stock market were swiftly reversed. Equities had opened firmly as market traders marked

and longer than either the government or the City has forecast butted belief that base rates will be cut sooner rather than later, in order to stimulate the domestic economy. However, dealers had already heard on early morning radio of the hardening of US attitudes towards the Gulf and there was little support for the initial upturn in share prices. When crude oil prices turned upwards equities backed away quickly and there was a rush to take profits on the back of last week's advances. A number of market makers emphasised that there were substantial profits there to be taken. At its lowest, the FT-SE index was more than 21 points off yesterday's peak of 2,350, but it recovered to close at 2,250, the London market closed off the bottom,

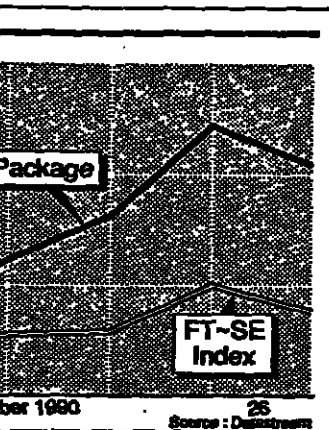
despite a fall of 26.49 in the Dow Industrial Average in UK trading hours. The final reading showed the FT-SE index at 2,250.3 for a net loss on the day of 18.6 and a surprisingly large turnaround of some 40 Footsie points during the session. The erratic trend in the market was mirrored by the performance of interest-related stocks such as stores and builders, where small gains were replaced by losses during the session. At the early morning peak, equities were within nine points of FT-SE 2,300, a level last seen briefly on October 8 and regarded as around the top of the current trading range. "Nevertheless, our preferred buying level remains below 2,100," said strategists at Barclays de Zoete Wedd in a review of the outlook for equities.

FINANCIAL TIMES STOCK INDICES									
	Nov 26	Nov 27	Nov 28	Nov 29	Nov 30	Dec 1	Dec 2	Dec 3	Dec 4
Government Securities	82.51	81.88	81.79	81.20	81.10	83.64	84.20	84.20	84.18
Fixed Interest	89.28	89.05	88.78	88.45	87.27	82.58	82.51	82.51	82.51
Ordinary Shares	1988.6	1712.2	1672.2	1670.0	1667.1	1763.2	1988.3	1988.3	1988.3
Gold Mines	158.7	155.3	158.0	155.2	155.7	300.0	378.5	378.5	378.5
FT-SE 100 Share	2151.9	2170.5	2127.9	2126.3	2116.2	2224.3	2403.7	2403.7	2403.7
FT-SE Euroshare 100	850.45	872.76	872.48	872.47	874.19	-	1000.00	948.81	1000.00
Ord. Div. Yield	5.88	5.63	5.77	5.78	5.76	4.88	5.88	5.88	5.88
Earning Yield % (all)	11.89	11.78	12.05	12.05	11.67	11.67	11.67	11.67	11.67
P/E Ratio (all)	10.19	10.38	10.04	10.04	10.36	-	10.36	10.36	10.36
SEAG Barges 4.5pm	26.70	26.15	26.82	24.126	24.405	22.218	-	-	-
Equity Turnover (\$m)	731.78	872.66	800.79	800.98	838.92	-	-	-	-
Equity Bargains	24,189	24,564	22,339	23,823	23,178	-	-	-	-
Shares Traded (m)	385.4	402.5	378.1	402.5	378.1	-	-	-	-

GILT EDGED ACTIVITY									
Indices									
Ordinary Shares Index	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9
Open	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9
Close	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9
High	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9
Low	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9
5-Day average	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9	1726.9

Concern on sales hits BAe

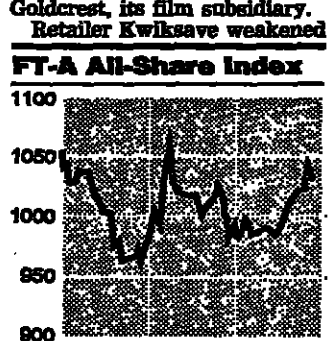
BRITISH Aerospace (BAe) found no sympathy after a report said that Germany might pull out of the European Fighter Aircraft project. A separate news article indicated that there could be cuts in Saudi orders for Tornado fighters. BAe's share price, which began to ease early in the session as investors reacted negatively to the two reports, remained under pressure throughout the day. Saudi Arabia was said to be reversing its previous decision to buy another batch of Tornado F3 fighters as a result of the British planes' alleged poor performance so far in the Gulf crisis. BAe has been badly hit by similar rumours on several occasions in the past. However, the fact that a UK government source has given the project the status of a "major project" is a greater degree of credibility and BAe closed down 15 at 522p after heavy trading. Mr Sandy Morris of County NatWest said that in pure profit terms the implications of a lost Saudi order are not that serious. Nevertheless, without a Saudi order for the fighters the production line is bound to come to a halt, and the consequent gap in production is a major negative factor. At the same time, a German withdrawal from the EPA project meant that in the long term, with the European project unable to get off the ground, the Americans would win a definite technological advantage. Mr Morris, however, dismissed the implications of yesterday's news, which he said did not reflect the company's fundamentals. Various other sources have indicated that the British fighters have been performing very well in the desert. As for the possibility of German withdrawal from the EPA project, this has been raised on several occasions already and does not necessarily mean the project cannot go ahead. BAe has tended to be a news-driven issue anyway, Mr Morris pointed out.



The Water Package, the standardised unit comprising shares in the ten UK water companies privatised last year, has responded sharply to the political events of the past week. The Package began to outperform the market as the prospect of Mrs Thatcher's replacement as Conservative party leader was seen as enhancing the government's electoral prospects and reducing the chances of an early reversal of privatisation by an incoming Labour government. The outperformance has widened since Mrs Thatcher made her decision, but the Package changed direction with the wider market yesterday to close 243 down at 2,250.3, still leaving a gain of 235 over the past six trading sessions.

Among internationally traded pharmaceutical stocks, Glaxo and SmithKline Beecham led the market down, hit by profit-taking and losing 10 apiece. Wellcome fell 15 to 350p amid renewed concern that Bristol-Myers' anti-Aids drug Vitek is set to take ground from Wellcome's Zovirax. Retrovir is considered vulnerable to competition because of alleged side-effects. One analyst also noted an article in a trade magazine reporting that Merck is close to bringing out its own anti-Aids drug. BSE lost 14 to 165p following press speculation that the company's pre-tax profits were bolstered by provisions. Among other internationally traded stocks, Unilever shed 12 and ICI lost 9.

growth rates of around 9 per cent, which is above expectations for the overall market. Brent Walker ended up 8, slightly off earlier highs, on speculation that Smurfit is to take a stake in the company. Brent Walker also confirmed the completion of its sale of Goldencrest, its film subsidiary. Retailer Kwiksave weakened.



Equity Shares Traded
Turnover by volume (million)
Including:
- Excluding:
- Excluding:
- Excluding:

TRADING VOLUME IN MAJOR STOCKS									
Value	Volume	Price	Value	Volume	Price	Value	Volume	Price	Value
AGF	1,100	170	AGF	1,100	170	AGF	1,100	170	AGF
AGF	1,100	170	AGF	1,100	170	AGF	1,100	170	AGF
AGF	1,100	170	AGF	1,100	170	AGF	1,100	170	AGF
AGF	1,100	170	AGF	1,100	170	AGF	1,100	170	AGF
AGF	1,100	170	AGF	1,100	170	AGF	1,100	170	AGF
AGF	1,100	170	AGF	1,100	170	AGF	1,100	170	AGF
AGF	1,100	170	AGF	1,100	170	AGF	1,100	170	AGF
AGF	1,100	170	AGF	1,100	170	AGF	1,100	170	AGF
AGF	1,100	170	AGF	1,100	170	AGF	1,100	170	AGF

Similar fate
Rolls-Royce met with a similar fate, declining 8 to 157p in active trading amid talk of the Tornado setback and a rumoured downgrading by Goldman Sachs. Rolls-Royce, which is as accustomed to talk

short-term operators spotting in yesterday's official list more bargains than usual in the stock on Friday. Daily turnover for stocks other than Alpha was reported as the following trading day. Total rose to 81p before settling 1 1/2 higher on balance at 79 1/2p. Oil issues steered a steady course, apparently hardly ruffled by the sharp rise in oil prices, founded on speculation that the United Nations may respond to a US request to approve a ban on oil exports to Iraq. "The market is learning to live with the volatility of the oil market," one analyst observed. Nevertheless, strong oil prices helped oil shares to outperform the rest of a weak stock market overall. Shell (45p) and BP (50p) appeared the soundest stocks in the sector, gaining 4 each. Analysts said their strong performance reflected the view that the major oil companies with integrated operations will be able to increase dividends in real terms, whether oil costs \$20 or \$35 per barrel.

British Gas receded 4 to 237 1/2p on profit-taking, after the soundest stocks in the sector, having produced a better than expected dividend. Analysts said the stock is still yielding around 7 per cent this year, and earnings are likely to

Most other leaders trended lower with the exception of Whitbread "A" which improved 3 further to 452p. Kleinwort Benson has reduced full year profits forecasts for this year and next, but the new estimates still represent

Properties powered forward initially but soon gave back the gains as hopes evaporated of an early cut in interest rates. The buoyancy was confined to leading stocks, with the best examples being Land Securities and HEPSC. Both were around 12 higher at one stage, but the former retreated to the extent that the shares closed 12 down on the session at 522p. HEPSC eventually came down from 538p to rest at 514p, a loss on balance of 7. Probably aiding the reversal was concern over Thursday's preliminary statement from HEPSC. Some analysts believe

returning to Philips world headquarters in Hilversum to become corporate director of finance.

NEW HIGHS AND LOWS FOR 1990
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ELECTRICALS – Contd

Commercial Vehicles					
50	Sales Office	-Y	EX-5	100	1.01.17 51

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MOTORS, AIRCRAFT TRADES

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes companies like Airbus, Boeing, and various aircraft manufacturers.

PROPERTY - Contd

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various real estate and property companies.

INVESTMENT TRUST - Contd

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various investment trusts.

INVESTMENT TRUST - Contd

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various investment trusts.

OIL AND GAS - Contd

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various oil and gas companies.

MINES - Contd

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various mining companies.

NEWSPAPERS, PUBLISHERS

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various newspaper and publishing companies.

SHOES AND LEATHER

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various shoe and leather companies.

SOUTH AFRICANS

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various South African companies.

FINANCE, LAND, ETC

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various finance, land, and other companies.

PLANTATIONS

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various plantation companies.

THIRD MARKET

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various third market companies.

PAPER, PRINTING, ADVERTISING

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various paper, printing, and advertising companies.

TEXTILES

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various textile companies.

TOBACCO

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various tobacco companies.

WATER

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various water companies.

Diamond and Platinum

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various diamond and platinum companies.

Central African

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various Central African companies.

PROPERTY

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various property companies.

INVESTMENT TRUST

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various investment trusts.

OIL AND GAS

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various oil and gas companies.

FINANCE

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various finance companies.

Australians

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various Australian companies.

Regional & Irish Stocks

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes various regional and Irish stocks.

NOTES
Stock Exchange dealing classifications are indicated to the right of security names. Alpha, Beta, Gamma, Delta, Epsilon, and F are used to indicate price movements. Unless otherwise indicated, prices and dividends are in pence and denominated in pence. Estimates of price movements and dividends are based on latest annual reports and accounts and, where possible, are updated on half-yearly figures. P/E ratios are calculated on 'net' distribution basis, assuming no share repurchases. Dividends are shown in pence and are based on the latest dividend payment. Dividends are shown in pence and are based on the latest dividend payment. Dividends are shown in pence and are based on the latest dividend payment.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Yen falls on oil price rise

THE JAPANESE yen was depressed as oil prices rose following reports of an American decision to seek a United Nations Security Council resolution authorising a deadline for the start of possible military action to force Iraq out of Kuwait.

The D-Mark had been easier against the yen in early Japanese trading, falling to ¥85.50 from ¥85.70. But ¥85.50 proved to be a firm support point for the German currency, with Far Eastern and Australian investors willing buyers at that level. The presence of one large buyer of D-Marks for yen in Singapore also underpinned the yen's strength.

The yen began falling after December bond crude rose to \$33.15 per barrel on reports that the US was asking the security council to authorise the use of force if Iraq fails to withdraw its troops from Kuwait by January 1. As a major importer of oil, Japan is seen as being particularly vulnerable to any sustained increase in energy prices.

A larger move down by the yen was prevented by the firmness of short-term Japanese interest rates, although the softness of longer term rates worried some investors. The D-Mark closed at ¥86.00, up 50 points on the day.

	Nov 26	Nov 27	Nov 28
1.00 DM	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

STERLING INDEX

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

CURRENCY MOVEMENTS

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

CURRENCY RATES

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

OTHER CURRENCIES

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

MONEY MARKETS

London rates ease

UK MONEY market rates eased yesterday on speculation that there could be an early cut in interest rates following the warning by the Confederation of British Industry that the recession will be longer and deeper than had previously been expected.

Pressure for a reduction in base rates also came directly from the currency markets where sterling rose to DM2.925, its highest London closing level against the D-Mark since November 2.

Many money dealers believe

UK clearing bank base lending rate

14 per cent

from October 8, 1989

that the stability of the pound under the Conservative party leadership contest and the threat of a recession have increased the chances of a cut in interest rates before Christmas.

However, the move down in market rates was cautious, as only last Friday the Bank of England used its credit operations to underline to money dealers that it did not welcome any early easing in monetary policy.

The three months inter-bank rate declined 1/4 of a point to 13 1/4 per cent, while twelve months was 1/2 point lower at 12 1/2 per cent.

In the futures markets, rate

The dollar benefited from the Gulf tension. A large buyer of dollars for yen, the same Far Eastern operator that had earlier sold yen for D-Marks, proved to be the catalyst for the dollar's advance in Europe. The "safe haven" qualities of the dollar attracted further buyers in London and New York.

The dollar closed higher at DM1.920 from DM1.910; at SF1.3670 from SF1.3585; at ¥128.75 from ¥127.35; and at FF5.0300 from FF5.0075. The dollar's index, calculated by the Bank of England, was up 0.3 at 60.3.

Sterling gained ahead of the second ballot for the Conservative party leadership. Investors were encouraged by opinion polls putting the Conservatives ahead of Labour no matter which of the three wins the Tory leadership contest.

Some analysts suggested

that the apparent growing campaign success of Mr John Major, the chancellor of the exchequer, had helped sterling. But with any of the leadership challengers, analysts agreed that sterling now has less political risk attached to it.

Mr David Cocker, chief currency analyst at Chemical Bank, said there was a belief that the next leader of the Conservative party will not reduce interest rates until inflation shows signs of falling. That could come as early as December 14, when the November inflation figure is likely to show a fall to an annual rate of 10.3 per cent from 10.9.

Sterling ended higher in London at DM2.925 from DM2.920; at SF2.4750 from SF2.4700; at ¥250.50 from ¥249.50; and at FF9.8550 from FF9.8525; but fell to \$1.9655 from \$1.9675. In New York the pound closed firmer at \$1.9655.

EMS EUROPEAN CURRENCY UNIT RATES

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

POUND SPOT - FORWARD AGAINST THE POUND

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

	Nov 26	Nov 27	Nov 28
1.00 \$	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 \$	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

EURO-CURRENCY INTEREST RATES

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

EXCHANGE CROSS RATES

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

FT LONDON INTERBANK FIXING

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

MONEY RATES

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LONDON MONEY RATES

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

FINANCIAL FUTURES AND OPTIONS

LIFE US TREASURY BOND FUTURES OPTIONS

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LIFE EUROPEAN CURRENCY UNIT RATES

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LIFE US TREASURY BOND FUTURES OPTIONS

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LIFE EUROPEAN CURRENCY UNIT RATES

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LIFE US TREASURY BOND FUTURES OPTIONS

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LIFE EUROPEAN CURRENCY UNIT RATES

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LIFE US TREASURY BOND FUTURES OPTIONS

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LIFE EUROPEAN CURRENCY UNIT RATES

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LIFE US TREASURY BOND FUTURES OPTIONS

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LIFE EUROPEAN CURRENCY UNIT RATES

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LIFE US TREASURY BOND FUTURES OPTIONS

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LIFE EUROPEAN CURRENCY UNIT RATES

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LIFE US TREASURY BOND FUTURES OPTIONS

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LIFE EUROPEAN CURRENCY UNIT RATES

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LIFE US TREASURY BOND FUTURES OPTIONS

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LIFE EUROPEAN CURRENCY UNIT RATES

	Nov 26	Nov 27	Nov 28
1.00 £	1.0000	1.0000	1.0000
1.00 SF	1.0000	1.0000	1.0000
1.00 £	1.0000	1.0000	1.0000
1.00 ¥	1.0000	1.0000	1.0000

Forward premiums and discounts apply to the US dollar

LIFE US TREASURY BOND FUTURES OPTIONS

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WORLD STOCK MARKETS

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CANADA																	
Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
TORONTO																	
Closing prices November 26																	
Quotations in Canadian unless marked U.S.																	
1911 Agnico Inc.	515					1800 Compulog	350	350	350	-		264 Leur Gr B	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					11520 Graham Data	100	100	100	1/2		1400 Laramie A	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie B	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie C	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie D	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie E	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie F	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie G	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie H	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie I	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie J	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie K	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie L	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie M	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie N	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie O	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie P	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie Q	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie R	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie S	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie T	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515					10000 Labco	100	100	100	1/2		1400 Laramie U	55 1/2	55 1/2	55 1/2	55 1/2	
1911 Agnico Inc.	515</																

NEW YORK DOW JONES								INDICES							
	Nov. 26	Nov. 22	Nov. 22	Nov. 21	1980				Nov. 26	Nov. 22	Nov. 22	Nov. 21	1980		
					HIGH	LOW	LOW						HIGH	LOW	
#Industrials	2533.17	2527.23	2531.61	2539.36	2999.75	2345.10	2399.75	41.22	AUSTRALIA	1355.4	1354.6	1358.7	1359.1	1713.3 (2/1)	1701.2 (2/1)
Home Bonds	90.24	90.13	90.13	90.10	106.71	111.01	107.10		All Europe (11/18)	67.4	67.4	67.4	67.4	68.0 (2)	
Utilities	835.80	844.10	844.10	848.85	123.77	131.04	128.49		AUSTRIA	492.16	494.87	494.26	493.41	703.29 (1/2)	690.18 (2/4)
Transport	209.88	209.32	209.32	209.89	123.77	131.04	128.49		Other Index (12/18)	5075.31	5095.55	5106.63	5096.37	6299.43 (2/1)	6259.94 (2/1)
					236.73	340.96	336.23	10.50	Brazil's S. (Cash Mkt) (1/18)	313.10	325.12	331.88	332.46	368.29 (2/1)	355.12 (2/1)
					121.01	144.02	144.02		DEENMARK	418.2	418.2	418.2	418.2	418.2 (2/1)	418.2 (2/1)
					2541.58	2557.42	2549.85	2552.04	FINLAND	338.12	352.12	351.88	352.46	377.73 (2/1)	378.9 (2/1)
									Swiss Genl (1/75)	418.2	418.2	418.2	418.2	418.2 (2/1)	418.2 (2/1)
Composite 1	316.51	315.10	316.01	316.03	368.95	295.46	368.95	4.40	FRANCE	433.18	432.37	428.55	428.09	564.62 (2/1)	560.18 (2/1)
Industrials	271.21	269.74	271.01	270.68	437.27	411.01	416.32	3.11	CAC General (1/1/82)	1487.24	1484.36	1479.46	1476.01	2129.33 (2/4)	2102.31 (2/4)
Financial	21.81	21.61	21.61	21.61	47.17	18.80	35.24	8.84	GERMANY	137.77	137.73	136.45	136.45	243.32 (1/2)	240.9 (2/1)
					31.87	18.80	35.24	8.84	DAX General (1/1/82)	655.17	659.13	645.55	645.55	812.0 (2/1)	799.9 (2/1)
					29.01	18.80	35.24	8.84	Commodity (1/1/82)	1403.16	1403.16	1403.16	1403.16	1403.16 (2/1)	1394.91 (2/1)
NYSE Composite	172.91	172.91	172.91	172.91	201.13	162.20	201.13	4.46	HONG KONG	2795.52	2801.36	2803.08	2803.16	2778.26 (1/2)	2778.26 (1/2)
Amex Mkt. Value	295.92	295.90	295.92	295.92	382.45	388.07	397.03	29.31	Italy Genl (1/1/82)	1226.73	1221.43	1225.99	1222.77	1893.10 (2/1)	1885.35 (1/2)
NASDAQ Composite	348.86	349.04	348.77	348.77	404.60	350.13	405.73	54.87	JAPAN	512.73	501.41	517.50	501.41	763.52 (1/4)	763.52 (1/4)
					106.71	111.01	107.10		Bank of Japan (1/1/82)	2758.62	2758.62	2758.62	2758.62	2871.88 (1/1)	2871.88 (1/1)
					106.71	111.01	107.10		Tokyo Sec Index (4/1/80)	1747.08	1747.08	1747.08	1747.08	2067.70 (1/1)	2067.70 (1/1)
					106.71	111.01	107.10		Dow Japan (4/1/80)	3021.40	3021.40	3021.40	3021.40	3481.13 (1/1)	3481.13 (1/1)
					106.71	111.01	107.10		NYSE Composite (4/1/80)	471.50	479.34	476.26	478.71	632.22 (1/8)	629.88 (2/1)
					106.71	111.01	107.10		NETHERLANDS	471.50	479.34	476.26	478.71	632.22 (1/8)	629.88 (2/1)

NEW YORK ACTIVE STOCKS					TRADING ACTIVITY				
					1 Volume				
Monday	Stocks traded	Shares	Change	Per day	Nov. 26	Nov. 26	Nov. 26	Nov. 22	
MCA	4,132,640	65 1/2	-	1 1/2	New York	123,540	63,550		
Times Utilities	2,924,590	37 1/2	-	1 1/2	Ames	9,485	5,866		
ENR Inc.	1,561,000	2 1/2	+1/2	1/2	ENR Inc.	1,480	1,480		
Female Mat.	1,542,830	31 1/2	-	1 1/2	Ames Transf.	1,975	1,890		
Strong	1,346,880	43 1/2	-	1 1/2	Russ	760	643		
Philly Marins	1,341,000	2 1/2	-	1 1/2	Faile	1,000	1,000		
Wetzel	1,277,500	30 1/2	-	1 1/2	Unchanged	481	506		
Claremont	1,237,960	13 1/2	-	1 1/2	New Lines	4	7		
Am Ebers	1,230,000	2 1/2	-	1 1/2	New Lines	-22	24		
Westphalia	1,170,300	23 1/2	-	1 1/2					
					NORWAY				
					Oslo Stock Exch (12/8)				
					25 4000 shares (12/8)				
					167 1/2				
					168 1/4				
					169 1/2				
					170 1/2				
					171 1/2				
					172 1/2				
					173 1/2				
					174 1/2				
					175 1/2				
					176 1/2				
					177 1/2				
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					179 1/2				
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					184 1/2				
					185 1/2				
					186 1/2				
					187 1/2				
					188 1/2				

[illegible]

TOKYO - Most Active Stocks				TOKYO - Most Active Stocks			
Monday 26 November 1990				Monday 26 November 1990			
Stocks	Closing	Change		Stocks	Closing	Change	
Traded	Prices	on day		Traded	Prices	on day	
Nippon Steel	4.7m	398	+1	Mitsui Shipbldg ...	3.9m	482	+18
Tokai Mng & Fm	4.6m	270	+20	Peimex Elec	2.8m	3,880	+380
Tokai Cemfrn	3.9m	1,190	-10	Fuji Masi Ppr's	2.8m	680	+37
Honsha Paper	3.5m	2,220	-80	Mitsui Heavy	2.7m	858	-8
Kubota	3.5m	697	+17	Shimizu Elec	2.7m	965	-3

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FINANCIAL TIMES

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices, but unavailable. @ Dealing suspended, 1st Ex dividend, 2nd Ex scrip issue, 3rd Ex rights, 4th Ex all.
1 US/Canada: price variations in last Saturday's edition were in error owing to misreading.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES									
12 Month									
High	Low	Stock	Div. Yld.	12 Month	High	Low	Stock	Div. Yld.	12 Month
Close	Open	Close	Close	Change	Close	Open	Close	Close	Change
114 1/2	114 1/2	AA	1.00	114 1/2	114 1/2	114 1/2	AA	1.00	114 1/2
114 1/2	114 1/2	AC	1.00	114 1/2	114 1/2	114 1/2	AC	1.00	114 1/2
114 1/2	114 1/2	AD	1.00	114 1/2	114 1/2	114 1/2	AD	1.00	114 1/2
114 1/2	114 1/2	AE	1.00	114 1/2	114 1/2	114 1/2	AE	1.00	114 1/2
114 1/2	114 1/2	AF	1.00	114 1/2	114 1/2	114 1/2	AF	1.00	114 1/2
114 1/2	114 1/2	AG	1.00	114 1/2	114 1/2	114 1/2	AG	1.00	114 1/2
114 1/2	114 1/2	AH	1.00	114 1/2	114 1/2	114 1/2	AH	1.00	114 1/2
114 1/2	114 1/2	AI	1.00	114 1/2	114 1/2	114 1/2	AI	1.00	114 1/2
114 1/2	114 1/2	AJ	1.00	114 1/2	114 1/2	114 1/2	AJ	1.00	114 1/2
114 1/2	114 1/2	AK	1.00	114 1/2	114 1/2	114 1/2	AK	1.00	114 1/2
114 1/2	114 1/2	AL	1.00	114 1/2	114 1/2	114 1/2	AL	1.00	114 1/2
114 1/2	114 1/2	AM	1.00	114 1/2	114 1/2	114 1/2	AM	1.00	114 1/2
114 1/2	114 1/2	AN	1.00	114 1/2	114 1/2	114 1/2	AN	1.00	114 1/2
114 1/2	114 1/2	AO	1.00	114 1/2	114 1/2	114 1/2	AO	1.00	114 1/2
114 1/2	114 1/2	AP	1.00	114 1/2	114 1/2	114 1/2	AP	1.00	114 1/2
114 1/2	114 1/2	AQ	1.00	114 1/2	114 1/2	114 1/2	AQ	1.00	114 1/2
114 1/2	114 1/2	AR	1.00	114 1/2	114 1/2	114 1/2	AR	1.00	114 1/2
114 1/2	114 1/2	AS	1.00	114 1/2	114 1/2	114 1/2	AS	1.00	114 1/2
114 1/2	114 1/2	AT	1.00	114 1/2	114 1/2	114 1/2	AT	1.00	114 1/2
114 1/2	114 1/2	AU	1.00	114 1/2	114 1/2	114 1/2	AU	1.00	114 1/2
114 1/2	114 1/2	AV	1.00	114 1/2	114 1/2	114 1/2	AV	1.00	114 1/2
114 1/2	114 1/2	AW	1.00	114 1/2	114 1/2	114 1/2	AW	1.00	114 1/2
114 1/2	114 1/2	AX	1.00	114 1/2	114 1/2	114 1/2	AX	1.00	114 1/2
114 1/2	114 1/2	AY	1.00	114 1/2	114 1/2	114 1/2	AY	1.00	114 1/2
114 1/2	114 1/2	AZ	1.00	114 1/2	114 1/2	114 1/2	AZ	1.00	114 1/2
114 1/2	114 1/2	BA	1.00	114 1/2	114 1/2	114 1/2	BA	1.00	114 1/2
114 1/2	114 1/2	BB	1.00	114 1/2	114 1/2	114 1/2	BB	1.00	114 1/2
114 1/2	114 1/2	BC	1.00	114 1/2	114 1/2	114 1/2	BC	1.00	114 1/2
114 1/2	114 1/2	BD	1.00	114 1/2	114 1/2	114 1/2	BD	1.00	114 1/2
114 1/2	114 1/2	BE	1.00	114 1/2	114 1/2	114 1/2	BE	1.00	114 1/2
114 1/2	114 1/2	BF	1.00	114 1/2	114 1/2	114 1/2	BF	1.00	114 1/2
114 1/2	114 1/2	BG	1.00	114 1/2	114 1/2	114 1/2	BG	1.00	114 1/2
114 1/2	114 1/2	BH	1.00	114 1/2	114 1/2	114 1/2	BH	1.00	114 1/2
114 1/2	114 1/2	BI	1.00	114 1/2	114 1/2	114 1/2	BI	1.00	114 1/2
114 1/2	114 1/2	BJ	1.00	114 1/2					

Continued on Page 49



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FINANCIAL TIMES

114

AMERICA

Dow overcomes heightened Gulf concern

Wall Street

US EQUITIES staged a 35-point recovery from an initial fall to end higher yesterday, after a heightening of tension in the Gulf crisis and a rise in crude oil prices had caused the early weakness, writes Patrick Harrington in New York.

At the close the Dow Jones Industrial Average was up a net 3.94 at 2,533.17, well above the session low of 2,497.03. Turnover was relatively light at 1.31m shares, and rising issues finally outpaced falls by 788 to 716. The Standard & Poor's 500 gained 1.42 on the day at 316.62, while the American SE composite closed up 0.02 at 295.92.

The turnaround in share values was aided by a similar reversal in the direction of oil prices. January crude closed up \$1.05 a barrel at \$32.95, having at one stage been nearly \$2 ahead at \$33.85. The initial fall

in the market had been in response to reports that the US has gained enough support in the UN for a resolution allowing the use of force if Iraq does not withdraw from Kuwait by New Year's Day.

The news that President Bush was ready to raise the stakes in the Gulf crisis had shattered the complacent mood of the market, which in the weeks up to the Thanksgiving holiday had put its fears about the Middle East at the back of its mind. However, the selling was never really convincing and bargain hunters moved in to pick up stock when the Dow dropped below 2,500, which now appears to be a solid short-term floor for the index.

Oil shares moved up against the market on the coast-tails of firmer crude oil prices. Mobil added \$1 at \$38.74, Texaco put up \$1 to \$38.44 and British Petroleum ADRs rose \$1.14 to \$79.01. Oil service companies also enjoyed a good day, with

Schlumberger firming \$3 to \$55.44, Halliburton \$4 to \$46.00 and Dresser Industries \$4.

MCA, down \$3 at \$63.44, was the most actively traded stock of the morning in spite of an hour's delay to trading while the market awaited details of the entertainment group's acquisition by Matsushita of Japan.

The news that Matsushita had agreed to pay MCA shareholders \$66 a share plus a stake in MCA's television station created a rush of activity, and turnover in MCA was 2m shares at the close. Although the market had hoped that MCA would go for between \$70 and \$80, yesterday's deal (which values MCA at \$66.00) was regarded as a good one.

Eli Lilly outperformed the market impressively, rising \$2 to \$72 on turnover of 1.3m shares. Last week the stock was sold heavily on publication of figures which showed that the share of the new pre-

scription market held by Eli Lilly's anti-depressant drug Prozac fell in October.

Bad publicity surrounding the alleged side-effects of Prozac had already hit the share price, but yesterday's strong gains followed a broker's recommendation and suggested that some investors believed the stock had been oversold.

Semiconductor stocks fell further in the wake of last week's profits warning from Lattice Semiconductor and another warning from AMD. Although the market had hoped that MCA would go for between \$70 and \$80, yesterday's deal (which values MCA at \$66.00) was regarded as a good one.

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Capital investors dropped its offer for stock in the toy retailer.

Canada

THE TORONTO market closed on a mixed note, having picked up from an opening drop which followed the news that the US was pushing the UN Security Council for a deadline for Iraq to withdraw from Kuwait.

The composite index finished a net 9.2 up at 3,127.5 but declines retained a slight edge over advances by 288 to 282. Volume totalled 18.0m shares.

SOUTH AFRICA

MINING SHARES rose sharply in Johannesburg in response to a decline in the financial rand, higher precious metal prices, and a shortage of scrip. The all-gold index rose 82 or 6.6 per cent to 1,318, with Vaal Reefs up 213 at 2,123.

EUROPE

Growing expectations of UN resolution hit bourses

NEWS AT the weekend that the US would seek a United Nations resolution this week, authorising military action against Iraq, combined with domestic concerns to push bourses lower yesterday, writes Our Markets Staff.

MILAN sank to new depths for the year on gloom about the economy, the effects of the new capital gains tax on equities and the government's delay in approving stock market reforms. Late on Friday, Milan floor traders said they would hold another strike on December 5 and 6 to press for reform.

PARIS dropped rapidly after opening slightly higher, as Gulf fears, rising oil prices and an early loss on Wall Street depressed the market. However, the CAC 40 index managed to end above the 1,600 level, after falling to a day's low of 1,597.61.

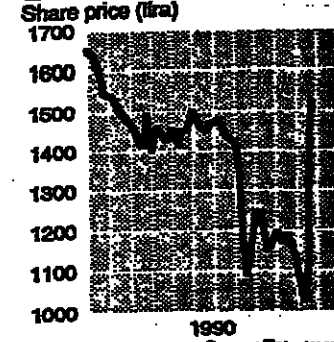
The index closed 32.28 or 2 per cent lower at 1,607.24 after opening at the day's high of 1,648.44.

Oil stocks were in focus, with Elf Gabon, the producer, rising Ffr110 or 7.7 per cent to Ffr1,535 and Total adding Ffr26 to Ffr880.

STOCKHOLM fell to another low for the year on increasing concern about the domestic economy. The Affärsvärlden General Index slipped 8.5 to 822.2 on turnover of SKr425m.

Oslo was one of the day's few winners, rising on higher prices for Norwegian oil. The all-share index added 1.38 to 460.40 in moderate trading worth NKr258.2m. COPENHAGEN recovered, the bourse index rising 0.98 to 226.10, after falling last week on the announcement of a general election.

Enimont



ZURICH was led down by selective selling of banking, insurance and industrial blue chips. While the Credit Suisse index fell only 7.7 or 1.7 per cent to 977.1, Union Bank lost SFr90 or 3.7 per cent to SFr2,690, while Zurich Insurance dropped SFr180 or 4.4 per cent to SFr4,870.

BRUSSELS was mostly weak, with the exception of FN, the arms maker, which jumped on hopes that it would be saved from liquidation when shareholders meet on Friday. FN's preferred stock rose Bfr12 to Bfr128. The cash market index fell 20.24 to 5,093.31.

ASIA PACIFIC

Firm bonds and arbitrage buying lift Nikkei

Tokyo

ARBITRAGE-RELATED buying pushed up share prices in Tokyo yesterday after the market's three-day weekend. A stronger bond market assisted in spurring a rally in the futures markets, and the Nikkei average gained 1.5 per cent, writes Emiko Terazono in Tokyo.

The Nikkei opened at 23,418.78, the day's low, and closed at 23,762.86, up 362.58. The day's high was 23,765.03. An afternoon surge in government bonds failed to prompt much activity in the equity market, where volume was a meagre 250m shares, down from last Thursday's 360m.

Gains led losses by 672 to 315, with 147 issues unchanged. The Toxix index of all first section stocks rose 19.47 to 1,747.08, but in London trading the JSE/Nikkei 50 index receded 12.00 to 1,302.49.

Equity trading was mostly by individuals, while institutions focused on the bond market. There was little trading by dealers on their own accounts, as trading for November contracts finishes today.

Large-capital issues, usually encouraged by hopes of lower interest rates, ended mixed after profit-taking. Mr Shin Tokoi at County Natwest said: "Due to the selling pressure on large-capital stocks, investors are attracted to middle to small size stocks which are newly listed in the second section or over-the-counter section."

Nippon Steel, the most actively traded stock, firmed Y1 to Y399, Mitsui Shipbuilding fell Y18 to Y492 and Mitsubishi Heavy lost Y3 to Y655.

Hopes of lower interest rates encouraged gains in interest rate-sensitive stocks, such as electric power companies and financials. Tokyo Electric Power gained Y70 to Y3,350, Nomura surged Y100 to Y1,700, Fuji Bank added Y80 to Y2,180 and Tokio Marine & Fire Insurance put up Y20 to Y1,270.

Pioneer Electronic, replacing Mitsubishi Mining & Cement in the Nikkei average yesterday, forged ahead Y350 to Y3,890 on the expectation that the issue would be included in index-linked funds. Mitsubishi Mining & Cement merged with Mitsubishi Metal on December 1, becoming Mitsubishi Material.

Prima Meat Packers, a large meat processor, advanced Y37 to Y880 on rumours of speculative buying by political funds. The stock had gained Y98 in the previous day's trading.

Domestic demand-related issues were mostly strong, although Tokyo Construction, after posting the largest volume in the morning session, drifted down in the afternoon to end a net Y10 off at Y1,190. Leading securities houses were early buyers of the stock on news of a planned Tokyo group development.

In Osaka, the OSE average added 131.25 at 26,632.00 on volume of 42.2m shares, against last Thursday's 41.6m. Constructions, steels and electricals were firm, but popular regional issues lost ground. Nintendo met profit-taking and fell Y300 to Y23,700, while Shimano Industrial, previously bought on an increase in bicycle sales, shed Y80 to Y4,550.

BANGKOK fell sharply after last week's news of a rise in lending and bank deposit rates. The SET index dropped 37.10, or 5.8 per cent, to 601.85 as investors cashed in equity investments. Activity centred on the banking sector, with Asia Securities, Bangkok Bank of Commerce and Siam City Bank topping the actives list.

AUSTRALIA was pulled lower by arbitrage-related selling. The All Ordinaries index receded 11.2 to 1,355.4. Turnover came to A\$183m, compared with A\$170m on Friday.

Corporate worries weighed on the market: companies in the Adelaide group, which is selling assets under an A\$3bn debt reduction programme, were weak after last week's annual general meetings. Adelaide fell 10 cents to 77 cents. David Jones 42 cents to A\$1.45. Tooth 13 cents to A\$2.02 and Howard Smith 5 cents to A\$4.05.

CSR shed 9 cents to A\$4.85 after posting an 11 per cent fall in half-year net profits. Goodman Fielder lost 3 cents to A\$1.44 after forecasting modest improvements for 1990, and ANZ declined 8 cents to A\$3.76 before its profits announcement.

HONG KONG drifted downwards but ended above its day's low on bargain hunting. The Hang Seng index lost 20.54 at 2,595.52 in light trading. Turnover totalled HK\$591m, similar to Friday's HK\$583m. Fears of war in the Gulf kept investors away.

SINGAPORE's volume shrank to a low for the year, with only 13.5m shares traded, down from Friday's 21m. Share prices also declined, the Straits Times Industrial index slipping 7.58 to 1,121.22. UIC and Singapore Land shares remained suspended; on Friday night UIC said that Mr Lee Kim Yew, its chairman, had sold his stake of 25.3m shares in the company.

TAIWAN dropped 4.5 per cent as investors took profits. The weighted index, which also fell on Saturday after a 28 per cent rise earlier in the week, retreated 218.22 to 4,582.86 in turnover of T\$73.7bn, down from T\$77bn.

Only the plastics sector continued to rise, buoyed by last week's news that Formosa Plastics Group would proceed with a plan for a new naphtha cracking plant.

Sinking profits jeopardise Sweden

MARKETS IN PERSPECTIVE

	% change in local currency			% change starting 1980	% change in US \$
	1 Week	4 Weeks	1 Year	Start of 1980	Start of 1980
Austria	+1.58	-8.37	+13.31	-3.48	+9.73
Belgium	+0.84	-1.93	-23.78	-23.07	-26.88
Denmark	-2.14	-6.09	-12.54	-11.32	+2.13
Finland	+0.35	+1.52	-25.14	-30.27	-21.77
France	+1.17	-0.13	-15.74	-21.90	-26.06
Germany	+2.90	+0.95	-2.55	-15.14	-20.84
Ireland	+1.14	-8.51	-23.54	-28.15	-31.81
Italy	+0.50	-9.65	-27.05	-28.79	-33.60
Netherlands	+1.71	-2.31	-14.12	-18.02	-23.40
Norway	-1.58	-12.94	+4.48	-5.71	-12.10
Spain	-0.60	-2.20	-23.22	-27.13	-28.14
Sweden	-5.68	-13.02	-16.72	-27.13	-33.52
Switzerland	-0.71	-4.02	-20.86	-22.23	-21.89
UK	+4.93	+5.06	-4.16	-11.82	-11.82
EUROPE	+2.67	+0.60	-10.39	-16.77	-19.60
Australia	+1.79	+1.40	-13.09	-15.06	-32.62
Hong Kong	+0.35	-1.61	+3.39	+4.70	-14.09
Japan	+1.09	-7.09	-39.03	-41.90	-46.24
Malaysia	+1.00	-5.78	-3.46	-15.03	-29.92
New Zealand	+3.57	-6.78	-36.65	-32.99	-43.30
Singapore	+1.31	-4.95	-15.35	-20.37	-27.42
Canada	-0.49	-0.85	-16.48	-17.85	-32.70
USA	-0.61	+3.82	-8.38	-11.08	-27.13
Mexico	+2.14	+2.72	+117.35	+89.04	+41.71
South Africa	-0.09	-3.85	-12.77	-14.72	-26.26
WORLD INDEX	+0.91	-1.20	-21.47	-25.03	-33.45

† Based on November 22nd 1990. Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Ltd.

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By Antonia Sharpe

FURTHER disappointment from the corporate sector and a rise in interest rates sent Sweden to its low for the year last week. However, rises in the UK, France and Germany helped Europe to end the week higher overall, according to the FT-Actuaries world indices.

In local terms, the Swedish stock market recorded a fall of 5.7 per cent last week, bringing its drop for the year to 27.1 per cent. Poor results from Volvo and Electrolux have shown many analysts that the state of Swedish industry is worse than they had believed.

Mr Roddy Bridge at UBS Phillips & Drew says in his latest Scandinavian forecast that the future for Swedish groups hardly looks inspiring, even though tough rationalisation measures are to be implemented. In view of continued cost pressure at the manufacturing base and the subsequent deterioration in profit margins, he now expects market earnings to decline by

20 per cent this year.

Mr Bridge warns: "Although a Christmas rally seems possible, we expect Sweden to remain the worst performing European market. Collapsing earnings, banking problems and a loss of confidence in the market leave little room for any upside."

Other Scandinavian markets were also weak. Norway was shaken by a big drop in Saga B shares on rumours of an imminent issue of derivative instruments backed by the restricted shares.

Denmark declined as a general election was announced, following the failure by the minority government to win support from the opposition Social Democrats for a tax reform plan.

In the Pacific, New Zealand climbed 3.7 per cent on the week. The market was cheered by Fletcher Challenge's sale of its 9.7 per cent stake in CSR of Australia, the proceeds of which will be used to reduce debt. However, analysts do not expect the market to roar away from its six-year low as the economic fundamentals are still poor.

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FT-ACTUARIES WORLD INDICES														
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NATIONAL AND REGIONAL MARKETS														
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Year ago (approx)
Australia (78)	123.83	-0.7	92.25	100.61	95.90	107.39	-0.8	7.26	124.46	92.78	100.19	95.15	108.23	118.59
Austria (19)	198.20	0.9	140.51	161.31	153.49	153.49	0.5	1.78	198.93	150.68	160.25	154.46	154.37	147.66
Belgium (61)	136.85	-0.3	103.23	111.37	108.15	104.12	-0.3	5.57	137.99	103.98	111.08	106.61	104.47	146.62
Canada (120)	125.09	+0.1	94.38	101.80	97.02	106.07	+0.2	3.82	124.95	94.18	100.58	96.53	101.61	121.24
Denmark (33)	246.03	-1.0	184.83	198.42	190.08	190.37	-0.7	1.56	247.96	186.42	198.19	191.77	227.62	234.05
Finland (25)	103.62	0.7	80.03	94.29	80.36	77.63	0.7	1.56	104.25	78.55	85.92	80.54	81.07	118.93
France (122)	138.22	-1.8	104.26	112.48	107.20	106.06	-1.4	3.81	140.78	108.08	113.32	108.75	110.58	124.98
Germany (91)	117.84	-1.6	88.74	95.75	91.25	91.25	-1.2	2.49	119.81	90.05	96.22	92.33	94.63	101.38
Hong Kong (48)	122.08	-0.6	92.08	99.36	94.71	122.10	0.6	5.42	122.79	92.53	98.54	94.87	122.89	112.34
Ireland (17)	152.91	+1.2	113.30	124.45	116.81	120.54	+1.7	4.34	151.05	113.82	121.60	116.70	118.31	138.04
Italy (91)	77.78	-2.5	58.67	63.30	60.33	65.02	-2.1	3.78	79.75	60.09	64.19	61.61	66.39	108.26
Japan (454)	129.88	+0.3	97.97	100.71	100.78	106.71	+1.4	0.81	129.49	97.58	104.24	100.05	104.24	197.26
Malaysia (35)	193.01	-1.5	145.59	157.08	148.71	158.41	-1.4	3.38	195.86	147.58	157.66	151.31	202.27	203.22
Mexico (12)	364.72	+0.3	425.35	489.80	480.08	481.27	+0.3	0.38	362.76	424.06	483.02	434.77	100.56	864.72
Netherlands (41)	138.19	-1.0	100.47	108.39	103.31	102.28	-0.6	5.26	134.49	101.34	108.26	103.90	102.88	148.03
New Zealand (16)	46.57	-0.8	37.39	40.34	38.45	42.97	-0.5	7.82	49.87	37.58	40.15	38.53	43.18	75.36
Norway (27)	215.20	+0.4	162.33	175.15	166.94	168.86	+0.7	1.82	214.03	161.52	172.55	168.80	168.67	276.79
Poland (25)	156.97	-0.6	117.85	125.94	120.54	120.54	-0.5	0.58	158.28	118.24	121.24	121.24	121.24	147.24
South Africa (50)	173.58	+2.6	135.01	145.66	138.83	133.30	+2.8	4.09	174.43	131.44	140.41	134.78	129.69	261.35
Spain (42)	144.11	-1.9	108.70	117.29	111.78	108.28	-1.4	5.37	148.97	110.75	118.31	113.54	104.77	182.26
Sweden (27)	154.89	-0.7	116.88	122.89	119.59	127.49	-0.5	3.19	155.79	117.39	125.41	120.36	128.29	234.93
Switzerland (58)	87.12	-2.8	65.71	70.97	67.53	68.43	-2.2	3.08	89.86	67.56	72.18	69.25	69.95	108.77
United Kingdom (296)	127.71	-0.4	95.33	103.94	99.07	127.71	+0.4	3.67	127.20	95.85	102.07	96.28	127.20	118.06
USA (538)	131.95	-0.3	99.53	107.40	102.37	118.01	-0.2	4.17	132.36	99.75	105.09	102.28	118.25	151.50
The World Index (2341)	130.39	-0.1	98.30	106.12	101.15	113.78	+0.3	3.03	130.54	98.37	105.09	100.86	113.40	162.05

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